

EUROPEAN NEWS

Turkey urged by OECD to reduce rate of inflation

TURKEY'S Government must tackle inflation, still running at more than 30 per cent a year, to consolidate an economic recovery, the Organisation for Economic Co-operation and Development (OECD) said yesterday. Reuter writes from Ankara.

For two years strong economic growth had gone hand-in-hand with an improvement in the balance of payments, helped by rising exports, it said in a report on government economic policies.

Economic growth is forecast by the government at 6.5 per cent this year, up from 5.2 per cent in 1984, and more than double the average for the 24-industrialisation OECD group.

But high unemployment, rising debt and the reluctance of foreign banks and investors to put money into Turkey were problems that were unlikely to be solved until price rises were brought under control, the report said.

After nearly a decade of austerity, Gross National Product measured in terms of the population is the lowest in the OECD, at \$1,000 (2,668) per person a year. But even so, "some additional restraint of domestic

demand may well be required," the OECD secretariat said.

Reliable indicators for the Turkish economy were scarce but inflation seemed to speed up early this year as a result of a government decision to raise energy taxes.

On the positive side, good weather this year was likely to boost farm output by 6 or 7 per cent and there was evidence of strong growth in the building industry. But the Government gave little direct benefit because farmers pay no direct taxes.

A sound budget deficit has been maintained to control inflation, and plans to reduce the deficit by selling state industries offer little immediate hope because many state businesses are uneconomic and "may not easily find buyers," according to the OECD.

The balance of payments, despite improvements, is still likely to pose problems over the next few years, dragged down by a persistent \$30m a year trade deficit.

Efforts to attract commercial loans "would look better if domestic inflation were lower and the current deficit, at least temporarily, could be eliminated," the report said.

Green parties in Austria join forces for election

BY PATRICK SLIM IN VIENNA

AUSTRIA'S largest "green" groupings have joined forces to present a united campaign in the general election next November with the hope of capturing up to 14 seats.

After difficult negotiations the main green groups, including the conservative Vereinigte Grünen Österreich (VGO) and the left-wing Alternative List (AL) have reached agreement on a minimum programme and over the choice of main candidates. Ms Freda Meissner-Blau, a former Socialist Party member who runs an environmental campaign in last May's presidential election, will lead the joint campaign. In the presidential race Ms Meissner-Blau won 5.5 per cent of the vote.

The "Greens-Alternative List" campaign will focus primarily on environmental issues and power plant and dam.

THE WHITE horse, emblem of Turkey's centre-right Justice Party, features prominently on the walls of Mr Suleyman Demirel's study in his Ankara home. For 25 years the party has helped to found and led until its suppression after the 1980 military coup, has been a major force in the country's politics.

After six years in the wilderness, Mr Demirel and his followers believe that he is on the road to victory again. Even his political opponents think that he will probably win the next general election in two years' time, spending the intervening period trying to shake the life out of the Motherland Party Government of Mr Turgut Ozal, the Prime Minister.

Mr Demirel has been Turkey's Prime Minister six times, twice as dependent on the military coups. Following the 1980 coup, the Justice Party in 1981 was he was banned by the military from holding office or joining a political party until 1982, a decision later confirmed in a referendum held under tightly controlled conditions.

It was not until Sunday's by-elections for 12 vacant seats in Turkey's parliament that Mr Demirel was able even to make his followers aware of how to vote for him. In the first vote since the coup held in relatively free conditions without martial

law or Press censorship, Mr Demirel's True Path Party won just under 25 per cent of the vote.

The Motherland Party managed only 8.2 per cent, while the official social democratic opposition came third, one percentage point behind Mr Demirel's party.

The huge success of Mr Demirel's rallies before last Sunday's vote, suggest that in the future his popularity could spread even further, not only for the Old Guard but also for political reforms but also for the system which the military set up in 1983.

For Mr Demirel has developed a remarkable charisma, appealing to lower-class Turkish voters. Coupled with his almost infinite energy and subtlety as a political manoeuvrer and a political manoeuvrer and the efficiency of his organisation

throughout the country, this is likely to make him a power in the land.

The attempt by the military to close his party was foiled by a new constitutional law. The True Path Party has successfully fought a court case accusing it of being a continuation of the Justice Party, which is technically illegal. But as one party official said recently:

"The tradition is important, the name isn't."

Mr Demirel is moving carefully, never confronting the army directly. He stresses the importance of a strong state and the role the military must play in this. But he is also determined to have a meeting with President Kenan Evren, leader of the 1980 coup, that after 1989 the President will be a private citizen and might have to face the consequences of his actions.

Mr Demirel is concentrating on building up a vast popular following of mainly poorer groups, including farmers who have suffered from the Old Guard's policies. His aim will be not just to climb past the 30 per cent level in the elections and defeat the still officially-looking Motherland Party (which has no roots among the voters), but to win more than 50 per cent of the vote.

This would make him strong enough to dictate terms. Mr Demirel says that he does not care whether the political ban on him is lifted or not, for he has the comfort from the disarray



Mr Demirel: charismatic appeal to ordinary Turkish voters

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on the left. Mr Bulent Ecevit, another former Prime Minister, also subject to political restrictions, insisted upon leading his own faction at last weekend's poll, thus splitting the social democratic party. One urban voter who normally supports the social democrats said: "If Demirel is promising more money in our pockets then I am going to vote for him."

Mr Demirel has fought off the social democrats before, mainly through expedient alliances with neo-fascists and Islamic fundamentalists during the 1970s in the years before the military coup.

His struggle for survival has left him with some scars. Mr Demirel regards Western conservative parties as allies of the military and enemies of popular democracy in Turkey. Though centre-right, he has little understanding or love for big private sector companies or the international money markets, whom he regards as allies of Mr Ozal.

To succeed, he must promise higher incomes quickly to most Turks, and thus cannot accept that his economic policies in the 1970s were a failure. If he comes to power in the near future, many of the disciplines and much of the newly created free market structure introduced by Mr Ozal may be dismantled.

Drug fraud confirms Roman bias

BY JOHN WYLES IN ROME

THAT white-coated paramedical supportive pillars of Italian society, the pharmacists, was yesterday at the centre of a politically sensitive scandal involving an alleged £150m (2178m) drug fraud.

According to Mr Carlo Donat Cattin, the Italian Health Minister, this is the amount which has been siphoned out of health service funds in the provinces of Campania, Calabria and Sicily. It is no coincidence to the minister's mind that these areas are organised crime centres.

In each province a combination of pharmacists, local health authorities, employed and unemployed persons (of false receipt) has come together to extract funds for drugs which have not in fact been issued to the sick.

Although there has been a previous example of such a fraud in Lazio four years ago, three years. "The possibilities

this appears to be the largest pilfering of the health service ever. It comes at a time when the Government is trying to grapple with a 60 per cent leap in health costs over the last five years and when the issue of public service corruption in the south is being ventilated by Mr Bettino Craxi, the Italian Prime Minister. It is especially embarrassing for the vociferous political and industrial lobby which is calling for an ever larger allocation of funds to the Mezzogiorno.

In Rome and points northwards, most Italians believe that an unscrupulous slice of public money from the war into the south's hands and Mr Donat Cattin's revelations will only strengthen demands for responsible public control of the sick.

Its absence is a key explanation for a drug fraud which has been running for at least three years. "The possibilities

of fraud are practically limitless. The most elementary controls are missing," says Ms Monica Tavernini, the Communist Party's regional councillor for Campania.

In Naples, for example, which reportedly handles more than 2m prescriptions every ten days, only seven pharmacists are employed to check their veracity.

The scandal was unearthed earlier this month when Naples' most finances are the most shambolic in the country, ran out of money to reimburse pharmacists claims for drugs supplied by private traders. Mr Donat Cattin made inquiries of Farmindustria, the pharmaceutical manufacturers association which delivered the opinion that there was a suspicious gap between drugs supplied to pharmacists and the larger quantities apparently distributed.

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Soviet Jewry plea to Israel

BY DIANA SMITH IN LONDON

M R ANATOLY SCHARANSKY, the former Soviet dissident, yesterday called on Israel not to restore diplomatic relations with the Soviet Union if Moscow refuses to relax the handling of grain imports.

It is the first formal case against Portugal since accession in January this year.

Greece, whose economy and weight of state intervention is not unlike that of Portugal, suffered some 100 proceedings in its early years of EEC membership.

The Commission's protest initially to a note from the Portuguese Government which will become a case at the European Tribunal if answers are not satisfactory—follows demands by private grain traders in

Europe and the Commission considered this a violation of commitment to gradual liberalisation.

EEC acts against Lisbon over grain trade monopoly

BY DIANA SMITH IN LONDON

THE European Commission has begun proceedings against Portugal for violation of the Treaty of Rome over Lisbon's handling of grain imports.

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Europe and the Commission considered this a violation of commitment to gradual liberalisation.

The slowness with which governments have addressed the problem of EPAC, which mushroomed after the 1975 revolution when the Communist Party sought control of agriculture and grain trading has irritated international grain traders since 1980.

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EUROPEAN NEWS

Paris to allow opening of bank accounts abroad

BY DAVID HOUSEGO IN PARIS

FRENCH residents are expected to be allowed to open foreign exchange accounts abroad by the end of the year.

Mr Edouard Balladur, the Minister of Finance, said yesterday that he would announce a fresh relaxation of foreign exchange controls within the coming weeks. But the minister explicitly said that these would not include permission for banks to lend in francs to non-residents.

Balladur's remarks to reporters in the centre of France follow a period of consultation on the Government's policy over foreign exchange controls.

The Government's policy has long been to lift all controls by the end of the year. But shortly before the IMF conference Mr Balladur put off a planned press conference on the lifting of controls and said he would reflect further on whether France would go the whole way or not. His uncertainty reflected the strains within the EMS as a result of the upward movement of the D-mark.

All police leave cancelled as fears rise over terror

BY OUR PARIS STAFF

THE FRENCH Government yesterday decided to cancel all police leave until October 15 because of the continuing threat of terrorist attacks in France.

The exceptional move covers a fortnight that is likely to put a heavy strain on police resources. Over the period the Pope will be visiting Lyon, President Mitterrand will be attending the World Energy Conference in Cannes, and there are big sporting events and two Jewish holidays.

The last time that leave was cancelled for the French police was in 1968 at the time of the May student riots.

Mr Charles Pasqua, the Minister of Interior, said yesterday that "unfortunately I credit (over the issue) is now exhausted."

Large shops and cinemas have reported that their business has fallen by about 30 per cent since the terrorist attacks—which have killed 150 people and wounded over 150. A public opinion poll carried out on the eve of the Pope's visit to France shows that the number of Frenchmen claiming to have no religious belief is growing.

"While the poll suggests that the number of Catholics has remained stable over the last ten years at 81 per cent of the population, the proportion putting their trust in the Church and its doctrine is falling. The poll carried out by the Sofres Institute for Le Monde shows that the number of those claiming to have no religious belief has risen sharply from 4.5 per cent in 1968 to 15.5 per cent. The movement is strongest among the young with 26 per cent of those in the 18-24 age bracket saying that they have no religion.

Solidarity seeks legal role in Poland

By Christopher Bobinski

in Warsaw

SOLIDARITY, Poland's banned trade union, has established a seven-man council made up of recently amnestied underground leaders and given them the task of securing a legal role for their movement.

News of the council, which was appointed by Mr Lech Walesa, the Solidarity leader, came at simultaneous press conferences in Warsaw and Gdańsk a few hours after the Government recommended it would have no dealings with the movement it banned in December 1981.

Mr Jerzy Urban, the Government spokesman, said at his weekly press conference yesterday that there would be no talks with Solidarity.

Mr Walesa also said that

Lech

Solidarity

would stay in existence for the time being, but that any one who wanted to come out of hiding could do so.

Bankers express more serious reservations about any eventual relaxation that would allow domestic banks to lend francs to non-residents, as the resultant capital flows could be much larger.

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OVERSEAS NEWS

S African court rejects challenge to emergency

By Jim Jones in Johannesburg

SOUTH AFRICA'S Appeal Court in Bloemfontein put its imminence on the country's state of emergency yesterday when it rejected two legal challenges.

It upheld a Government appeal against an earlier Durban Supreme Court finding that certain emergency regulations were invalid and its order that Mr Solomon Tsemoli be released from custody.

It also rejected an appeal by another political detainee, Mr Peter Kerchoff, against the Supreme Court's refusal to order his release on the grounds that he had been improperly arrested.

Legal experts expect the findings, framed in a 54-page judgment, in effect to change the direction of future legal challenges to the emergency and the wide powers of detention without trial it gives President P. W. Botha and the security forces.

Gilbert Marcus, of the university of the Witwatersrand's applied legal studies centre, says it is difficult to conceive of further legal action contesting the validity of emergency regulations but says the Appeal Court's findings does not prevent attacks on the validity of actions taken under the emergency regulations.

In recent months, challenges to the emergency have been upheld by members of the judiciary concerned that the courts have fallen into disrepute among a large part of the population.

This dispute stems from the court's legalistic rather than humanistic interpretations of apartheid laws which have criminalised millions of otherwise law-abiding black South Africans.

Botha move signals battle for succession

By Anthony Robinson in East London, Cape Province

PRESIDENT P. W. Botha of South Africa yesterday took what is widely seen as the first move towards his retirement by stepping down as leader of the National Party in the Cape after 20 years.

He declined renomination at an emotional session of the party's provincial congress and the party chose Mr Chris Heunis, minister of Constitutional Development, as his successor.

Mr Heunis, 59, a former lawyer, is in charge of formulating complex constitutional proposals for black-white power sharing. In recent years he has greatly expanded his ministry into a bureaucratic colossus with wide-ranging powers.

In doing so he has gained the political nickname, "his royal Heunis."

The acquisition of a strong provincial party base strengthens his position as one of four front-runners in what so far has been subterranean jockeying for position in the struggle for succession to Mr Botha.

This main rivals are Mr F. W. de Klerk, party boss in the Transvaal, Dr Gerrit Viljoen, former leader of the Afrikaner Broederbond secret society, and now Minister of Co-operation, Development and Education, and Mr P. Botha, the Foreign Minister.

President Botha made his

Japanese surplus falls 12%

By Ian Rodger in Tokyo

JAPAN POSTED a current account surplus of \$7.05bn (\$4.9bn) in August, 12 per cent lower than the record \$8.05bn surplus in July.

However, the overall balance of payments was \$5.5bn in deficit, largely because of a record \$13.5bn net outflow of long-term capital.

The outflow was due partly to a surge of share sales by foreign investors as the Tokyo Stock Market was hitting highs.

Their net sales in August totalled \$2.6bn. The volume of exports fell 3.4 per cent. This was the sixth consecutive month of falls, reflecting the effect of the strength of the yen on the competitiveness of Japanese goods in world markets. Import volume was up 13.7 per cent.

The trade balance fell only slightly to \$8.1bn from \$8.7bn in July.

NZ deficit widens on new measurement

NEW ZEALAND'S current account deficit widened to NZ\$2.125m in August from a revised NZ\$2.113m in July on an adjusted measurement, the country's Statistics Department said yesterday. The August figure ended a seven-month trend of falling deficits and showed a slight deterioration normal for this time of year, it said.

Communist chief held in Manila

By Samuel Sison in Manila

GOVERNMENT security agents have captured a high-ranking official of the outlawed Philippines' Communist Party in a move which could jeopardise attempts by President Corazon Aquino to forge a peace settlement with communist rebels.

The arrest on Monday night of Mr Rolando Salas, listed by the armed forces as the Communist movement chairman, was confirmed last night by Brigadier General Renato de Villa, the national police chief.

The National Democratic Front, the leftist coalition representing the communists in the final truce negotiations with the Government, yesterday demanded Mr Salas's release "to save the peace talks."

The front has claimed Mr Salas was a party to the negotiations although the armed forces are known to have recognised only three official members of the front negotiating panel. Mr Salas was not among them.

The arrest puts Mrs Aquino in a quandary. If she decides to release him, she could be court-martialed by the restive armed forces which have been trying to capture him for 10 years.

If she keeps him in prison, contact with the communists guerrillas is certain to end.

Military authorities have been mobilising troops in the past few weeks in preparation for a general offensive against the communists' military arm,

Andrew Whitley in Jerusalem on the optimism welling up over a desert oil find

Hammer aims to strike black gold in Israel

ISRAEL and oil have never mixed. Dependent on imported fuel for 98 per cent of its energy requirements, an intensive domestic search for hydrocarbons has until now produced little more than dry holes.

The slump in world oil prices may have lessened the Government's immediate concern, but the national obsession to achieve strategic independence in energy remains as strong as ever. To that end, a recent announcement by Mr Armand Hammer, chairman of Occidental Petroleum, that a private group he heads has "excellent chances" of finding oil in commercial quantities, was sweet music for the Energy Ministry in Jerusalem.

The freeze, or "time for reflection," was imposed by Mr Moshe Shahal, the Energy Minister, soon after the present coalition Government came to power following a decade of depressing results. Israel had spent over \$250m (£175m) on exploration work, two-thirds of it put up by the Government, to produce only one tiny find, near Arad, eking out an insignificant 100 barrels a day (b/d).

Israel consumes about 150,000 b/d, a requirement met partly through long-term purchasing contracts with Egypt, Norway, Mexico and Ecuador, and partly through purchases on the spot market. Its import bill this year is estimated at \$1.1bn, well down on the average of between \$1.7bn and \$2bn it spent until

1985 but still representing nearly 10 per cent of non-military imports.

Over the years the country's hopes have been repeatedly raised by optimistic reports from Western geologists on potential oil reserves. The indications were that recoverable oil and gas reserves could be as high as 500m barrels, enough to last for 10 years at present consumption rates.

But the cold shoulder given

to Israel by the major international oil companies, largely because of their Arab interests,

coupled with the allegedly inferior quality of survey work

have so far not allowed that promise to be fulfilled.

The Energy Ministry has had its fingers burnt more than once by ambitious ventures, announced with much flourish, which subsequently came to nothing.

One such was Seismic, a local company formed in 1983 to explore the promising Dead Sea-Jordan rift valley region. Seismic announced plans to raise \$50m in Israel and abroad to launch its exploration programme, but encountered little investor interest and subsequently had its licence cancelled by the Energy Ministry.

In a bid to attract more foreign investors in exploration, Mr Goldberg said the Government is considering a change in its already liberal regulations for the industry.

This change would release foreign companies from all royalty payments—12.5 per cent of the value of oil found—until they break even. The Government would also like to move away from direct subsidies to greater reliance on licensing, permitting licence holders to use the results of their work to a greater extent.

Apart from the northern Negev, now virtually monopolised by the Hammer group, renewed interest is reportedly being shown by foreign oil



companies in the offshore region adjacent to Egypt's El Arish in the Sinai.

One unnamed US company signed up recently to undertake seismic surveys in the area, according to the Energy Minister.

Most newspapers and magazines have a close identification with a particular party.

A separate broadcasting authority will be established to supervise the network expected to be financed largely through advertising and sponsorship.

The Cabinet has approved a draft bill establishing the network, a controversial project which has prompted heated debate. The bill is expected to be presented to the Knesset, Israel's parliament, this week.

The debate over Israel's

second television channel has concentrated less on the break-up of the state monopoly than on the loss of advertising expected to be suffered by the press.

Most newspapers and magazines have a close identification with a particular party.

The state-run Israel Radio said the Cabinet agreed to compensate daily newspapers for loss of advertising, though it did not specify how this was to be done.

Some local radio stations are expected to be set up within a few weeks, but a shortage of start-up capital may delay the long-awaited

launch of the second television channel.

Many Israelis now watch Jordan Television's English language broadcasts or the Christian missionary-financed Middle East Television, which broadcasts, under Israeli protection, from southern Lebanon.

Israel's educational television channel plans to broadcast parts of the trial of John Demjanjuk, an alleged Nazi war criminal, to teach children about the Holocaust. AP reports from Tel Aviv. Demjanjuk is accused of killing tens of thousands of Jews in the Treblinka concentration camp in Poland.

In April this year, Egypt's largest oil supplier, reduced its average crude price to under \$10 a barrel. At that price, most exploration work in the unpromising Israeli environment looks unattractive. But if Mr Hammer, the man who discovered Libya's oilfields in the 1960s, strikes it big, those considerations may well be transformed.

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WORLD TRADE NEWS

Hong Kong and EEC textile negotiations reach an impasse

BY OUR FOREIGN STAFF

CRUCIAL TALKS aimed at renewing a textile agreement between the EEC and Hong Kong were at a standstill yesterday following the British Colony's failure to respond to revised proposals on access to the 12 community markets.

Hong Kong, the fourth-largest supplier of textiles to the Community, has insisted on being allowed increased access before it can go far approved by EEC member states.

The talks opened a week ago in a third bid to renegotiate a bilateral textile agreement, but reached an impasse yesterday.

"Negotiations have become very difficult," an EEC official said yesterday. "Hong Kong wants the right to export quantities... we cannot cope with."

It was understood that Hong Kong's response was expected

Motorola chief sees no rise in chip prices

By Terry Dodsworth

MR JOHN MITCHELL, president of Motorola, the US electronics group, does not believe that the recent anti-dumping pledge given by Japanese semiconductor manufacturers to the US authorities will lead to any increase in the price of memory chips, the main product affected by the agreement.

"Our experience in anti-dumping cases of this kind is that prices stabilise for a time and then resume a downward path when the cost of production has caught up with the existing price," he said.

Mr Mitchell's remarks, made in London during a visit to Motorola's UK facilities, come at a time of great uncertainty over the direction of world semiconductor prices in the wake of the agreement with the Japanese.

Some buyers of Japanese chips in the US have complained that the deal has triggered price increases of up to 600 per cent for memory chips, leading to much higher US manufacturing costs.

These claims, however, were challenged recently by Mr Charles Spore, president of National Semiconductor, the California electronics group, who said that he expected prices to rise only modestly.

Mr Mitchell says semiconductor prices have been kept down in the immediate wake of the agreement by the availability of cheap products from South Korea and other Far Eastern producers.

But when these supply lines begin to tighten up, he does not expect prices to start climbing. "Japanese producers will only hold prices rather than raising them further," he says.

Mr Mitchell adds that he sees great potential in the other aspect of the semiconductor agreement, which is aimed at increasing Japanese purchases of American products. Motorola, he says, sees its own business growing quite considerably as a result of the deal, which means a major commitment by the Japanese Government and individual companies.

The Iranians are understood to be trying to save on the foreign currency cost involved in using Turkish freight.

Canute James in Kingston on the Caribbean Basin Initiative Trade preference scheme under fire

"THE CARIBBEAN Basin Initiative has brought no visible benefits to my country. It was a device by the United States to get money into El Salvador. For the Eastern Caribbean countries, the money which was provided was not enough for the bus fares of the poor Barbadian family for three days."

Not many Caribbean leaders share the view of Mr Errol Barrow, Prime Minister of Barbados, about the White House's effort to reward friendly countries with trade preferences. But more are coming to the conclusion that the initiative, implemented just under three years ago, has not lived up to expectations.

The initiative allows countries designated by the US Government to ship a range of goods duty free to the US over 12 years. The countries were also offered \$350m (£223m) in guarantees of payments support under the plan which was considered by the US Administration an important element of its Central American policy.

A recent report by a group of Caribbean economists, commissioned by the political leaders of the Caribbean Economic Community, concluded however that the CBI needs a major overhaul if it is to really benefit the region.

The CBI represented "a move in a positive direction" and "provided" a case which could be improved, the report said. But there had been some increase in exports to the US of the products eligible for preferential treatment. But "a trend... has not been established, as the increases attained in 1984 were not maintained in 1985. Overall, exports have

declined significantly since 1983."

Members of the Caribbean Economic Community (except the Bahamas) named as eligible for CBI preferences, achieved exports worth \$603.7m last year, the report said, 1 per cent below the 1983 level. Overall exports to the US from the Caribbean region fell 23 per cent last year.

The economists identified as a major flaw in the programme is the exclusion from potential treatment of a range of items, several of which are considered by Caribbean countries as fundamental to any hope of dramatically increasing their exports to the US. These include textiles and garments, petroleum products, canned tuna and leather goods, including footwear and luggage.

US government, industry and trade union officials have expressed concern over possible injury to markets and jobs from a flood of cheap Caribbean imports, but some Caribbean leaders, such as Mr Edward Seaga, the Jamaican Prime Minister, argue that Caribbean capacity is too limited to prevent real yet threat to US domestic production.

There is, however, a growing realisation in the US and the Caribbean that much of the problem of the CBI lies in overblown expectations by some Caribbean countries, which saw the scheme as offering economic salvation overnight, and by the fact that some intended beneficiaries are unable to make the most of it.

"In examining progress under this programme," Mr Clayton Yentler, the US Trade Representative, said recently, "we have been, on the one

only larger countries which have already established themselves as leading garment exporters. "Countries like Haiti, Jamaica and the Dominican Republic are OK in this regard but we in the small islands are just beginning to develop our exports and seek investment."

Mr Seaga regards the CBI as a "window of opportunity" which must be used by the region, and is not surprised that many others are taking advantage of it. Of the 141 new investments in Caribbean community countries accepted as being encouraged by the CBI up to last year, Jamaica had received half, with two-thirds of the 6,700 new jobs.

The report by the economists also identifies a new threat to the limited benefits of the CBI. "A general climate of protectionism has developed in the US," it observes, affecting regional expansion. Even the parakeet of St Lucia suffered when the US Department of Agriculture gave permission for a US company to export the birds but then withdrew it.

Besides suggesting that the committed categories be allowed CBI treatment, the Caribbean community report says the US Government should attempt to reverse the trend towards protectionism, and remove the 12-year time limit on the programme.

But the region appears aware that these suggestions are likely to fall on deaf ears. Previous efforts to strengthen the CBI, the report says, "several of which have been made by the US Administration, have met with resistance from several interest groups in the US."

Hyundai teamed up with the Sharjah Economic Development Corporation (Shedco) to form the Sharjah Pipe Manufacturing Company which will set up the project. It will have paid-up capital of dhanums 22m to be 60 per cent owned by Shedo and 40 per cent by Hyundai.

Construction of the plant in the al-Sajaa area, 25 km from Sharjah, will start in November and will be completed in 18 months, Mr Lim said.

A similar plant in Saudi Arabia has a capacity of 70,000 tonnes a year and one in Kuwait has a capacity of 20,000 tonnes a year.

French win Indian power contract

INDIA'S Power Department has selected Alstom, the state-owned French engineering concern to build a 220-MW hydro-electric project in India on turnkey basis at a cost of Rs 650m (£235m). Reuter reports from New Delhi.

The French Government has offered a package of mixed credits worth Rs 4.75m to finance the Dulhasti project in northern Jammu and Kashmir state.

The deal was won against competition from Austria. It is scheduled to be completed within five years from the date of signing the contract next month.

The deal has been under negotiation for seven years.

South Koreans to build Sharjah steel pipe plant

SOUTH KOREA'S Hyundai Corporation will build a steel pipe plant in the emirate of Abu Dhabi. Reuter reports from Abu Dhabi.

The dhanums 65m (£12.2m) electric resistance welding plant, the third of its kind in the Gulf, will have a 72,000-tonne annual capacity, Mr Pyung Kyoo Lim, a Hyundai vice-president, said.

Negotiations were under way with the Bahrain-based Arab Banking Corporation to finance the project, while other banks have shown interest in contributing, he said.

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Egypt in pacts to upgrade historic hotels

BY OUR CAIRO CORRESPONDENT

Egypt has signed agreements with a number of foreign companies to upgrade some of its most famous hotels, including Shepherd's in Cairo and the Cataract at Aswan in Upper Egypt.

The agreements reflect the determination of Dr Fouad Suleiman, the new Tourism Minister, to improve standards at government-owned hotels.

Figures from an OECD shipbuilding working party, grouping 14 countries and the European Commission, showed European countries suffering a sharp year-on-year decline in shipbuilding, with orders received this year falling 69 per cent to 422 vessels, compared with 1,353 in the same 1985 period.

Japan, the biggest single builder of the 13 countries cited in the report, saw its 1986 orders fall 14 per cent to 3,001 vessels against 3,503 from January to June last year.

Japan also have urged the Oslo Government to raise the issue of discrimination with Britain, and want Whitethall to review an Energy Department directive which requires oil companies in the US sector to give specially favourable treatment to British supply vessels.

Hotel. It plans to spend \$12m (22.1m) on the two hotels.

Under the terms of the management agreement, the Scandinavian Management Company will share profits with the hotel after the fourth year of operation. Meanwhile, it will pay a rental fee for operating these two historic hotels.

The Egyptian Hotels Company, which operates most of the country's famous hosteries, has been losing money for years.

Mr Baheddin Nasr, newly-appointed chairman, said the

company was having difficulty servicing loans amounting to some £227m (£13.5m) to the National Investment Bank.

"We want the private sector whether foreign or Egyptian to manage the hotel," Mr Nasr said. Many of Egypt's old hotels came under the Government's control following the 1950s nationalisation policies of President Gamal Abdel Nasser.

A contract for upgrading the Cataract Hotel has been awarded to the French Etablissement group which will invest about

Shipbuilding industry sees 30% fall in new orders

THE WORLD shipbuilding industry saw new orders fall 29.6 per cent in the first half of this year compared with the first six months of 1985, according to the Organisation for Economic Co-operation and Development, Reuter reports from Paris.

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with the Florida
Power and Light
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All he needed was the right sort of handling.

He is Moss Man. A Master of the Universe. Enemies cower and cringe at the sight of him.

Yet he has now met his match.

Price Waterhouse Man. A Master of Warehousing, Distribution and Transport.

Mattel, the makers of Moss Man, Princess of Power and Barbie, called us in to design their new distribution centre.

We analysed Mattel's product range, growth

strategy and service objectives, then drew up plans for the building.

Working with the contractor, our consultants then designed its storage and materials-handling system, specifying the type of racks, pallets and fork lift trucks.

The warehouse is now in operation, handling Mattel's range of over two hundred toys. It may lack the grandeur of Castle Grayskull, or the charm of Barbie's Dream Cottage, but it's a down-

to-earth solution that works efficiently in practice.

In a way, it's typical of our approach to management consultancy. We prefer warehouses to ivory towers. We have a healthy scepticism of theory, preferring to adopt a 'hands-on' approach.

Even if, occasionally, it means getting to grips with the likes of Moss Man.

Price Waterhouse



TECHNOLOGY

Driving towards car equipment sales bonanza

UK traffic guidance network has strong market potential, reports John Griffiths

DURING the development of Autoguide, the traffic guidance system unveiled by Britain's Transport Secretary, Mr John Moore, last week, a London banker was asked over dinner by a Department official how much he would be prepared to pay for a system which guided him unerringly to any chosen destination.

"Oh," said the banker, "about £2,000."

"Why?" said the astonished Department scientist who had asked the first question, and who had hoped at best for an answer of one-tenth that amount.

"Well," observed the banker, recalling map-rushing disputes in side-streets and lay-bys. "I consider my marriage worth at least that . . ."

Mr Moore made no mention of Autoguide's potential marital benefits in presenting the Department's discussion document on the system, which it is hoped could be guiding at least 400,000 drivers around London by the early to mid-1990s.

What he did emphasise was that here was a system, still facing a lot of legislative hurdles, which had already undergone much development by the Transport and Road Research Laboratory (TRL) and which, if taken up, the world-wide sector could lead to the emergence of important equipment markets, not just in the UK but potentially around the world.

The TRL's working prototype is no more than an indicator of the potential of such systems, and as Mr Moore stressed, much more discussion and research would be required, not least with other countries, before a development path might be found leading to the creation of a relatively standardised international equipment market.

However, this is how the TRL system would work, applied initially to London.

A network of beacons—electronic signposts—would be sited at the approaches of all major junctions to send and receive information to and from passing vehicles. The beacons would be connected over telephone lines

to a control centre in which a central computer would monitor car continuously traffic conditions and constantly update information held by the signposts.

In the vehicle would be a route computer comprising a calculator-style key pad and display, a microcomputer, a receiver/transmitter and a means of conveying guidance information to the driver, either through data display, speech synthesis, or maybe a combination of both.

At the start of a journey, or at any time during it, the driver enters the destination on the key pad and as the vehicle approaches each beacon, the driver is given the appropriate junction direction.

One particular benefit of Autoguide is seen as being adaptability to differing requirements. For example, truck operators are likely to want the cheapest route (avoiding fuel-consuming steep gradients for example); a car driver in a hurry might want the fastest, most traffic-free route even if it is a few miles longer, while an elderly driver in his treasured Morris Minor might simply opt for the shortest route.

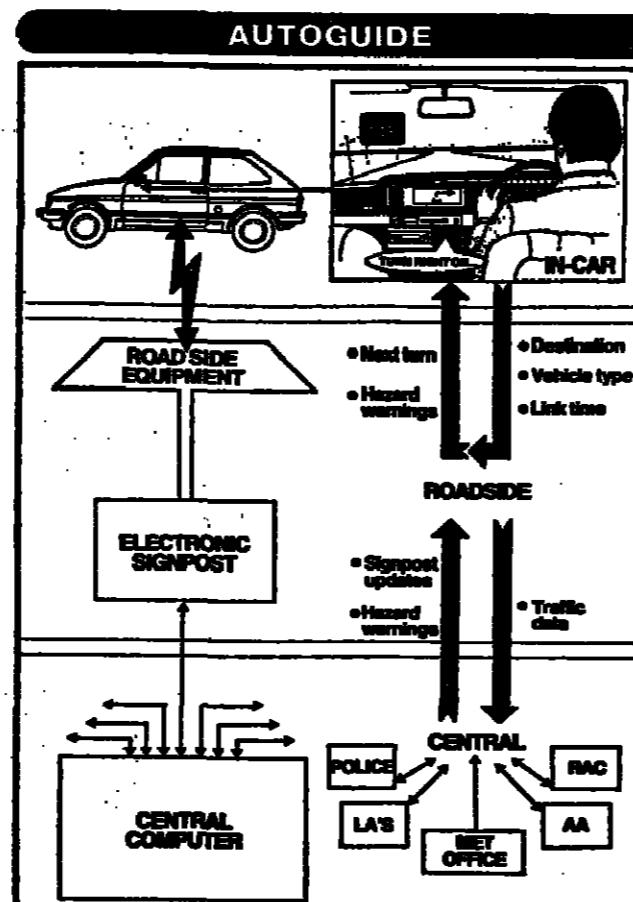
The in-vehicle set can also be designed to relay to the driver messages on speed limits, weather, accidents, roadworks and so on.

What it does not do is transmit a vehicle identifier other than that it is a car or truck; thus there are no "Big Brother" surveillance implications, the Department stresses.

The roadside unit comprises a receiver/transmitter, microcomputer, control centre connection and a memory unit containing the signpost information, which essentially is a detailed list of place names.

The demonstration system links the route computer and the beacon through small aerials fitted beneath vehicles and inductive loops buried in the road surface.

As well as carrying information and count all vehicles, irrespective of whether they are fitted with Autoguide. Thus, for manufacturers would recoup



example, if the time for vehicles passing between beacons starts to lengthen, indicating congestion, the system will automatically think up alternative routes and start directing drivers accordingly—though under no circumstances, the proponents stress, down residential back-streets.

The control centres' computer collects data from the roadside units and continually updates a database recording traffic conditions throughout the network by time of day and day of week. This data, with the latest updates of traffic accidents and other incidents, is used to calculate the signposts for each beacon, with new ones transmitted at frequent intervals.

If a driver still makes a wrong turn at a junction, he will be set back on course at the next one.

The TRL's estimate is that a system to cope with traffic conditions in London's M25 orbital motorway—which 10m passenger journeys are made daily by car and 3m by commercial vehicle—would cost £15m-£20m, with £3-£5m in annual running costs.

Infrastructure equipment manufacturers would recoup

Rank Xerox launches low-cost system for personal publishing

BY GEOFFREY CHARLISH

IN SPITE of the trend of the last two decades for business people to absorb information from screens, paper still has a big future according to Rank Xerox, the UK associate of Xerox Corporation, the US electronics group. It believes companies are spending as much as 10 per cent of turnover publishing paper reports, manuals, newsletters and other documents.

Electronic publishing has started being popular over the last year or two, in which the expensive and time-consuming conventional printing and publication processes are bypassed using sophisticated screens, keyboard terminals and laser printers.

Rank Xerox's latest contribution in this area is a stand-alone desk-top system called Documenter, with hardware costs as low as £27,500 and minimum software at £700.

There are distinct advantages over conventional methods. Apart from the fact that the author is in complete control of the whole process from writing to printing, electronic pub-

lishing is able to reduce the cost per copy and the skill levels needed, increase the productivity of the publishing process, reduce the time to print and allow printing on demand.

Documenter's three strengths

are the clarity of the page

images on the screen

the compatibility of the soft-

ware and the fact that IBM personal computer (PC) soft-

ware can be run in a separate

window with results incor-

porated into the publishing

routine.

The IBM compatibility is a good marketing play by Xerox

since there are some 4m IBM

PCs or compatible machines

in use. Within a Documenter workstation, the user can execute IBM PC programs and publishing activity at the same time and receive information from the two via a single screen.

Moreover, with a Xerox local area network, the material

can be captured from other

IBM PCs or compatibles and if necessary, more distant remote access over public telephone lines is feasible.

Xerox, which originated

in windows, mice (touch-screen

cursor), the position of which is controlled by the corresponding

position of a desk top "mouse".

Choosing an icon results in the

corresponding software function

becoming available to the user.

In this way, text previously

composed using word processing

software can be combined on

screen with graphics that can

be selected from an internal

library, drawn on hand by

mouse, or derived automatically

from tabular data already drawn

up and kept in store. The text

can appear in numerous type-

faces in sizes from six to 36

points (some 1/2 to 1/2 an inch)

and character sets cover 20 lan-

guages, with options for

Chinese and Japanese.

IMI
for building products,
heat exchange, drinks
dispense, fluid power,
special-purpose valves,
general engineering,
refined and wrought metals.
IMI plc,
Birmingham, England

The key to better timber

HAND-HELD computers

continue to find novel uses. For example, in the Great-
St Francis national forest in the
US, lumberjacks are using
British-made Husky units to record

data about trees that are to be felled.

Three men in a team mark a tree, enter data and a fourth keys it into the Husky. At the end of the working day the data is transferred into an office-based computer to relate it to sales and other data. The marking and recording task has been reduced from days to hours says Husky Computer. The company is in Coventry on 683181.

work servers can expand the capacity of the system.

Interconnectivity solutions are, of course, being worked on by other companies, but mainly, says Dataco, by computer manufacturers. Dataco claims to be the only European company which is independent of computer vendors to have developed such a system. The connectivity is greater than any of the competition we know about," says Michael Madsen, managing director.

After a start-up period, sales about Dkr 20m (£2.6m) but are expected to increase to around Dkr 70m in 1987 and Dkr 200m in 1988.

The management team at Dataco put up the starting capital and has since raised money by bank loans.

The company is in the process of making a private equity placement, for which the face value of about Dkr 22m. Investors, mostly Danes, are making it a condition that a public flotation is made within four years.

Danes tie together computing loose ends

BY HILARY BARNES IN COPENHAGEN

THE problem of communication between computers made by different manufacturers is one of the nightmares of the computer business, "a cancer on the industry," as Bent Henrik Madsen, director of a small Danish company, Dataco, puts it, adding modestly: "We have the solution to this cancer problem."

A number of other countries are carrying out work on route guidance systems, notably West Germany with its All-Scout system currently on trial in Berlin. This combines a beacon system with an on-board dead reckoning equipment.

Nevertheless, the Department and TRL believe Autoguide is a front-runner in terms of its technological and cost capability.

A major next step will therefore be to seek closer collaboration within Europe on sharing research and development, and hopefully coming up with the appropriate common standards for any final system which might evolve.

market a system which is able to link equipment from IBM, the world's largest computer company, with machines from a wide variety of other manufacturers, both European and North American.

This means that in a network system using more than one mainframe computer from different manufacturers, and terminals from different manufacturers, the machines can communicate with each other.

Terminals from Digital, for example, can connect with an IBM mainframe, and IBM terminals and personal computers (PCs) can connect with a Digital mainframe.

The Dataco solution can be particularly important to European companies trying to sell their computers in the US, where inability to communicate with office networks in mind, it can also be used for CAD/CAM (computer aided design and manufacturing) and robotics.

These pieces of equipment are necessary to make the system work and Dataco has designed and produced each of them. They are a transceiver, which links the computers into the trunk line cable; terminal servers, a box about the size of a phone directory which links the terminals to the network; and communications servers, which link the mainframes to the network.

Using a trunk line network design system, Unilan can according to Dataco, link several hundred PCs and several thousand terminals before a capacity problem arises. At that point, Unilan bridges and net-

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BSC STRIP MILL PRODUCTS: THE STEELS FOR INDUSTRY

APPOINTMENTS

Vickers finance director

VICKERS has agreed to the request by Mr Tim Neville to retire early as finance director at the conclusion of the annual meeting on April 23 1987. Mr Roger Head, staff director, will now appear on the board to succeed Mr Neville. Mr Head joined Vickers in 1977 as group financial manager, engineering group. In 1979 he was appointed financial and subsequently commercial director, design and projects division, and in 1983 became finance director, engineering products group. In his present post he is responsible for reviewing acquisitions and divestment decisions; appraising major capital investment; and tender proposals; and reviewing corporate operational performances. *

Mr Donald J. Kelly has been appointed sales director of ENTTEK SPINNING, Nottingham, part of the Senior Engineering Group. Mr Kelly joined from Parker Hannifin (UK) where he was UK industrial sales manager. *

THE INSTITUTION OF LIGHTING ENGINEERS has elected Mr Stanley Cairns as president. *

NORCROS has made the following appointments. Mr Roger Heavens becomes director-distribution operations. He was appointed chairman of Norcross Distribution last March. Mr John Redwood joins Mr Julian Shattock as a joint deputy chairman. Mr Redwood was appointed to the board as a non-executive director in 1983 and also becomes chairman of the Norcross finance and general purposes committee. He is a director of N. M. Rothschild & Sons and until recently headed the Policy Unit at 10 Downing St. Mr Martin M. Bunting and Mr Anthony Elliott have been appointed non-executive directors. Mr Bunting who is a member of the Monopolies and Mergers Commission also becomes chairman of the Norcross audit committee. Mr Elliott, who is a director of S. G. Warburg & Co, has also become chairman of Norcross pensions committee. *

Mr Colin R. Engelman is joining the HARRISON DILLY INSURANCE HOLDING GROUP on October 1 to become deputy chairman in the specialist life insurance broking company that is being formed by Harris & Dixon. Mr Engelman was previously deputy chairman of Golding Stewart Wright. *

D. J. HIGGINS & SONS has made a number of changes. Mr D. J. Higgins himself is to relinquish the duties of managing director in favour of Mr E. G. Higgins; Mr C. Webster joins as a non-executive director; Mr T. E. Lowe has resigned. *

Mr Larry Anderson becomes

chief executive of INTERNAL DRILLING FLUIDS on October 1. IDF is a subsidiary of English China Clays. He succeeds Mr Charles MacDonald who is retiring. *

Mr Paul Bessonnet has been appointed as a Government director to the board of BRITISH TELECOMMUNICATIONS from October 1 for two years. He has been a non-executive director of BT since June 22 1986, and replaces Mr Graeme Odgers who became deputy chairman in October. Mr Bessonnet is currently chairman of The BOC Group and is also a managing director of Logica. *

Mr Peter Smalley has been appointed technical director of RACAL-TELECOM. He was technical manager of Racal-Interconnects where he was responsible for leading the development of a wide range of secure terminals and other data products. *

EQUITY AND LAW LIFE ASSURANCE SOCIETY has made the following appointments from October 1: Mr Chris Brockman becomes general manager. He succeeds Mr Michael Burns, who also retires from the board. *

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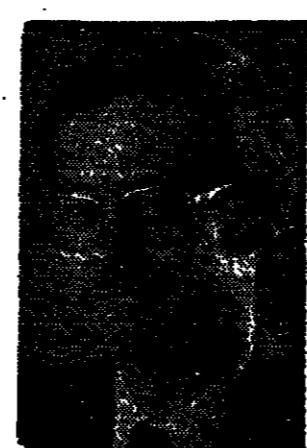
THE INSTITUTION OF LIGHTING ENGINEERS has elected Mr Stanley Cairns as president. *

NORCROS has made the following appointments. Mr Roger Heavens becomes director-distribution operations. He was appointed chairman of Norcross Distribution last March. Mr John Redwood joins Mr Julian Shattock as a joint deputy chairman. Mr Redwood was appointed to the board as a non-executive director in 1983 and also becomes chairman of the Norcross finance and general purposes committee. He is a director of N. M. Rothschild & Sons and until recently headed the Policy Unit at 10 Downing St. Mr Martin M. Bunting and Mr Anthony Elliott have been appointed non-executive directors. Mr Bunting who is a member of the Monopolies and Mergers Commission also becomes chairman of the Norcross audit committee. Mr Elliott, who is a director of S. G. Warburg & Co, has also become chairman of Norcross pensions committee. *

Mr Colin R. Engelman is joining the HARRISON DILLY INSURANCE HOLDING GROUP on October 1 to become deputy chairman in the specialist life insurance broking company that is being formed by Harris & Dixon. Mr Engelman was previously deputy chairman of Golding Stewart Wright. *

D. J. HIGGINS & SONS has made a number of changes. Mr D. J. Higgins himself is to relinquish the duties of managing director in favour of Mr E. G. Higgins; Mr C. Webster joins as a non-executive director; Mr T. E. Lowe has resigned. *

Mr Larry Anderson becomes



Mr Roger Head, to be finance director of Vickers

RASS has appointed Mr D. G. Iannelli to the board as financial director from October 1. He is currently director of finance. *

IND COOP FRIARY MEUX has appointed manager director of the Allied Lyons Brewery company, has promoted Mr Mike Prati to tenanted house director. His position as managed house director has been filled by the appointment of Mr Alastair McLaren. *

Mr J. R. Lake has been appointed to the board of BILLINGTON UK. He was group financial controller. *

Mr S. G. Crooks has been appointed director of POCOM SYSTEMS (a Pirelli UK subsidiary) and will become chairman in succession to Mr J. C. Duckworth who has retired. Mr Crooks is a director and general manager of Pirelli Societe Generale and is responsible for the worldwide sales operations of the Pirelli Group. *

Mr Phillip Duncan has been appointed director of LONDON FINANCIAL GROUP, with responsibility for the group's corporate finance activities. He remains on the board of LONDON LEASING COMPANY, a London Financial Group company. London Financial Group is the main operating company for a group of financial service companies which include London Leasing Company, and Capital and Northern Leasing, which is incorporated in Northern Ireland. *

Mr Caroline Cecil, senior account manager at VAILIN POLLON has been appointed an associate director. *

Mr Ian Reynolds has joined TILLINGHAESL from Royal Insurance Group where he was group strategic planning manager. Mr Terry Clarke comes to Tillinghast after 28 years with the Norwich Union Group and associated companies. He was actuary and chief manager of services. *

Mr Bernard Tallhaes, general manager and chief executive of CREDIT DU NORD, London branch, has promoted Mr Michael Burr, formerly treasury manager, to assistant general manager. *

Following the recent re-structuring of the frozen and consolidated distribution operations within the Hays Group, HAYS DISTRIBUTION SERVICES has appointed Mr Peter Covington, former director of FARMHOUSE FRIGOSCANDIA, FFD provides frozen warehousing and distribution service. Mr Covington was general manager of the Crewe depot. *

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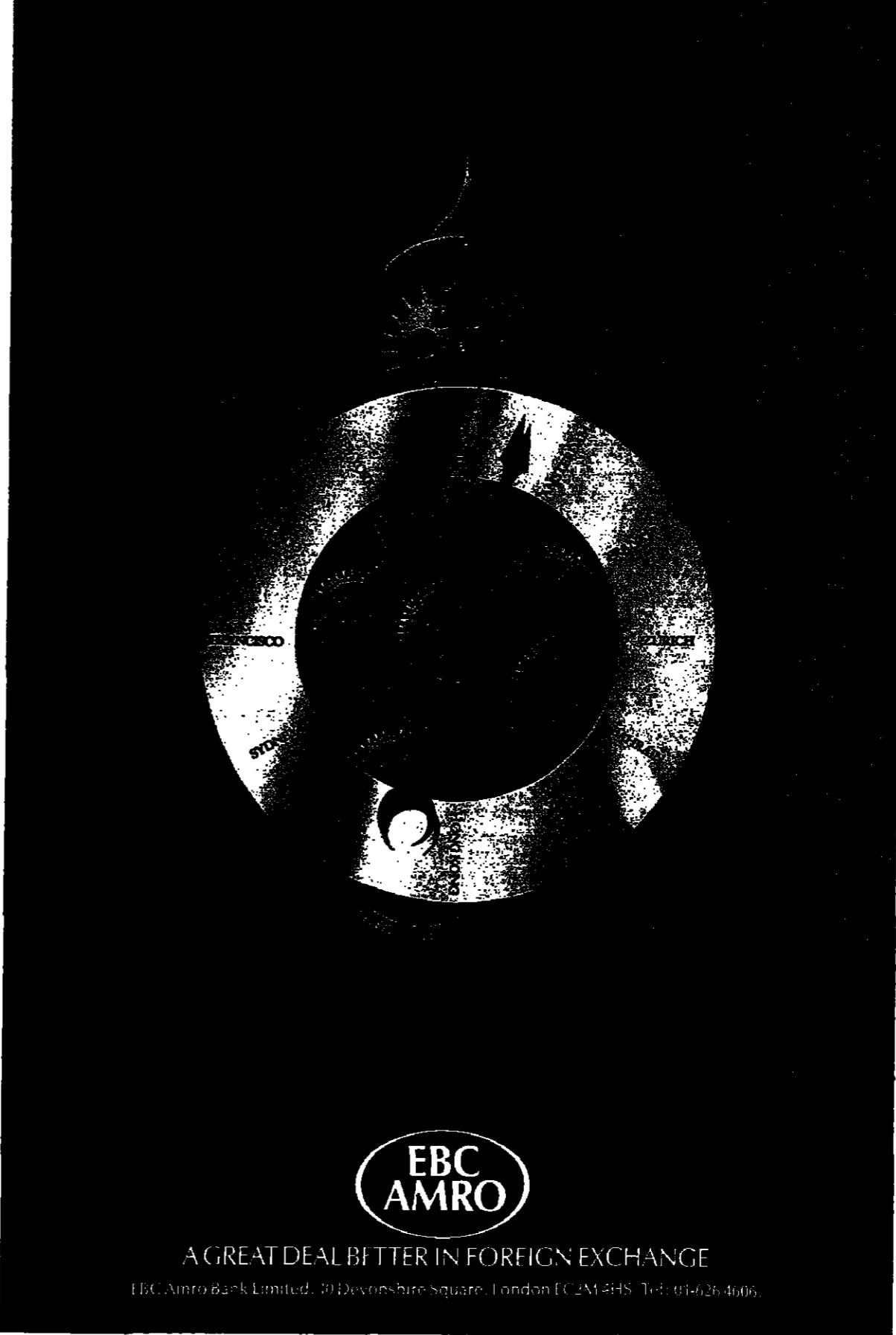
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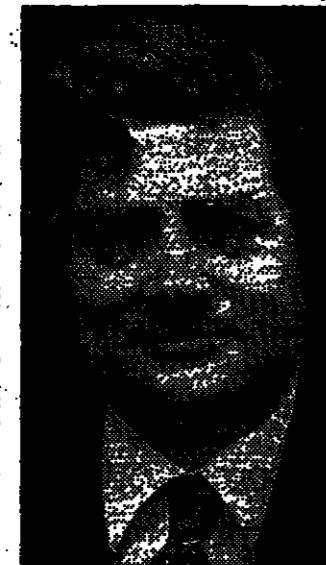


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UK NEWS

Lawson admits trading position will deteriorate

BY PHILIP STEPHENS, ECONOMICS CORRESPONDENT, IN WASHINGTON



BRITAIN'S underlying inflation rate should remain stable at about 3% per cent over coming months, while economic growth is picking up and should be stronger in 1987 than 1986, Mr Nigel Lawson, the Chancellor of the Exchequer, said yesterday.

In his address to the annual meeting of the International Monetary Fund, Mr Lawson acknowledged, however, that the sharp fall in the oil price would result in at least a temporary deterioration of Britain's trade position.

The Chancellor also appeared to signal that the 3% per cent inflation figure (which excludes the impact on prices of changes in the mortgage rate) may rise next year.

"In common with other countries, we have to accept that the sharp fall in the oil price and most other commodity prices means that the underlying rate of inflation is not quite as low as that currently recorded," Mr Lawson said.

Turning to the trade position, the Chancellor said that fall in the oil price had halved the North Sea's sizeable contributions to Britain's export earnings. The substantial fall in the exchange rate this year would encourage faster growth in non-oil exports. But "it will take time to have its full effect on the current account," he said.

In a review of the pace of Britain's output growth over the last few years, Mr Lawson highlighted the profound changes in the pattern of the economy, in particular the shift towards faster growth in the oil and services sector than in manufacturing.

Even within manufacturing, however, performance had been fair

Nigel Lawson: inflation should stabilise

from uniform. In some industries output was still below the pre-recession peak of 1979, but in other sectors such as chemicals, food and engineering, output was well above the pre-recession level.

At a press conference before his speech, Mr Lawson conceded, however, that Britain's economy was being outperformed by the US, Japan and West Germany. "I cannot remember a time when it was not... but the important thing is that the gap is closing," he said.

Richard Evans writes: Increases in basic salary for board directors in the UK are continuing to rise by about 10 per cent a year according to the latest top management rem-

operation survey conducted by Charterhouse, the financial services group.

The study, based on surveys of 4,500 board and senior management posts in over 500 companies and on annual reports of more than 1,200 companies, indicates that the rate of inflation is of little relevance when determining top salaries.

Instead, it is national and international competition that is the deciding factor on pay levels.

The main contrary influences are the fear of an unfavourable reaction from less fortunate employers, and the prospect of an end to the profit buoyancy.

While a typical board director received a rise of 10.2 per cent in the period to August, 1985, a quarter received 7.1 per cent or less and a quarter 18.7 per cent or more.

Base salaries for senior managers who report directly to board directors were more moderate and averaged 8.3 per cent. But the typical chairman or chief executive saw an increase in total earnings (base salary, bonus and taxable benefits) of 11.8 per cent in the last financial year.

Underlying all these figures is the growth in the impact of profit-related cash bonus schemes which have only been widely adopted in larger UK companies since 1980.

The study concludes that most UK company directors and senior management now expect their rewards to be linked to company and personal performance.

There has been a substantial rise in tax efficient executive option schemes from 34 per cent to 61 per cent of all companies. This has been accompanied by a growth in Save As You Earn schemes

Heffer's defeat blow to the left

BY PHILIP BASSETT

LABOUR'S right wing yesterday took a tighter grip on the party's ruling national executive committee when two leading left-wingers, Mr Eric Heffer and Mrs Margaret Beckett, were defeated in the annual NEC election.

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Fervent Kinnock says defence stance will aid Labour's return

BY IAN OWEN

Labour Party conference in Blackpool

LABOUR'S clear-cut commitment to a non-nuclear defence policy will be decisive in securing its return to power at the next election, Mr Neil Kinnock claimed yesterday.

In a rallying call to the party's annual conference at Blackpool he combined a fervent declaration of his patriotism with a condemnation of the threat to Britain's survival posed by the insistence of Mrs Margaret Thatcher, the Prime Minister, on retaining a nuclear deterrent.

Mr Kinnock argued that Labour alone among the political parties had faced up to the challenge presented by weapons of "mass obsolescence".

In passionate tones he said: "I tell you I would never allow my country to be bravoed that like most of my fellow citizens I would, if necessary, fight and lay down my life for my country and what it stands for."

"I would die for my country. But I tell you I would never allow my country to be bravoed that like most of my fellow citizens I would, if necessary, fight and lay down my life for my country and what it stands for."

Mr Kinnock stressed that while implementing its non-nuclear defence policy a Labour government would faithfully discharge Britain's other obligations to its Nato partners, including the maintenance of the vital intelligence-gathering operations to which the US attached such importance.

He said: "We do not propose for one instant... and never have... to withdraw those facilities for they are our allies and we honour the alliance."

This assurance was clearly welcomed by some delegates who later followed the example of a few members of the national executive, including Mr Eric Heffer and Miss Joan Maynard, and declined to join in the prolonged standing ovation accorded to the Labour leader.

While they could call the "in-

practice it would be able to kill 60m or 70m people.

Mr Kinnock linked his claim that Labour's stand against nuclear weapons would appeal to those who refused to accept that Britain had surrendered to homelessness and had not represented the views of the US Administration.

To laughter and applause he asserted: "The interventions that we have heard in recent weeks were not so much a product of American anxiety as result of fury alarm at the fact that we are defeating them and we are going to beat them in the next general election."

Mr Kinnock maintained that the attitude of the US Administration towards Labour's proposals had shown a great deal more common sense and common interest than the attitude of the Conservative Party.

To loud applause he said the American attitude reflected the knowledge that if a member of the alliance of democracies were to seek to subordinate the policies of a democratically-elected allied government, "it would be invalidating the very principles of democracy and sovereignty which Nato exists to defend and always has existed to defend."

Mr Kinnock scathingly dismissed the attempt being made by Dr David Owen, the Social Democratic Party leader, and Mr David Steel, the Liberal leader, to introduce a French element in their attempts to reach an accommodation over nuclear weapons policy.

While they could call the "in-

Plans for treatment of City criticised

By Michael Cassell

LABOUR'S front bench economic team yesterday came under heavy fire from two of its most outspoken left-wing critics.

Mr Brian Sedgemore, MP for Hackney South in London, and Mr Dennis Skinner, MP for Bolsover in Derbyshire, both attacked Mr Roy Hattersley, the shadow Chancellor of the Exchequer, at a fringe meeting held to launch a pamphlet on the City of London, backed by the Campaign Group of Left-wing Labour MPs.

The pamphlet accuses the front bench team of failing to grasp the scale and implications of changes now taking place in the City and of formulating a post-election economic strategy which, they claim, is likely to result in continuing economic crisis.

Mr Sedgemore said that Mr Hattersley had "got it badly wrong" with his proposals for attracting capital investment overseas back to Britain. He said that, since 1979, an estimated \$35bn had left Britain, involving the loss of 1m jobs.

Without statutory exchange controls, he continued, the country would continue to lose investment cash, it would be impossible to create economic stability and interest rates could not be kept under proper control.

Mr Skinner endorsed the call for statutory exchange controls and said that the City and its institutions should not be permitted the luxury of self-regulation. Labour should be committed to a specific minimum wage.

George Graham looks at the defence of sterling

Nimble footwork at Bank

THE BANK of England has a relatively limited battery of weapons at its disposal to fight off the sort of pressure which sterling has suffered in the last few weeks. Yesterday, however, it can back some ground as sterling regained strength and, at the same time, interest rates weakened in the UK interbank markets.

It does not have the massive currency reserves of the Bundesbank - which yesterday pitched into the markets on behalf of its British colleagues - even after the \$2bn floating rate note launched by the Treasury last month to top up the war chest. Nor does it still have the range of parts of exchange controls to insulate the domestic market from international currency flows.

Instead, the Bank has had to rely on good timing in its campaign to hold back a foreign exchange market that trades \$100bn a day in London alone, buying sterling at the opportune moment either overtly in its own name, or more stealthily through two or three commercial banks.

Dealers report that the Bank has for most of the last few weeks been monitoring the currency markets in the Far East, which can often set the pattern for a day's trading, and choosing levels below which it has tried to stop the pound from falling.

This tactic can be expensive and often turns dealers grey with frustration. Its effectiveness is also frequently only temporary. A more effective tactic can be to wait until the market has stabilised and intervene during a lull to reverse some

per cent for overnight money. This tactic has been employed in recent years by the Bank of France. Overnight rates in the Eurodollar market have sometimes been driven up at times when the French franc was under pressure by constraining the supply of liquidity, while domestic French interest rates remained insulated because of France's exchange controls.

Even before the abolition of UK exchange controls in 1979, the bear squeeze was not a practical tactic for the Bank of England. The size of the offshore sterling market and the number of channels between it and the domestic market made it difficult to choke off the supply of liquidity, since there were other overseas sources of sterling cash.

In the last few days, the Bank of England has been using almost the opposite tactic. It has supplied ample liquidity to meet shortages in the London money markets, thus ensuring that short-term rates, at least, remained low and averting pressure for an immediate rise in bank base rates.

In January, when the Bank headed off pressure for a second rise in UK interest rates after it had already allowed base rates to climb from 11% per cent to 12% per cent, liquidity was provided very openly.

The Bank injected nearly £1bn of cash into the money markets under a sale and repurchase agreement at an interest rate of 12% per cent - cheap money for the commercial banks at a time when interbank rates were over 1 percentage point higher.

Software for new CD system

By Raymond Snoddy

PHILIPS and PolyGram have set up a new company in London to produce software for an interactive compact disc system due to be launched next year.

The new company, European Interactive Media (EIM), which was launched yesterday, hopes to form joint ventures with publishers and video companies with material suitable for conversion to the Compact Disc Interactive (CD-I) format.

CD-I is an advanced form of compact disc which adds pictures and text to the high quality sound of existing CD players. The CD-I system will be aimed at the mass market and will be able to offer education and "how to" programmes as well as entertainment and music.

Mr Bryan Turner, president of EIM, said yesterday that the beauty of CD-I was its ability to merge material taken from computer software, print, broadcasting and entertainment into a single, multi-function, mass-market medium.

Pergamon, the publishing company chaired by Mr Robert Marston, yesterday announced a new CD ROM (compact disc read-only memory) information publishing venture.

The new venture, called Compact Solution, which is run by Pergamon Infoline, aims at providing a "one-stop shop" for compact disc products for publishers and information providers.

NEI cuts 7,500 jobs in world regrouping

BY RICHARD TOMKINS

NORTHERN ENGINEERING Industries (NEI), the Tyneside-based heavy engineering group which has been on a profit plateau for the last three years, yesterday unveiled plans for a drastic reorganisation involving the elimination of its peripheral activities. About 7,500 jobs will be lost.

It also announced that it was cutting its stake in its South African associate, NEI Africa, from 56 per cent just under 30 per cent because of the "continuing uncertainty" in the country.

NEI gave a warning that its rationalisation programme would cost an estimated £75m and would make 1986 a poor year for profits, but said it was an essential condition for the resumption of the company's growth.

First indications of the likely effect on profits came with the publication of company's results for the half year to June yesterday, showing a slump at the pre-tax level from £22.5m to £10.5m.

Mr Terry Harrison, the former chief executive of the company who succeeded Sir Duncan McDonald as chairman in May, said the main aim of the new strategy was to get overheads down so that the core businesses could trade at maximum efficiency.

The peripheral businesses would be gradually phased out between now and the end of next year, so leaving the group to concentrate on the two areas in which it had a significant technical and market posi-

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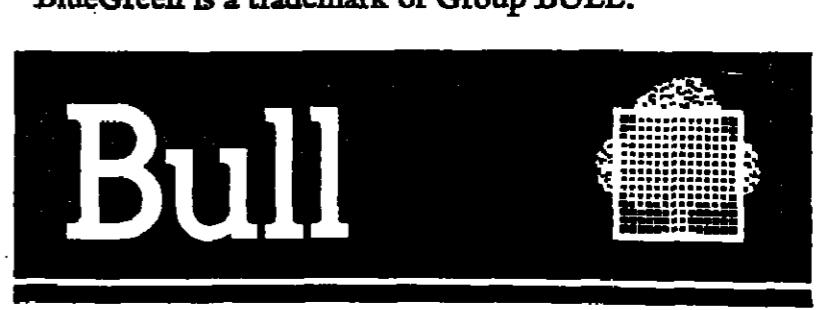
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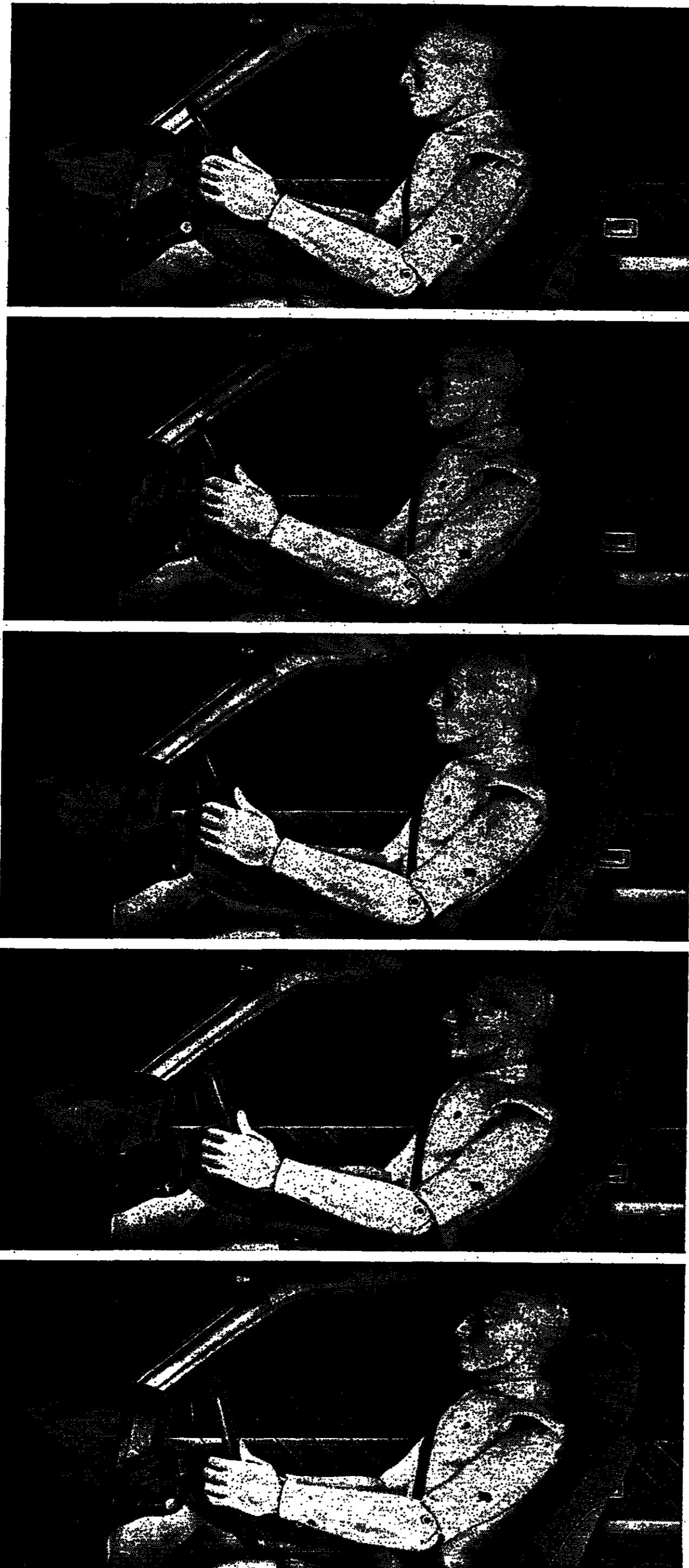
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UK NEWS

Options on FT index launched by Liffe

By Alexander McNair

THE LONDON International Financial Futures Exchange (Liffe) yesterday launched a new contract which completes its preparations for the Big Bang reforms of UK securities markets due later this month.

Mr Geoffrey Owen, editor of the Financial Times, rang the bell to start trading in options based on the Financial Times Stock Exchange index of 100 leading UK shares.

Liffe's business will be in direct competition with the Stock Exchange's own options on the FT-SE 100 Index, although Liffe's contract is technically an option on its own futures contract based on the same index.

The launch took place amid hubbub even noisier than usual on Liffe's floor of trading in the gilt futures pit bid up prices in response to the Bank of England's attempts to avoid a rise in UK interest rates.

Options in Liffe's gilt futures and options, as well as in the FT-SE 100 contracts, is expected to rise sharply after Big Bang in line with the likely expansion of trading in underlying securities markets. The increased number of market makers in gilts and equities are likely to use futures and options both to protect their positions and as additional trading vehicles.

FT-SE 100 futures have been among the exchange's less successful contracts, partly because only a few fund managers have taken to using them in order to enhance or fine-tune their portfolios.

Options, however, are expected to boost futures volume as they allow more complex strategies to be used, involving both contracts. The new contract may also attract smaller investors who can use them to bet on the overall stock market's movement. Price movements of options are proportionately greater than those of the underlying market.

The contract launched yesterday is an option on one FT-SE 100 futures contract, which itself is worth £25 times the index, or £30,750 when the index was standing yesterday at about 1,200. Both contracts are settled in cash, so that holders of long positions at expiry do not receive actual baskets of stocks representing the index.

Shell to maintain programme of N. Sea research

By MAX WILKINSON, RESOURCES EDITOR

SHELL INTENDS to maintain the momentum of its research into how best to exploit North Sea oil and gas reserves, despite the steep fall in oil prices this year, one of the company's senior executives said yesterday.

Mr Brian Lavers, technical director of Shell UK Exploration and Production, told a conference in London that a high priority was being given to preserving the £33m a year research and development programme as a "lifeline for the future".

However, there is a growing belief within the oil industry that the period of relatively weak prices could last for several years. A Shell spokesman said yesterday that the effort to improve efficiency in service companies reflected this fall in prices, although it was also part of a long-term drive to ensure that the operations were cost effective.

The group has given no indication of how many jobs are likely to be lost, nor whether any of them will be forced by retirement. However, the spokesman said that concern was not at all like Exxon's.

Yesterday, Mr Lavers explained why research spending at least will be anything more important to Shell in an era of low oil prices. "Many of the remaining oil and gas fields in the North Sea needed innovative thinking to make them viable before prices slumped. We now look to research and development to provide us with even more efficient and cost-effective ways of not only developing new reserves, but of operating our existing fields."

Commenting generally on British industry, he said, "Too many people are living on our wealth-producing basis." Companies like British Leyland, of which he was formerly a director, were not generating enough investment capital to stay in business.

Direct-injection* van launched

By JOHN GRIFFITHS

AUSTIN ROVER yesterday launched diesel versions of the Metro car-derived van, fitted with a directly injected engine claimed to be a world first.

The 2-litre engine, designated MDI and developed and produced jointly with Perkins Engines of Peterborough, East Midlands, is claimed to be the first application of a high-speed directly-injected diesel in the light van sector.

Unlike conventional indirectly-

injected diesels where fuel passes through a pre-mixing chamber, fuel is injected straight into the combustion chamber in the MDI unit.

Austin Rover and Perkins say that, as a result, not only is the 62 brake horsepower unit more powerful than similar-capacity rivals, but it has more torque and better fuel economy.

A diesel entrant in the car-derived van sector has been sorely needed by Austin Rover.

Scotland's top Tory is confident despite depressing outlook

By JAMES BUXTON, SCOTTISH CORRESPONDENT

IMAGINE that you are behind the desk of Mr Malcolm Rifkind, Secretary of State for Scotland. As you gaze out across the grey Edinburgh skyline, from the top floor of the Scottish Office, your mind is likely to be dwelling on a set of depressing facts.

First, the opinion polls show that the Conservative Party's standing in Scotland is near to an all-time low at about 15 per cent. Translated into real votes this could mean the number of Conservative MPs in Scotland falling into single figures from 21 now. You could easily lose your own seat in Edinburgh, where you had a majority in 1983 of 4,302.

Second, after several years of heavily publicised plant closures from the Leyland plant at Bathgate, near Edinburgh, to British Steel's Gartcosh rolling mill, near Glasgow, your Government is firmly associated in many people's minds with unemployment, and an impression that London and the Tories simply do not care about Scotland.

Third, many of your own supporters - 26.4 per cent of the Scottish electorate voted Conservative in the 1983 general election - were clubbed in last year's Scottish rates revolution. You are working on a Bill which will replace domestic rates with a flat rate tax on adult occupancy - but your opponents say it will not work.

Fourth, every time you open a Scottish newspaper or watch a Scottish television programme, you find your Government's actions being disparaged or belittled. It is a sombre reminder that the majority of Scots lean to the left and believe in state intervention, unlike your Prime Minister. Is your task of restoring Conservative fortunes in Scotland impossible?

It does not seem that way to the real Mr Rifkind who, aged only 39, is one of the rising stars of the Tory administration. After nine months as Secretary of State for Scotland - he replaced Mr George Younger, who went to the Ministry of Defence at the height of the Westland

affair in January - he still looks eager and confident. He gives brisk, precise replies to criticism but is as remote as his somewhat gaunt, bespectacled face might suggest.

"Of course the Conservative Party's message is not helped up here the same way as it is in the south-east of England," he said. "But there they don't have any steel plants or heavy industry. Scotland's affected far more than elsewhere by the process of industrial change, because it was one of the first areas of Britain to industrialise."

People naturally pay more attention when a lot of workers lose their jobs at a company that has been a household name all their lives, than when new businesses take on a small number of people. In Scotland, we tend to forget the new sources of employment - the 40,000 new electronics jobs in Silcon Glen, the oil industry and so on - and forget that unemployment is a lot lower in Scotland than it is in several other parts of the UK."

Mr Rifkind rejects the suggestion often heard in Scotland that Mrs Margaret Thatcher has given up trying to do things for the Scots because so many of them reject her and her Government. "It was Mrs Thatcher who insisted that British Steel kept open Ransocraig (the only integrated steel complex in Scotland) when they wanted to close it. It was thanks to her that a Government committee was set up to investigate the grievances of Scotland's teachers."

Yet 79 per cent of Scots told a recent opinion poll that they disapproved of Mrs Thatcher - a far higher proportion than in the UK as a whole.

The Conservatives could also be at a disadvantage if a specifically Scottish issue - devolution - returns to prominence in the run-up to the next general election. Labour, which opinion polls currently give nearly 50 per cent of the Scottish vote, the Social Democratic Party/Liberal Alliance and the Scottish National Party all support

Coal 'soon ripe' for private ownership

By Maurice Samuels

BRITAIN'S COAL industry could be ripe for private ownership by the end of this decade if its improvement continues at its present pace and if the political climate is right, Sir Ian MacGregor, the former British Coal chairman, said yesterday.

The speed with which privatisation became a feasible option depended on it "getting within shouting distance of world standards of productivity," said Sir Ian. But the decision would be political rather than economic.

The group has given no indication of how many jobs are likely to be lost, nor whether any of them will be forced by retirement. However, the spokesman said that concern was not at all like Exxon's.

Yesterday, Mr Lavers explained why research spending at least will be anything more important to Shell in an era of low oil prices. "Many of the remaining oil and gas fields in the North Sea needed innovative thinking to make them viable before prices slumped. We now look to research and development to provide us with even more efficient and cost-effective ways of not only developing new reserves, but of operating our existing fields."

Commenting generally on British industry, he said, "Too many people are living on our wealth-producing basis." Companies like British Leyland, of which he was formerly a director, were not generating enough investment capital to stay in business.

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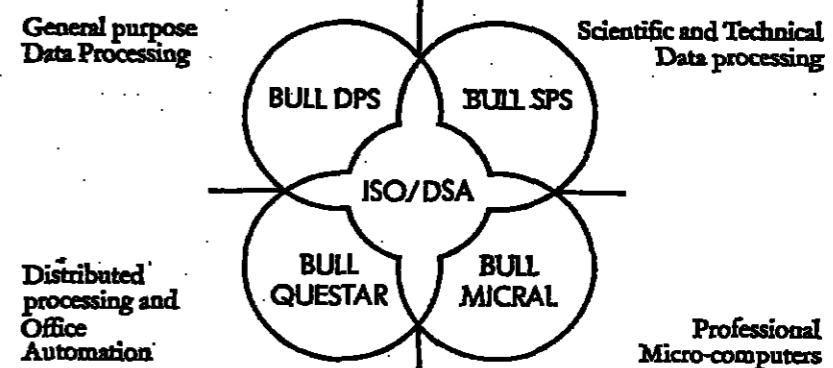


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Channel Island ferry jobs to go

By LYNTON MCNAUL

ALMOST 500 jobs are to go in a rationalisation of loss-making private ferry services to the Channel Islands.

Sealink UK and Channel Island Ferries have formed a joint company, British Channel Island Ferries, to operate a reduced network of routes to Jersey and Guernsey in the hope of breaking even next year and making a profit in 1988.

The company is part of the Bertrand registered Sea Containers group and is to make all 657 of its staff on its Channel Islands services redundant before offering them a total of just under 200 jobs with the new company. The redundancies will cost Sealink UK £5m.

Sealink UK employs 437 crew and 229 shore staff on its heavily loss-making Channel Islands ser-

vices. There will be job losses at Weymouth, Portsmouth and Southampton, where the Sealink UK office will close with the loss of 55 shore jobs.

Channel Island Ferries, an independently owned company, is to merge 18 of its 31 shore staff redundant and up to 15 crew of the company's vessel, Curtiere, will also lose their jobs.

THE ARTS

Television/Christopher Dunkley

The wheat in the Euro chaff mountain

Child actors in the award-winning Swedish play *Seppan*

According to the evidence in a large and fascinating survey of television to be published later this week the quality of programming in European countries will decline by the end of this decade. Yet according to the evidence at the 38th Prix Italia festival which has just ended more television companies than ever before are striving to produce high quality drama, documentary and music programmes. Moreover they seem—in two of these categories, at least—to be succeeding.

Draw up a league table showing all the Prix Italia television awards presented since the event began (which was in 1948, though at that time it dealt exclusively with radio) and you find Britain has an astounding lead: 26 first prizes, with Sweden in second place, having 16. Yet this year, for the second year running, Britain failed to add to their total. They had to be satisfied with the Prix Italia for radio documentaries, won by the BBC with *Setting Sail*, and the "special," or second, prize for television documentaries which was taken by Channel 4's excellent programme about servants in South Africa, *Maid's and Maids*, produced by Aspace in association with Film Production in association with *Serif Films*, which I praised in this column last year.

Held this year in the magnificently walled city of Lucca, the festival produced only two pukka Prix Italia awards for television. The music jury watched the 16 entries in their section and then withheld the first prize of £90,000 from £64,000 and awarded only the "special" prize which then gave to Norway's *Aske And Mist* and *Wind-blown Dust*, one of those modern studio ballets in which everyone is dressed in rags or Lyra; it music sounds like a dripping tap plus the engaged tone, and an awful lot of time is spent writhing on the floor. The opticals were good.

The two top television prizes which were presented to each were to a country which had never won a Prix Italia before. Canada took the documentary award with *Final Offer*, a tremendously exciting fly-on-the-wall account of union bargaining in the car industry, and Israel won the drama prize for *Bread*, a story about the agonies of a poorly paid bakery worker who is made redundant and barricades himself and his family in his flat in protest.

Bread was photographed and

acted so convincingly as to look very like a documentary, and of course it dealt with the tribulations of the poor, a subject which appeals greatly to Italian juries. Yet Sweden's drama entry seemed to be the clear winner. *Seppan*, a boy from a child's viewpoint and featured a big cast of young children, not one of whom ever looked less than utterly natural.

In contrast to their music colleagues the drama jury recommended six of their 22 contenders to us as, in the words of the Michelin Guide, "worthy of a detour". In addition to *Bread* and *Seppan* they were *The Burgomaster of Ypres* from Belgium, a highly polished political drama which won a special prize for best adaptation (from a Simonov novel); the BBC's entry, *Contact*, which looks like a documentary about a British Army patrol on the Irish border; Holland's *Turkish Video* with a bright if unexplained central idea about an immigrant worker's real troubles tangling with the fantasy life he gains from rented videos and Finland's *The Wrestler*, a wonderfully quirky work about a strong man in an old people's home who refuses to conform but gets back into his leotard

and slops with his paramour, pulling her along in a railway truck with his teeth.

Concentrating as I did on the drama screenings, with frequent trips to the documentary room, I was struck by the welcome security of the entries about World War II: the diversity of subject matter (although stylistically naturalism is now virtually universal, unfortunately); and a willingness to deal with contemporary topics rather than always hiding safely behind the elaborate costumes and controversies of the past. All this was an interesting contrast to many previous festivals and—especially when considered in conjunction with the increasing number of countries capable of winning a top prize—a seemingly heartening trend in the world of television generally.

Yet those impressions hardly seem to square at first sight with the conclusions of Horizons Media International (part of Young and Rubicam) in their report *Television Programming in Europe*. Described as the first study of its kind, and intended as a pilot work for what will become a regularly updated database, it claims that programmes were being transmitted in peak hours during one week of September 1985

by 39 television stations in 13 European countries. It analyses the origins of those programmes and gives their ratings, the chief purpose clearly being the provision of a marketing tool for the expanding international advertising business. Of course it also provides gripping reading for anyone who is deeply interested in the general development of television, mixing as it does the predictable with the unexpected.

For instance it is no great surprise to find that during the week in question West Germany (the country which won special prizes for its radio drama and music at the Prix Italia) filled the first three slots of its TV Top 10 with an international soccer match, *Dallas* and *Motel*. The mind does boggle a little, however, at discovering that 7 per cent of the programmes broadcast during the same week in peak time on Channel 4SE in Austria were Japanese. Interestingly, the NRK in Norway makes of that prize-winning ballet programme which showed mere 3 per cent of American programmes but imported 16 per cent from Britain and 4 per cent from Argentina.

It was only to be expected that, in the words of the

report, "If programming patterns are anything to go by the French seem to be the most xenophobic race in Europe" with their three channels carrying 83, 87 and 93 per cent of domestically originated programmes. But who would have guessed that the lowest domestic content would turn up on an Italian channel (Canale 5) with domestic programmes at 26 per cent and American imports at a whopping 73 per cent? Come to think, who would have expected our own Channel 4 to be carrying 32 per cent of American programmes — a higher proportion than Rupert Murdoch's Sky channel, so heartily despised by public broadcasters?

American "cultural imperialism" of this sort is worrying state broadcasting organisations all over Europe, a fact which will no doubt emerge very clearly today and tomorrow during the conference "Film and Television: A European Partnership" at London's National Film Theatre. The Speakers are due to include such promisingly assorted characters as the freebooting Silvio Berlusconi of Italy, owner of Canale 5, and Jack Lang, France's former Minister of Culture, one of the most passionate opponents of America's cultural exports.

If *Dallas* and *Motel* are what most people want it is difficult to see why, at a time when television is expanding rapidly, they should be denied them. The important question for the sort of people who, like it, are regular viewers of this page, is whether "our" sort of programmes — the good documentaries, original drama, wide ranging arts series — will disappear during this expansion.

The fashionably pessimistic answer is that they will, but the truth appears to be that, although they may be more difficult to find thanks to the sheer increase in programme numbers, the proportion of our sort of programmes will probably stay the same, and the same proportion of a greater number means more. That seems to be the message from the Prix Italia, and also from the Horizons Media report which concludes:

"The average quality of television programming will certainly decline by the end of the decade. But all indications are that the best television will go on getting better. The equation has to be viewed in its totality." Quite so.

The School for Scandal/Arts, Cambridge

Michael Coveney

updated Sheridan. The language remains glittering and natural, from Mr Snake's appropriation of the prologue to the *Teazier* "dally jangle" and the hissing *Joseph*. Surface's definition of himself as a platonic cicisbeo.

This all sounds absolutely right in the new setting. Lisa Daniely's elegant Lady Sneerwell is the presiding Sybil Colefax; Michael Hadley's journalistic Snake is a recognisable mixture of the fawning Godfrey Wimbley and the dissipated Tom Dibbergs; Iain Mitchell's emphatically self-conscious Sir F. Benjamin Babkite, gadding poaster in the sub-Coward mould; Cecily Hobbs' Mr Caudron a slightly stooping, vacuous, disappointed socialite in a cloche hat.

Tanya McCollin's superb setting and costumes (together with Max Early's Walton flavoured incidental music) maintain the mood, the white piano, sofa and vases of flowers revolving among transparent perspex wall units. The auction scene, Charles Surface flogging off his relatives to the investigative Sir Oliver, could easily be set in a Sotheby's back room.

The *Mikado* has been subjected to all manner of overhauls, musical and scenic, but I have never before encountered



Left to right: Iain Mitchell, Rebecca Pidgeon, Cecily Hobbs and Richard Williams in the Cambridge Theatre Company's School for Scandal, transposed to 1930s Mayfair

To Kill a Mockingbird/Contact Theatre, Manchester

Charlotte Keatley



Neil Caple and Jane Hazlegrove

Contact Theatre has developed a reputation for inventive and youthful productions of modern classics and new plays over the two years since Anthony Clark was appointed artistic director. This season opens with the European premiere of Harper Lee's well-known novel *To Kill a Mockingbird*. Christopher Sergel's adaptation follows the obvious structure of the adult Scout looking back on her girlhood self. It is lifted from monotony by a production of startling imagery, and a vivid recreation of a girl's eye view of adult cruelty and injustice.

Harper Lee's story is still contentious: in Alabama in 1935 a white lawyer, Atticus, defends a black man accused of raping a white girl. Evidence suggests it was not rape but incest by the girl's father, but public prejudice is ready to condemn the black man to death. As

Atticus says: "They've done it before, they'll do it again, and when they do it, it seems that only children weep." I think most of the audience wept too, several times: Harper Lee has the brilliance to push her story beyond the obvious neat ending points, and *Contact's* production has the emotional power to carry us through each stage of empathy, anguish and insight.

Atticus wants nothing more

for his daughter than that she should be able to see from inside another person's skin, and John Strickland's performance achieves this with astonishing sensitivity, thereby dramatising the essence of the novel. Tall and gaunt, Strickland conveys a combination of physical frailty and absolute aim. He brings Atticus's stubborn morals to life in a meticulously detailed performance: when spot on, his eyes and face remain resolutely passive, only his lower lip trembles.

Today, stories such as this

need to be written by the black protagonists. As it stands, the Anthony Clark's direction is at its best when pacing the suspense and creating atmospheres in which the performances can unfold. 16-year-old Jane Hazlegrove, as Scout, so unfurled, child-like and convincingly handles one of those moments in which one "grows up." Neil Caple, as the playmate Dill, manages to combine outsized shorts and a bow tie with the serious face and gentleman buccaneer manners of a child eccentric. Faith Tingle imbues Calpurnia with a dignity which bypasses the caricature black housekeeper. Winston Crooke plays Tom with compelling presence and delivers his central speech with compassion, not accusation. Sally Eldridge as Mrs. Dubose also switches abruptly from toothless screeching old neighbour, with Deep Southern vowels that rasp in the throat, while Bill Crossdale gives us a subtly judged, languid Southern sheriff.

Today, stories such as this

need to be written by the black protagonists. As it stands, the

play and novel charts white guilt, prudence and cowardice; the characters are barometers of society's racism. Tony Clark represents the subjectivity of the white viewpoint of the novel by directing the play not as naturalism but as a series of symbolic events. In the opening tableau, set to Billie Holiday's "Strange Fruit", the entire cast of the company, a frozen crowd surging forward, menacing. Kate Burnett carries this approach through into a design which visualises the selective process of memory: a dazzling white clapboard house front and door frame represent Scout's home, and across the stage space, the mysterious Boo Radley's house and garden are represented by abstract curves of wood and scaffolding in blues and greens. The final scene, this remarkable production takes us into this terrifying zone, and recreates the moment when Scout surfaces from the clear moral of childhood into the clear moral of childhood into the injustices of the adult world.

Mozart/St John's, Smith Square

David Murray

John Elliott Gardiner conducted another Mozart concert with period instruments on Monday, with Malcolm Bilson as fortepiano soloist in two of Mozart's last concertos.

The *Coronation* and the great C major, K503, St John's offers a charming setting for such an affair: aptly in style but not period-twee, and ample enough to accommodate the large audience. Even at the back of the hall Bilson's fortepiano, a copy of Mozart's own, carried surprisingly well.

Gardiner's English Baroque Soloists were the orchestra, and they sounded marvellous. Granted, Gardiner's penchant for dynamic hairpins (he hates to leave a phrase uninflected), he secured brilliantly pointed, unanimous playing from every one, and the virile trumpets this remarkable production takes us into this terrifying zone, and recreates the moment when Scout surfaces from the clear moral of childhood into the injustices of the adult world.

Jackson Browne/Hammersmith

Antony Thorne

Anyone skipping along to Hammersmith this week hoping to discover that the seventies are alive and well in the hands of Jackson Browne is likely to be disappointed. The atmosphere is heavy with the sweet smell of after-shave rather than dope, and the man himself is very different from the agonised introvert who squeezed the most pitiful love songs out of his experiences.

No one, apart perhaps from Joni Mitchell, was more adept at presenting broken love affairs in a forthright, disecting break-up and soured relationships and re-forming them into some of the most evocative lost love songs out of his experiences. Mix this with a lean, sombre cowboy look, a skill in finding the right dolorous chords on the piano, and a fixation with road culture which nicely attuned to those restless days and Browne was made as the voice of bedst America.

Now everything has changed — but nothing has changed. Browne has shifted his person; a cracking disappointment only partly redeemed by Brenda Blethyn as the ruined working girl. A theatrical travesty of the work adds to the confusion of middle-aged actors playing boyish dragons in Peter Wood's unmissably respectable production. (322 2232)

Arts Guide

Theatre

NEW YORK

Cats (Winter Garden): Still a sellout, Trevor Nunn's production of T.S. Eliot's children's poetry set to treddy music is visibly starting to show its age. The cast, led by the ever-stunning Elizabeth Arden, has the verve and energy of a 1970s production.

42nd Street (Majestic): An immediate celebration of the heyday of Broadway in the '30s incorporates some from the original film like *Shuffle Off To Buffalo* with the appropriate songs and dances, though a bare chorus line (377 9020).

A Chorus Line (Shubert): The longest-running musical ever in America has not only supported Joseph Papp's Public Theater for eight years but also updated the musical gears with its backstage story in which the songs are used as emotions rather than emotions.

The Mystery of Edwin Drood (Imperial): Robert Hossein's Tony-winning resurrection of the unfinished Dickens classic is an ingenious musical with music-hall tunes where the audience picks an ending. (238 6200).

La Cage aux Folles (Paladium): George C. Scott's welcome return to Broadway in a production that's still as funny as ever.

Phantom of the Opera (Lyceum): The show that started it all is still a sellout.

Rehearsals for the new production

begin on October 10. (437 1552).

When We Are Married (Whitehall): Matchless comic playing from an all-star cast in Pinter's comic warhorse about silver wedding amanuensis undermined by an inconvenient revelation. Bill Fraser is a drunken Falstaffian photographer and the couples are led by Timothy West and Prunella Scales. The 1980s theatre has been beautifully renovated. (360 7765).

Never Give Up (Savoy): The funniest play for years in London, now with an improved third act, Michael Blakemore's brilliant direction of backstage shenanigans on tour with a third-rate farce is a key factor.

(332 2232).

Pin No. 1 (Lyceum): The show that

started it all is still a sellout.

Rehearsals for the new production

begin on October 10. (437 1552).

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Rehearsals for the new production



Fig. 1. The English Rose

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Wednesday October 1 1986

Appointment in Reykjavik

THE FIXING of an early autumn summit meeting between President Ronald Reagan and Mr Mikhail Gorbachev appears to set an auspicious seal on the resolution of the tense stand-off over Dandilo and Zakharov. Things could still go badly wrong in the slow and awkward rapprochement between the two superpowers at the very least, the rapprochement could remain stalled by a failure to reach agreement on the big and difficult issues of nuclear arms control. But the urgency of the forthcoming meeting, proposed by Mr Gorbachev, suggests that the Soviet leader is determined that the rapprochement shall not be upset by misunderstanding and lack of communication.

It is still not clear by what processes, whether of accident or design, Mr Nicholas Daniloff and Mr Gennadi Zakharov were effectively cast in the role of hostages. What is clear is that the manoeuvring by the two superpowers to find a way out of this dispute was made much more difficult for President Reagan by the consistent efforts of the American right wing to turn the episode into a test of machismo.

Then accusations that the administration was "blinking" under the Soviet stare in this case, are no doubt a foretaste of the kind of pressure that President Reagan is likely to be subjected to if he were suspected of being soft on even bigger issues, like arms control.

Intense talks

For at least two reasons, the forthcoming meeting in Reykjavik is unlikely to produce any major new agreement. First, the time is very short to reach agreement, even in outline, on any of the most important issues; second, Mr Reagan will be reluctant to give hostages to negotiate three weeks before the mid-term elections in the US, by putting his name to any compromises which could even be suspected of being too favourable to the Russians.

On the most favourable assumptions, however, the two leaders may be able to narrow the gap separating the two sides in one or more of the three Geneva negotiations. In recent days, the two foreign ministers have had very close conversations, and while Daniloff-Zakharov may have been at the top of the agenda, it is hard to believe that they did not also discuss other substantive issues; in which case, the two sides may have a clearer idea, at the

Mr Kinnock looks inwards

MR NEIL KINNOCK won his battle for the hearts and minds of the British Labour Party some time ago. If there was a turning point in his leadership, it was when he stood up to the Militant Tendency and to Mr Arthur Scargill, the miners' leader, at the party conference last year. Simultaneously, respect for him in the country at large began to rise.

Thus Mr Kinnock was able to tell this year's conference in Blackpool yesterday that the party in entering its fourth year of recovery and defeat, was in a position to consider the opinion polls, confirm it and, compared with years past, the conference has become an almost tranquil affair.

Yet for a man in such a relatively happy position, it was a remarkably subdued performance. It was as if Mr Kinnock could not quite believe he has come as far as he has. He chose to demonstrate once more his good relations with the party rather than to use the opportunity to speak to the country as a whole.

The essence of the agreement between Mr Kinnock and his followers is that he has embraced — by no means against his will — a non-nuclear defence policy in return for being given a more or less free hand in matters economic. At the same time, he has succeeded in the virtually impossible: he has left in general and the trades unions in particular that he is capable of winning a general election. If the prize is a Labour Prime Minister, they are prepared to give him a great deal of leeway.

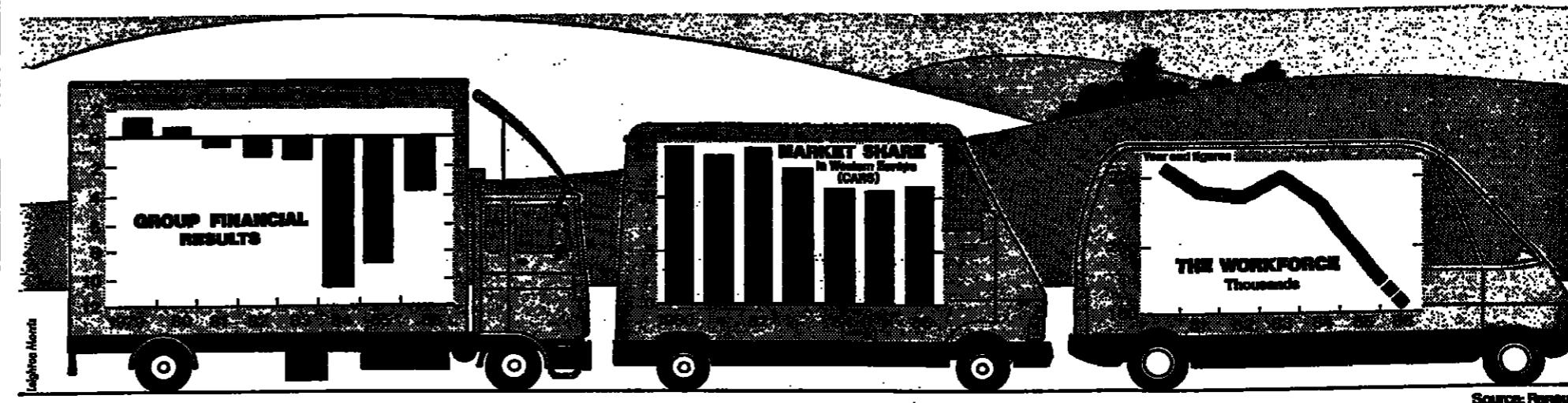
Party consumption

A holder man than Mr Kinnock turned out to be yesterday would have taken all that for granted. It was already confirmed by his friendly reception at the TUC Conference in Brighton early this month and by the way the unions have accepted a more detached relationship with the party leadership. So Mr Kinnock went round the old course once again just to make sure.

Much of his speech was for party consumption: the lengthy criticism of American policy in Nicaragua, for example, was widely applauded in the hall, but is unlikely to find much resonance outside as a central issue in British politics.

Source: Financial Times

RENAULT'S STRATEGY



Earn more, spend less

By Paul Betts in Paris

GEORGES BESSE, the normally secretive chairman of Renault, has been indulging recently in an uncharacteristic media display. On Sunday evening he appeared as the star performer in a prime time television programme. On Monday he was on French radio's main evening news programme, and on a popular chat show. Most of this week he is winning and dining journalists from all over the world on Renault's floating executive dining-room — a barge which sails up and down the Seine between the car group's Paris headquarters and the Place de la Concorde, a remnant of the golden days when Renault was regarded as a symbol of all that was best in French state industry.

Although Renault remains probably the single biggest industrial headache for the Socialist Government, Mr Besse has brought in to rescue the group 18 months ago by the Socialists, is beginning to feel more confident. "The horizon is now clearing," he claims, despite Renault's still catastrophic level of debt totalling FF 50bn (the equivalent of half the group's annual turnover) and expected losses of about FF 5bn this year.

To recover fully, Renault officials argue the group will inevitably require a very hefty injection of state funds which the state shareholder is prepared to make. In fact Renault is unlikely to set any extra state aid beyond the annual FF 3bn capital grant it has received over the last few years — at least until after the 1988 French Presidential elections.

Clearly, Renault is not out of the woods yet. Losses this year remain substantial, but there are now signs that Mr Besse's cure for the troubled group is having an impact. The projected FF 5bn loss for 1986 represents a major improvement on the 1984 and 1985 totals of FF 12.5bn in 1984 and FF 16.5bn last year, when Mr Besse loaded the balance sheet with heavy restructuring loss provisions. He seems confident that financial performance will continue to recover, enabling Renault to return to the black by the last quarter of next year.

Morale inside the state group,

Productivity has improved dramatically

car workforce in barely two-and-a-half years. Worker productivity has risen from 10.8 cars per worker a year in 1984 to around 13.6 cars in 1986. At the same time, production, after falling in 1984 and 1985, has picked up again.

Between 1984 and 1985, production fell by 8.5 per cent while the workforce declined by 8.8 per cent. This year production will rise by 15 per cent while the workforce will continue to fall by about 8 per cent.

Mr Besse, whose priority has been to re-focus Renault around its core car manufacturing activities — with the emphasis on profitability rather than volume — has also managed to bring down steadily the point before interest payments at which the group breaks even on car production. Two years ago, this point of more than 200,000 cars was higher than total production. It has now fallen to 140,000 in this year with a target of 120,000 next year.

Renault's current annual production in Europe is 1.6m cars.

In a similar vein, as part of

Mr Besse's efforts to cut costs,

stocks have been brought down from 150,000 cars in 1984 to 117,000 last year and should

which was at rock bottom two years ago, is starting to improve.

In France, where Renault suffered a major image problem, sales have been recovering in an improving French market, while penetration of the European passenger car market is expected to increase gradually to 11 per cent this year from 10.7 per cent in 1985. But there is still a far cry from the 14.6 per cent share Renault had in 1982 when it was number one in Europe. It is now number six.

Productivity at Renault's French plants has improved dramatically following a Draconian job reduction programme under which the group has shed 25 per cent of its French

which was at rock bottom two years ago, is starting to improve.

Investment spending has also

come down from about 10 per cent of total sales to around 6 per cent. But Renault believes this is a sufficient level to sustain its product and plant modernisation programmes.

"We are reaching the limit of our

youngest and most complete car ranges on the market. We are

certainly not looking to increase

volumes or build any new

plants. Ninety per cent of our

investments are now concen-

trated on our car products,"

explains Mr Jean-Denis

Dedieuwaer, Renault's commercial

director and former chairman

of American Motors, the US

car maker 46 per cent owned

by the French state group.

The improvement in Renault's

overall situation would have been

impossible without the tacit

consensus of its labour unions

— an illustration of a major

evolution in French labour

relations over the past few

years.

Barely three years ago,

Renault was still seen as a

bastion of the pro-Communist

CGT union. With its reputation

of never having sacked a worker

since it was nationalised

in 1976, immediately after the

General de Gaulle

referred to as "the Renault

of the working class".

Renault's

improvement

has also been

influenced by the

reform of the

French labour market

which has been

reformed by the

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William Dawkins writes an open letter to Lord Young

The long, slow snip against red tape

DEAR LORD YOUNG,
We are all as interested as you are to know just what impact your attempt to liberalise and deregulate business life is having.

After all, your nearly two-year-old campaign against official red tape has been held up by the Government as one of the most important components of its drive to improve industrial performance, stimulate job creation and help us all to be more entrepreneurial. Coming after 100 years or so in which successive governments have been busily building up regulations without much thought to the consequences they inflict on business, your deregulation policy represents an historic turning point.

Or does it? Sadly, it is well-nigh impossible to get a clear, simple and objective answer from the people who really ought to know the answer: the small businessmen who have been complaining for years that their growth prospects are being hampered by scores of seemingly pointless rules. For their own good reasons, they cannot agree on which regulations need reforming, let alone whether their administrative burdens have got any lighter.

The most important regulatory issue is perhaps so many conflicting interests that it is impossible to make reforms without provoking a gavel from somebody. Take VAT for instance. You have said that if you could win round some of our friends in the European

There is a split between entrenched lobby groups

Community, you would like to raise substantially the level of turnover at which businesses must register for VAT.

Small manufacturers' lobby groups welcome the idea; yet builders are horrified because they want a lower threshold to help quantity building work; and small business have said the threshold is not the main problem and that you are barking up the wrong tree.

To take another example, your colleagues over at the Department of Trade and Industry floated the idea last year of abolishing statutory audit requirements for small businesses.

The reaction? A split between equally powerful and entrenched lobby groups who

wanted more radical proposals, those who did not care; and those that warned against tinkering with a valuable management discipline and source of information on the other small companies they do business with.

Come up with a really good idea that attracts widespread support — like integrating the pay-as-you-earn and national insurance systems — and the whole thing seems to founder under the problem of getting the two government departments involved to work together.

It seems you cannot win. Nobody can fail to sympathise with the considerable practical problems you are up against, but it is sad that all this has stopped you from getting to the guts of really serious administrative burdens like the ones I have just mentioned. By the same token, it is hard to put a finger on exactly who has benefited from your efforts and how.

So how can one count your achievement so far? Certainly, nobody can deny that the pressure for liberalisation is on. It is cheering to see the establishment, probably for the first time in British government, of an enterprise and deregulation unit like yours, staffed with high-grade people snapping eagerly at red tape. And the idea that they should actually question the costs and benefits of regulations emerging from government departments must be perfect.

For some, these admirably enlightened principles seem to get lost on their descent into real business life. New bureaucratic regulations are cropping up almost as fast as your hard-pressed unit manages to get old ones reformed or scrapped.

It is a bit like watching an ocean liner changing course. The rudder has responded to the command, bells are ringing on the bridge, but the bows are taking an uncomfortably long time to move round. Nobody could accuse you of failing to make the intended new course clear. The 30 ideas for cutting bureaucracy life less complicated and the 50 more in the White Paper before that speak for themselves.

The big worry is that so many of them amount to so little. How many businesses will perform better because of a new booklet on PAYE, because of the abolition of restrictions on women's working hours or because the qualifying period for unfair



Britain's pro-business Employment Secretary, Lord Young

dismissals has been extended to three years, to name some of the deregulation achievements logged in your most recent White Paper?

Ask any small businessman to point to dramatic ways in which his life has been disentangled from red tape over the past two years, and the chances are that you will have to wait a long time for an answer. He might tell you, that he still has to fill in at least 15 tax and national insurance forms every time he takes on an employee.

More worrying still, if there has been any improvement, the effect has been cancelled by several big regulatory steps backwards. Look at the considerable new burdens heaped up by the new Data Protection Act, the extension earlier this year of employers' responsibilities for statutory sick pay and the introduction next month of tough new penalties for traders who fail to hand in VAT returns.

I entirely accept that there are good excuses. Those back-

ward steps were put in motion before your deregulation unit was set up in its present form, so it could hardly have been expected to try to influence them.

Moreover, you have always argued that the burdens imposed by individual regulations are insignificant when taken singly and only important when lumped together.

Your unit deserves sympathy for being, through no fault of its own, in a ticklish position when it comes to demonstrating publicly any real results. It cannot proclaim any big inter-departmental victories it might have made without creating more enemies in Whitehall. And for obvious reasons, nobody can afford to have more enemies if any regulations have been quietly strangled before birth.

All the same, progress is painfully slow. On the broader point of whether liberalising the business environment really matters as much as the Government seems to think it does, I am even less sure.

Rational small businessmen

do not understand VAT, employers' obligations, national insurance and all such red tape trivia. They either take no notice of the regulations and support the black economy or subcontract most of the work to an accountant. I recognise that not everybody can afford the luxury of paying someone else to administer their burdens.

— that is, I am surprised at the

small size of some businesses

that do—but it underlines the point that what matters is not the weight of legislation but how businesses handle it.

No one denies that cutting red tape is important. Yet less regulation cannot be expected to make businesses perform better and more easily. The concern would be of no consequence if your deregulation drive was part of a whole series of concerted moves by your colleagues to deal with other and more serious barriers to business efficiency.

However, there is a danger that the Government is putting so much emphasis on reducing administrative burdens that it feels its conscience is clear over things like its failure to implement radical tax reform, to rationalise competition policy and to open public procurement more widely to small business.

This last point is one of the few things that unites otherwise fragmented small company representative groups. And US experience shows that a small business procurement policy can actually save money, quite

Deregulation should be in the context of economic reform

apart from stimulating enterprise.

The point is that reducing red tape is only part of the story. The anti-administrative burdens campaign might even move along faster if it were part of broader and more radical economic reform.

My point is that the kind of economic reform that the world's economic system what the Marshall Plan — a Global Security Initiative.

To counter the threat of instability, the free world goes beyond traditional concerns and partial remedies to consider more far-reaching goals. The

potential is there to do for Third

World economies and the

Marshall Plan for post-war Europe. But public and private sector leaders need to

stimulate their energies together.

No nation is better positioned

to spearhead the Global

Security Initiative than Japan.

With its staggering trade and

capital surpluses, Japan has sub-

stantial reasons for heading the

charge—if only to protect its

shareholders on the

sidelines

From Mr G. Simonds

Sir—The series on the

Allied-Lyons finance law which

includes a tax planning

What struck me from your report, was how peripheral to the whole affair the poor old shareholder seemed to be. While everyone is worrying about which way up the ice cream cone is, or how to trap the other side's professionals into a mistake with the Takeover Panel, it becomes all too easy to forget that in the final analysis it is the shareholder who decides.

There is a striking parallel with politics where the participants frequently struggle to make esoteric points against one another which are of virtually no interest to the public.

Your article was a fascinating insight into how the professionals treated one another and the company. Let us have another one that looks outward and describes the communication with the ultimate decision-makers, the shareholders.

Yours sincerely,

G. Simonds

Phillips & Drew

Corporate Finance

120 Moorgate, EC2

London EC2

A tax reform nobody needs

From Mr D. G. Lindsey

Sir—Unfortunately, Michael Prowse (September 22) uses

the term "earning"

"work"

"employed women"

"two-parent couples"

"benefit"

and "help" in his attack on the green paper on personal taxation that succeed only in clouding the issues.

Income tax, it need hardly be

said, is a tax on income, i.e.

income from all sources, of

which "work" is merely one.

Further, income tax is not in-

tended to provide "benefit" or

"help," except insofar as it pro-

vides part of the resources from

which Government relieves

Poverty.

An income tax system is an

acceptable one if, and only if,

it is a just one. In particular,

it is not just if it does

not accord tax exemption to

what is the necessary basic

support income of every indi-

vidual, regardless of whether

such income technically "be-

longs" to that individual or is

provided by a spouse or parent.

Nor is it just unless this tax

exemption or allowance is the

same figure for everyone, the

only exception being that it

may be lower for children (to

take account of child benefit)

and higher for the disabled.

Justice also requires that this

allowance should be such as to

ensure that no support income

below what is regarded as the

poverty level is subject to in-

come tax.

It follows, therefore, that to

addition to moving to complete

separate taxation, the married

The developing world

Time for Japan to launch a Marshall plan

By Jim Robinson III

THE GLOBAL economy is experiencing anaemic growth and future prospects appear grim.

Many of the world's financing entities — for example, OECD, IMF, GATT — have published

forecasts that find the largest

developed countries near the

3 per cent growth rate, the one

most economists feel is necessary

to sustain their burdens

— that is, I am surprised at the

small size of some businesses

that do—but it underlines the

point that what matters is not the

weight of legislation but how

businesses handle it.

No one denies that cutting red tape is important. Yet less regulation cannot be expected

to make businesses perform better and more easily.

The concern would be of no

consequence if your deregulation

drive was part of a whole series

of concerted moves by your

colleagues to deal with other

and more serious barriers to

business efficiency.

This problem transpires

across the globe. In his historic Harvard commencement address, he pro-

posed that the US give financial

assistance to war-ravaged European

countries, such as Japan, West Germany

and others to generate

greater stability and health in

the free world's economic sys-

tem. No one country can

assume this burden. Given the

relative size of Japan's economy to

the US, it is the potential greatest actor.

Specifically, what can Japan do to achieve this initiative?

The Export-Import Bank of

Japan might supplement exist-

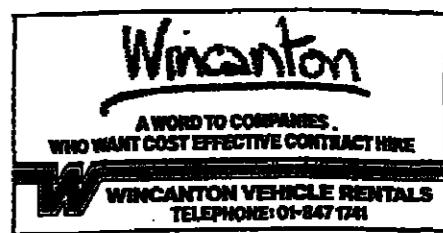
ing programmes to finance

imports into Japan, particularly

from LDCs. It might also



Wednesday October 1 1986



BRITISH LABOUR PARTY LEADER ATTACKS 'MALICE AND MEANNESS'

Kinnock appeals to 'moral majority'

BY PETER RIDDELL, POLITICAL EDITOR, IN BLACKPOOL

MR NEIL KINNOCK, leader of Britain's opposition Labour Party, yesterday capitalised on the remarkable unity of his party conference in Blackpool to launch an emotional appeal to the "moral majority" in Britain.

He also used his hour-long speech to offer reassurance to the US that his party's non-nuclear defence policy did not affect Labour's support for the Nato alliance and for maintaining US intelligence facilities in Britain. Yet he also sharply attacked US policy on Nicaragua and South Africa.

Mr Kinnock's speech contained little of substance on policy and instead concentrated on certain moral themes, on which he displayed all his considerable oratorical skill. He said there was a "great grouping that opposes the malice and meanness of Toryism" as shown by high unemployment and cuts in social services. "There is a moral majority. It is not narrow, bigoted, self-righteous. It is broad-minded and compassionate."

His appeal to the party to look to

that "moral majority" was very warmly received. At the end there was, curiously, even chanting of "here we go, here we go" reminiscent of the 1984-85 coal miners' strike and football terraces.

Throughout the conference, delegates have recognised that this may be their last meeting before the next election, which must be held by June 1988 at the latest.

There has been a general sense of unity on policy and behind the leadership as well as confidence in the party's prospects after the disaster of 1983. In striking contrast to the bitterness of many previous Labour conferences, debates this year even on major issues have gone by largely unnoticed.

Mr Kinnock's position was further strengthened yesterday when the annual elections for the national executive committee further tilted the balance to his supporters away from the hard left. MPs Mr Eric Heffer and Mrs Margaret Beckett were both replaced and the votes for hard left candidates generally fell, reflecting a shift in the

views of local party activists already indicated by their sizeable vote on Monday for the expulsion of Liverpool supporters of the Trotskyist Militant Tendency. The hard left's isolation has also been reflected in the lower attendances than in previous years at their many fringe meetings.

Mr Heffer is being replaced in constituency section by fellow MP Mr Tam Dalyell, a persistent campaigner against Conservative Prime Minister Mrs Margaret Thatcher. Despite receiving the backing of the hard left, Mr Dalyell is very much his own man.

With the party behind him, Mr Kinnock dealt with the controversy over recent warnings by US officials about the danger to Nato produced by the party's non-nuclear defence policy including the removal of US nuclear bases from Britain and South Africa.

He said that Britain would remain a "full and firm" member of the alliance and be sure that the US views were and what it considers to be the disadvantages of the pursuit of Labour's policy.

Conference report, Page 11; Editorial comment, Page 15

Stora launches \$841m bid for Papyrus

BY KEVIN DONE, NORDIC CORRESPONDENT, IN STOCKHOLM

STORA of Sweden, Europe's leading pulp and paper producer, yesterday launched the country's biggest-ever takeover bid with an offer worth around SKr 5.8m (\$841m) for Papyrus, a domestic rival and Sweden's fifth-largest forest products group.

The new concern will have a combined turnover of more than SKr 14.2bn and a workforce of about 23,650.

It will be the leader in several European markets in its main product areas of fine paper, newspaper, board and market pulp.

The takeover is the latest of a series of major deals in the Scandinavian pulp and paper industry in the last three years, which is being rapidly restructured with the emergence of a small number of more powerful groups in Sweden, Finland and Norway better able to compete on the international market.

Stora, one of the flagship companies of the so-called Wallenberg

sphere in Sweden which also includes Papyrus, is acting as the major catalyst for change in the Swedish forest products sector, and its SKr 5.8bn bid for Papyrus follows its SKr 3.6bn takeover of Billerud, another domestic rival in 1984.

Mr Peter Wallenberg, head of one of Sweden's most powerful industrial and financial families, is chairman of both Stora and Papyrus, and Wallenberg interests - most importantly the investor, Providentia and Export-Invest investment companies - will control about 35 per cent of Stora when the Papyrus takeover is completed.

Wallenberg interests at present control about 40.8 per cent of Stora and 35.8 per cent of Papyrus.

Stora said yesterday that shareholders representing some 55 per cent of the shares in Papyrus had agreed to support the bid, which is conditional on Stora's gaining at least 90 per cent of the Papyrus equity.

The Stora offer represents a

premium over Papyrus's market value of some 29 per cent.

Stora is offering Papyrus shareholders three options: one new Stora share plus a convertible debenture worth SKr 160; one new Stora share plus a SKr 80 debenture plus SKr 144 cash for each Papyrus share, or 13 new Stora shares for every seven Papyrus shares.

Based on Stora's present share price (SKr 312 for restricted shares and SKr 320 for free shares before Monday's option of trading), the first two options place a value of some SKr 600 a Papyrus share, and a value of SKr 560 with the third all-share alternative. Last Friday Papyrus shares were trading at SKr 465.

Mr Bo Berggren, who took over as chief executive of Stora in 1984, said that the most important reasons for the deal were long-term, particularly in the fine paper sector, but the merger would also bring short-term co-ordination benefits of

Pilkington results, Page 19

at least SKr 350m a year over the next four to five years.

The main gains would come from the co-ordination of the two groups' operations in five areas, forestry and timber supply, the integration of pulp production, the development of fine paper activities, the co-ordination of board operations and newsprint production.

The deal would significantly reduce Stora's exposure to the wild fluctuations in the world pulp market, and the share of market pulp will drop from some 20 per cent to 10 per cent of group turnover.

Mr Berggren said that the most important future growth area for the new group would be fine paper, where the two already operate a jointly owned sales company, Pegenova in the UK, Denmark, Sweden and Norway.

Both companies already have announced expansion plans in fine paper.

Canadian Pacific sells control of Cominco

BY ROBERT GIBRENS IN MONTREAL AND STEFAN WAGSTYL IN LONDON

CANADIAN PACIFIC, the debt-laden transport, natural resources and industrial group, is selling for C\$472m (£2634m) its controlling interest in Cominco, Canada's second largest mining company.

The bulk of its shares are being bought by a consortium of three loosely associated mining and metals groups - Metallgesellschaft of West Germany, Australia's MMG, and Teck, a fast-growing Vancouver company.

The deal is the latest move in a restructuring of North American mining which has involved conglomerates and oil companies selling out the industry because of persistent low prices and poor profitability.

Canadian Pacific said it was ending its long association with Cominco,

co, which had back more than 80 years, in line with its long-term strategy of reducing its dependence on the world commodity cycle. In August, the group announced a \$362.5m extraordinary charge in its second quarter 1986 figures. It expects to make a \$100m extraordinary gain on the Cominco sale.

Canadian Pacific is selling 34.2m Cominco shares, or 52 per cent of the company, of which 14.2m are to be put to the public. The remaining 20m shares, or 31 per cent of Cominco, are being bought at \$14 a share by a holding company which is 50 per cent owned by Teck and 25 per cent each by Metallgesellschaft and MMG. Canadian Pacific is sweetening the deal by converting a \$75m loan to Cominco into preferred shares.

The acquisition is the culmination of several years of commercial co-operation between Metallgesellschaft and MMG, which has included joint ventures in mining, smelting and fabricating. The West German group has also forged close links with Teck, taking a stake in the company and helping to fund its recent rapid expansion, including the development of a successful gold mine at Hemlo, Ontario.

Mr Heinz Schimmelebusch, director of Metallgesellschaft, said that the co-operation between Metallgesellschaft and MMG did not indicate that a merger of the two was envisaged. MMG, which has heavy debts, is linked to Asarc, the troubled US metals group, by substantial cross-shareholdings, built up, according to some critics of the

two companies, to ward off possible takeover bids.

Metallgesellschaft and its partners said in a joint statement that they hoped Cominco could resume its historic level of profitability with initiatives from the new shareholder group. Cominco, which chiefly mines lead and zinc, lost \$97.2m net in 1985 on sales of \$1.48bn.

It has spent several hundred million dollars modernising operations in the last decade but still has major spending ahead, including the development of Red Dog, a very rich but remote zinc-lead-silver deposit in Alaska. This should eventually replace the ageing Sullivan mine in southern British Columbia, on which much of Cominco's fortune was founded.

Mr Calvet also suggested that Peugeot was considering the possible assembly at its Ryton manufacturing facility in the UK of a new model. Indeed, Peugeot seems to be contemplating production of its new Peugeot medium range saloon - code named D-60 - at Ryton, near Coventry in central England, where the French group currently produces the Peugeot 309 model. However, the project of the assembly of the new car at Ryton appears to hinge on negotiations over financing the operation between the French group and the British Government.

Mr Calvet also noted yesterday that the domestic French car market was at last showing signs of recovery. Renault strives for profitability. Page 16

Trade partners attacked

Continued from Page 1

banks to play their role in providing new funds to developing countries.

While welcoming the growth orientation of both the IMF and the World Bank and calling on the IMF to put even more emphasis on market-oriented structural reforms, Mr Reagan said: "It is important that these programmes... be fully supported by commercial banks."

Mr Reagan characterized the world economy as having reached a turning point. Arguing that the world had enjoyed 40 years of prosperity since the establishment of the World Bank, the IMF and the General Agreement on Tariffs and Trade, Mr Reagan said: "Today

each of those agreements and institutions has come to a turning point."

The presumption at the time of their establishment of "America's singular strength" is no longer valid now that "Europe and Japan combined have had a role equivalent to that of the US in world trade and an increasingly important role in finance. Many other countries" he went on "are growing rapidly, may soon become fully industrialised and more export to play important parts as well."

"The challenge before us is to develop a truly global economy," Mr Reagan concluded.

Bundesbank helps UK to lift £

Continued from Page 1

on the same day to defend sterling, at least partially neutralising the West German action.

Officials in Washington indicated that the Bank had previously operated in the sterling/dollar market because sterling/D-Mark trading in London was too thin to allow it to intervene effectively. Yesterday, however, both the German and British central banks limited their action to sterling/D-Mark trading in London and Frankfurt.

The co-operation heightened speculation that European governments might be seeking to operate an informal system of unannounced target zones for their currencies against the dollar.

Senior European monetary officials, however, said that it reflected

a much more general consensus to iron out violent fluctuations and, in particular, the need to avoid a realignment of the European Monetary System.

Britain also faced the specific pressure of resisting a politically damaging rise in base rates just before the Conservative Party conference.

The US, however, has made clear that it will not participate in any joint move to stabilise the dollar rate, raising doubts about the long-term effectiveness of European action.

Yesterday's intervention helped sterling to regain 3 pence against the D-Mark, pushing it up to DM 2.9325 in London. At the same time, interest rates in the UK money markets

weakened, with three-month interbank rates falling by 4% percentage point to 10% per cent.

This is still well above bank base rates of 10 per cent and many dealers remain uncertain that the authorities will be able to avert a rise in rates. The market's earlier conviction that rates would inevitably have to rise has, however, been severely dented.

In New York, meanwhile, the dollar jumped almost 2 pence to DM 2.0245 after an improvement in US trade figures. It subsequently drifted back and gains in the US bond market were limited.

The Bundesbank's decision to come to the aid of the pound had a strong effect on dealers' sentiments.

World Weather

Month	1	2	3	4	5	6	7	8	9	10	11	12
April	27	21	14	10	10	10	10	10	10	10	10	10
May	24	14	14	14	14	14	14	14	14	14	14	14
June	22	14	14	14	14	14	14	14	14	14	14	14
July	22	14	14	14	14	14	14	14	14	14	14	14
August	22	14	14	14	14	14	14	14	14	14	14	14
September	22	14	14	14	14	14	14	14	14	14	14	14
October	22	14	14	14	14	14	14	14	14	14	14	14
November	22	14	14	14	14	14	14	14	14	14	14	14
December	22	14	14	14	14	14	14	14	14	14	14	14
January	22	14	14	14	14	14	14	14	14	14	14	14
February	22	14	14	14	14	14	14	14	14	14	14	14
March	22	14	14	14	14	14	14	14	14	14	14	14
April	22	14	14	14	14	14	14	14	14	14	14	14
May	22	14	14	14	14	14	14	14	14	14	14	14
June	22	14	14	14	14	14	14	14	14	14	14	14
July	22	14	14	14	14	14	14	14	14	14	14	14
August	22	14	14	14	14	14	14	14	14	14	14	14
September	22	14	14	14	14	14	14	14	14	14	14	14
October	22	14	14	14	14							

JOBS

Organisational stupidity • Executives' pay

BY MICHAEL DIXON

"THE IMPORTANCE of a job is inversely proportional to the length of its title."

So states one of the formulas kindly submitted by over 100 readers as prospective additions to the 11 laws of organisational stupidity, which the Jobs column listed on September 4. There are clearly more varieties of organisational daffiness than I had ever imagined. But while delighted by the response, I must bear patience from the majority of the senders who said they wanted another full-length discussion of the topic very soon.

For one thing as self-appointed keeper of the laws I feel duty bound to think carefully about all the submissions before admitting them to the canon. Since some are supported by lengthy and learned explanations, that takes time. It pays off, however, because I have learned that formulas which at first sight seem highly plausible, can easily be shown to be nonsense.

A case in point is the one I started with today. "The importance of a job is inversely proportional to the length of its title." The flaw is that besides entailing that a managing director is less important than a tea lady—which I can accept, it rules that a chairman is more important than a chargehand—which I can't.

But the main reason why further discussion of laws of

Most senior manager below rank of director* inc	Lower quartile		Median		Upper quartile	
	Basic salary £	Total money reward £	Basic salary £	Total money reward £	Basic salary £	Total money reward £
General management	19,284	20,458	24,043	24,515	21,600	21,600
Advertising and public relations	19,275	19,485	22,125	22,125	24,254	24,092
Legal advice	17,219	18,633	21,883	22,123	21,181	21,311
Scientific department	17,855	18,213	21,000	22,000	19,321	19,801
Administration	16,570	17,231	19,853	21,329	15,588	16,575
Finance and accounting	17,445	18,360	20,236	21,000	19,292	20,000
Company secretariat	16,552	17,610	19,350	20,000	17,750	18,142
Marketing	16,500	17,278	19,500	20,000	18,527	18,660
Computing	16,500	17,278	19,471	20,000	18,527	18,660
Sales	15,500	16,187	17,755	18,000	16,563	17,602
Personnel	16,219	16,345	18,098	19,090	17,162	17,450
Purchasing	15,386	16,579	18,428	18,717	16,900	18,117
Research and development	15,121	15,153	16,000	18,346	17,040	17,194
Engineering	15,000	16,156	17,148	17,784	15,777	16,286
Management services	12,450	14,350	16,972	17,000	16,980	16,980
Production	13,908	14,317	16,207	16,753	15,400	15,600
Surveying/architecture	14,250	14,917	16,119	16,519	15,088	15,088
Quality assurance	14,250	14,628	15,300	16,440	14,730	15,060
All top-rank managers	15,500	—	18,114	—	(17,000)	—

* In smaller companies could be director, otherwise reporting directly to board.

organisational stupidity must throughout Britain. wait for a few weeks is that the "My figures, however, refer to only to managers just one rung below board level except possibly in small companies where they may be directors even though doing essentially the same kind of work. Anyone

wishing to know about the other aspects of the survey should contact Reward's Bill Conduff at 1 Mill Street, Stone, Staffordshire ST15 8EA; telephone 0785 813564.

The left-hand two columns of

figures give first the basic salary and then the total money reward including bonus and perks but not the value of in-kind perks such as company cars, of the lower quartile manager. That is the executive who would be a quarter way up from the bottom of a ranking of all doing the same type of job at the same level. The next four columns refer to the median manager placed halfway in the ranking, and give the latest basic salaries and

total money rewards as well as the corresponding figures a year previously. Finally we have the current figures for the upper quartile manager who would come a quarter way down from the top of the ranking.

Besides bearing in mind that the indicators in the table are at best approximate, readers inclined to draw conclusions from them should remember that pay tends to vary with such things as company size and location.

For instance, by comparison with the "all top-rank managers" median of £18,214, the regional medians varied as follows: Higher: London by 17.8 per cent; Scotland by 2.1 when the Grampian area is included and by 0.1 when it is left out; and Southeast England by 1.3 per cent. Lower: the North-east by 2.2 per cent, the South-west by 2.4, Eastern Counties by 5.8, the North-west by 8.2, and the West Midlands by 9.3.

The corresponding variations by company turnover are: Higher—£100m-plus by 24.8 per cent, and £40m-£100m by 15.3. Lower—£15m-£40m by 1.3 per cent, £5m-£15m by 7.0, and less than £5m by 9.8 per cent.

In addition, Reward says all the figures should be increased by 1.5 per cent to allow for the time that has passed since the information was collected.

As you see, the highest median "total money reward"

among the broad indicators for industry and commerce at large is the general managers' £24,513.

The only tolerably comparable figure I have for total money rewards in London banking is an average, which is usually a good bit higher than the related median. That average—which covers all managerial staff, only some of whom have been lifted into the pay stratosphere by preparations for the big bang—is close to £41,000.

City

RECRUITER Graham Perkins of Tonche Ross Management Consultants seeks a corporate finance manager to join a team of half a dozen in the City of London providing merchant banking services to customers across Europe, who consist mainly of medium-sized companies. He promises confidential treatment to applicants who contact it.

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Inquiries to him at the world-wearily-seeming address of 1 Little New Street, London EC4A 5TR; tel: 01-353 8011, fax 884739 Trinidad G.

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Bankers Trust are currently strengthening and expanding their correspondent banking division to become the leading force in this sector. They are providing an excellent career path in order to attract aggressive and enthusiastic correspondent bankers of outstanding quality.

The ideal candidate should possess:

- * a sound academic background.
- * business development experience in a prime US bank.
- * a minimum of 3-4 years' correspondent banking marketing experience.
- * fluency in a European language, ideally French or German.

The position will involve responsibility for

London • Melbourne • Sydney • Brisbane • Adelaide • Perth • Auckland • Christchurch

SLADE CONSULTING GROUP (UK)

MERGERS AND ACQUISITIONS

To market—but essentially to complete the deals

Our client is a European Bank admirably placed to capitalise on already proven success. To augment a small (for the moment) Corporate Advisory team, you will be well versed in Mergers and Acquisitions from a practical standpoint; at this stage there is no room for theorists, however bright. That should not necessarily limit approaches to those already in Merchant Banking—there must be others, in industry or management consultancy, who have seen deals through from concept to successful finalisation. You are likely to be in your thirties (but we are flexible on that point), with a post graduate qualification (an MBA would provoke considerable interest) and able and willing to seek out opportunities of interest to the Bank. To that end a second European language would greatly assist in complementing your maturity, confidence and experience. The appointment will be initially at Senior Manager level, but we would not be disconcerted by approaches from those insisting on Director status provided they are looking for genuine career advancement and not merely a grandiose title. The salary and benefits package is entirely dependent on the individual, but given our client's commitment to growth it is unlikely you will be disappointed.

To talk about this opportunity or to arrange an exploratory meeting in our City offices, please ring Malcolm Lawson on 01-403 5788 during the working day or 0444 73216 in the evening. Alternatively, send us your full career details.

13/14 Hanover Street, London W1R 9EG.

City Search & Selection Ltd.

FINANCIAL ANALYST REQUISITE BY AUSTRALIAN STOCKBROKER

A 25-30 year old person with professional accounting and/or banking/stockbroking experience sought by a reputable Australian stockbroker. Remuneration is negotiable, your professional experience in the UK and Australia, as well as your knowledge of the stock market, will be considered. Ideally, you should have a Bachelor's degree in Economics or Accountancy or ACA or FCA would be considered particularly to this position. The position involves working closely with the company's senior director and you will be expected to be able to contribute creative analytical work.

Please forward your CV and a recent photo to:

Box A0277, Financial Times
10 Cannon St, London EC4P 4BY

FUTURES SALES
Expanding futures and options commission house requires
SALES/ MARKETING PERSONNEL
with private client experience

Reply in strictest confidence to:

Box A0285, Financial Times
10 Cannon St, London EC4P 4BY

BADENOCH & CLARK

MERGERS AND ACQUISITIONS

c. £20,000 + Bonus

We are acting on behalf of a leading US Securities House who are developing their UK mergers and acquisitions function, and require a number of young high flying newly qualified Chartered Accountants.

Candidates will probably be aged in their mid 20s, have excellent academic credentials and will have a flair for effective communication and negotiating with corporate clients. Candidates with experience of corporate finance transactions will be at a distinct advantage.

CORPORATE FINANCE

Our client, a leading Accepting House, is looking for high calibre graduate Solicitors or Chartered Accountants to join their teams, in an advisory capacity on a full range of corporate finance transactions.

Candidates will be in their mid 20s and have minimum qualifications of an upper second class degree and first time passes at professional examinations. They will also have to demonstrate an ability to liaise with clients at all levels of seniority and to give credible, professional advice.

For further details please contact Tim Clarke ACA, Judith Farmer or Robert Digby (who can be contacted outside office hours on 01-870 1896).

Financial Recruitment Specialists

16-18 New Bridge St, London EC4V 6AU

Telephone 01-583 0073

BADENOCH & CLARK

UK EQUITY SALES

£Excellent

Our client, a major Investment Bank with an enviable global reputation, is seeking a UK equity sales executive to compliment their expanding UK sales desk.

Interested applicants must have two years experience of general sales preferably gained with a pre-eminent UK Stockbroking House, and must have the drive and ambition to succeed in a competitive environment.

This is an outstanding opportunity for a talented professional to further his/her career with a prime name and the remuneration package will prove particularly attractive to the successful candidate.

PENSION FUND MANAGER

c. £40,000 + Bonus

Our client, a leading Accepting House with an enviable reputation in investment management, requires a talented Pension Fund Manager aged between 28 and 32, with at least six years experience.

This experience must have been gained in a merchant banking environment, and individuals should be able to demonstrate a successful track record. Salary is negotiable and should prove attractive to applicants of the highest calibre.

For a confidential discussion, please contact:

Stuart Clifford or Christopher Lawless.

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Appointments Advertising

£24 per single column centimetre and £12 per line
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For further information call:

Louis Hunter
01-248 4864
Jane Liveridge
01-248 5205
Daniel Berry
01-248 4762

Appointments Wanted

STOCK EXCHANGE MEMBER
Would respondents to Box AD264 who replied on 10th, 11th, 12th September please be kind enough to send us a copy of their replies as the originals were misdirected. Thank you. Write Box AD264, Financial Times, 10 Cannon Street, London, EC4P 4BY.

PEOPLES REP. OF CHINA (PRC)
Marketing manager required. Recently established a new head office with a million £ trading division in Hong Kong to manage Hong Kong's business expansion in PRC. Hong Kong's major port. Good contacts, fluent Chinese, English, French. Write Box AD264, Financial Times, 10 Cannon Street, London, EC4P 4BY.

Jonathan Wren
LONDON

HONG KONG

MERCHANT & INVESTMENT BANKING

MARKETING - CORPORATE FINANCE

US investment bank

Graduate banker, aged 28 to 34 years, who can clearly demonstrate considerable success to date in the marketing of debt and equity instruments, capital market products and M & A with major multinationals. Emphasis on UK and European contacts. Contact Brian Gooch or Jill Backhouse.

BANKING/FINANCE - ACA's International merchant bank

Aged mid 30's with substantial banking experience regarding new financial product research, accounting, very strong corporate tax skills and head office management reporting. Contact Brian Gooch or Peter Haynes.

BOND ORIGINATION

For prime issuing house. Experienced capital market negotiator with experience in marketing to UK corporates - mid to late 20's, degree or professionally qualified. Contact Bryan Sales.

EURONOTES/ECP

For major name, positions cover origination, documentation/execution and placement. Current track record in one of these areas essential. Contact Bryan Sales.

SNR INVESTMENT ANALYST - UK

For major British merchant bank, Investment Department and for UK stockbrokers. Experienced in at least 2 specific sectors. Contact Mark Forrester or Karyn Rutherford.

INVESTMENT ANALYST - EUROPE

For major UK investment bank. At least 5 years experience in research in one of the major European stock markets. Contact Mark Forrester or Karyn Rutherford.

Jonathan Wren
Recruitment Consultants
No. 1 New Street, London EC2M 4TP. Tel: 01-623 1266



BANQUE INDOSEUZ

Institutional Sales Executives

Seeking long term career growth

Banque Indosuez is a major international bank with its Head Office in Paris, a long-established branch in London and a global network of branches, subsidiaries and associates. The Bank is pursuing the co-ordinated development of its investment, capital markets and money markets business, within an overall 5 year strategic plan. The London branch is a fundamental part of these developments.

To continue the expansion of the London Office's investment business, we wish to recruit institutional sales executives with two years previous experience. Proficiency in French or another European language is desirable.

The Bank presently acts in a broker/agent role and the task of successful candidates will be to develop business in the U.K. and European markets. There is a potential to develop into

other markets in the future. We are committed to providing our staff with career development opportunities and we are able to offer training, in particular through our Training Centre based in Surrey. We wish to meet candidates who have a similar interest in long-term career commitment, in the environment of a stable yet progressive organisation.

Our salary and benefits package is designed to reward according to individual performance.

If you share our objectives please contact David Grove, consultant to the Bank, by telephone on 01-574 8838, or in writing, enclosing an up-to-date curriculum vitae, to: March Consulting Group, 12 Sheet Street, Windsor SL4 1BG.

MARCH
CONSULTING GROUP

PRODUCT MANAGER

Offshore Funds.
c. £20,000 + Car

An exceptional opportunity exists for a Product Manager to assist in the further development of our range of offshore funds and allied services, working in close co-operation with our associated companies in Europe.

A major responsibility will be to provide a support service for our sales teams, equipping them to take full advantage of the current, fast-changing financial climate.

This challenging appointment calls for a top calibre individual in the 30-40 age range whose background should include at least 3 years involvement with offshore funds. Familiarity with direct investment, (e.g. via a stockbroker) would be an additional asset, as would fluency in a European language.

In return we can offer excellent career development prospects and a package which includes non-contributory pension, free life assurance, BUPA, and profit share scheme.

Interested? Then contact Pat Copeland at Hill Samuel Investment Services Limited, NLA Tower, 12-16 Addiscombe Road, Croydon CR9 2DR. Tel: 01 686 4355.

HILL SAMUEL
INVESTMENT SERVICES

Board Level Negotiation

Negotiating a concept at Board level is a complex and demanding role. Only people with a high degree of motivation, staying power and professionalism succeed in it consistently.

Edinco offer a service which is original in concept and has already been taken up successfully by companies in forty-five industries during the last year. To capitalise on this success and maintain our expansion, three New Business Managers are required with at least the abilities described. Our services also indicate a preference for experience in selling a financial concept.

For the best we pay very well and provide the appropriate benefits. Opportunities to grow in management with this young and dynamic company are real, once ability is demonstrated.

Applications, enclosing a detailed CV, will be treated in the strictest confidence, and should be addressed to: Mr Dominic Suddaby, Director, The Export Finance Company Limited, Edinco House, Sanford Street, Swindon, Wiltshire, SN1 1QQ.

THE EXPORT FINANCE COMPANY LIMITED
EXFINCO

FINANCE/ACCOUNTING EXECUTIVE

A prestigious Bermuda-based reinsurance company is seeking an executive to manage the accounting and financial requirements of the group. The position would be suitable for an individual with at least five years previous experience in financial recording/reporting, treasury operations, investment portfolio management, budget development and strategic planning.

Only serious professionals need apply. Candidates will be considered with CA or CPA qualifications and should also possess leadership skills, strong inter-personal and written communication abilities and hands on ED/P experience. Post-qualification experience in an insurance/reinsurance environment would be a plus.

This highly visible position will receive a salary commensurate with experience and a comprehensive benefits package.

For confidential consideration send detailed resume to:

P.O. Box HM 2014
Hamilton HM HX
Bermuda

Share Registration

Director (Designate)

City

c£17,500 + car

Fenchurch Registers Limited manages the share and loan stock registers of a number of substantial clients using a screen based computer system. The company is wholly owned by Spicer and Pegler, Chartered Accountants.

Following a period of significant growth, we are seeking to appoint an additional senior registrar who will manage the registration services to a group of clients and be responsible for all aspects of communication with those clients.

Candidates for this new appointment will have several years experience with responsibility for a substantial company's share register or with professional registrars and are likely to be qualified as Chartered Secretaries.

In the medium term, prospects for increasing the scope and responsibility of our senior registrars are excellent. Additional appointments to the Board of this rapidly developing part of the expanding total business of Spicer and Pegler will be made on the basis of performance. The remuneration and benefits package will be negotiable.

Please send adequate details, in strict confidence, with day time telephone number to Peter Willingham, quoting reference LM36 at Spicer and Pegler Associates, Executive Selection, First Court, 65 Cruched Friars, London EC3N 2NP or telephone 01-480 6862 for a confidential Career Summary Form.

Spicer and Pegler Associates
Management Services

ORBITAL FINANCIAL SERVICES PLC
As a rapidly expanding Public Limited Company, we are currently looking to recruit
SUCCESSFUL NEW BUSINESS EXECUTIVES
Candidates should be experienced in the Corporate Leases and Hire Purchase Sector, possibly having
some experience in managing a Sales and Marketing department.
An excellent career path is guaranteed for the right candidate including future equity participation.
A substantial initial salary is offered: bonus and BUPA are also included in the remuneration package.
For an application form, please telephone 0427 73434, or send your CV to:

The Managing Director, Orbital Financial Services PLC,
Orbital House, 111 High St, Berkhamsted, Herts HP4 2DS

Dealers

We require additional securities Dealers with at least two years' UK market experience.

Ideally applicants should be under 25 years of age and a particular knowledge of either Gilts, Traded Options or Unit Trust dealing would be an advantage.

Salary is negotiable, with a benefit package that includes mortgage subsidy, non-contributory pension scheme, BUPA and free life assurance. Prospects are excellent.

Please write enclosing full curriculum vitae to:

Gareth Hughes, Assistant Manager - Personnel,
Kleinwort Grieveson and Co, 20 Fenchurch Street, London EC3P 3DB.

Kleinwort Grieveson and Co

Excellent Career Move in Eurobond Settlements

MINIMUM OF THREE YEARS' EXPERIENCE

Our client, a successful and dynamic Japanese Securities House, is seeking to appoint a person with managerial qualities to lead an expanding Bond Settlements section.

Applications are invited from motivated and able candidates aged 25-30, with two years' experience in Eurobond Settlements.

A highly competitive salary and benefits package is offered.

Please write in confidence to:

David Bennett
MARLBOROUGH EMPLOYMENT
CONSULTANCY
35/36 Great Marlborough Street
London W1V 1HA
or telephone: 01-434 4028

US Fund Manager Equities c.£25,000 + Benefits

A progressive and well established British mutual life company requires a US Equity Fund Manager. Our client specialises in managing pension funds, unit linked funds and unit trusts. Total funds under management are some £2.8 billions.

The US Equity Fund Manager will be responsible for all aspects of the management of funds. Candidates should either be presently managing similar funds or have at least three years' experience of researching the US equity market, possibly with some fund management responsibility. Respondents, aged between 26 and 36 and preferably educated to degree standard, should be used to working in a highly professional institutional environment, be out-going and mature.

Remuneration includes a car, subsidised mortgage, non-contributory pension scheme and other benefits. Please contact Timothy R. Wilkes at the Securities Division, Michael Page City, 39-41 Parker Street, London WC2B 5LH, or telephone him on 01-404 5751.



Michael Page City

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Call Peter Gardiner-Hill on 01-493 5239. Or write to 16 Hanover Square, London W1R 9AJ.

Area Services Managers

Newly-created management accounting roles with tremendous scope for development

With record performance and growth Sainsbury's continues to lead the food retailing market in the UK. For optimum business efficiency, our 270+ stores are divided into 5 separate area operations which report to Head Office at Board level.

To help each area operate even more effectively, we have decided to appoint Area Services Managers who will provide a comprehensive financial management and administration service to the Area Director with particular emphasis on individual branch profitability and the cost-efficiency of the Area Office itself.

This will involve you in managing the Accounting Administration, Productivity and Engineering sections carrying out both routine reporting and ad hoc investigations on stock results, productivity, labour, engineering and maintenance costs and net profit.

Preferably a qualified Accountant, you must have strong management, organisation and systems skills gained in a large, preferably multi-site, organisation. You should combine commercial awareness with a flexible, analytical approach and the commitment and determination to make the most of the opportunities the role provides. Exceptional communication and inter-personal skills are vital.

In each case, a salary in the region of £18,500 is offered supported by a comprehensive range of benefits including car, BUPA, pension scheme and, after a qualifying period, profit sharing, share option and discount schemes. Assistance will be given with relocation expenses where appropriate. The vacancies are based on offices in Coventry, Romford and Woking.

If you feel you have the right combination of expertise and personality, please write or telephone for an application form to Carolyn Gray, Recruitment Manager, J Sainsbury plc, Wakefield House, Stamford Street, London SE1 9LL. Tel 01-921 7518.

SAINSBURY'S

Corporate Finance Specialist



City

Corporate Advisory Partnership - as you will see opposite today's Leader page - is a new, totally independent organisation formed to fill an evident market niche: the provision of high quality, objective corporate finance advice entirely free from conflicts of interest. The emphasis will be on corporate planning and merger and acquisition work for large and medium sized clients.

The company is dedicated to the very highest standards of integrity and professionalism. Now, with an increasing workload and the backing of shareholders in North America and Australia as well as the UK, it wishes to augment its small specialist team by appointing a Professional Associate with the potential to earn a directorship and a significant equity stake.

You must have exceptional technical skills and substantial experience in UK domestic corporate finance work plus the drive and ambition to contribute to (and profit from) the development of a new enterprise. You will almost certainly be professionally qualified and/or a business graduate in your late 20s or early 30s, currently working in merchant banking or a major professional firm.

A generous remuneration package is negotiable, probably in the range £50-70K but conceivably more for an exceptional candidate. Please apply in the first instance, and in strictest confidence quoting reference 245/6, to T. C. Walker at Charles Barker MSI, 30 Farringdon Street, London EC4A 4EA. Tel: 01-634 1143.

CHARLES BARKER
SELECTION-SEARCH-ADVERTISING

INVESTMENT BANKING

A chance to join a fast growing investment bank in a key development role

SETTLEMENTS MANAGER to £30,000

Our client has an ambitious growth programme, which will double its size over the next two years. The role of Settlements Manager will strengthen the support services in multi-currency equity, currency and bond trading areas, by providing a senior manager to co-ordinate settlements operations and reporting. This person must have the ability and flexibility to develop the department in line with corporate objectives and the trading departments' growth. He/she will play a key role in the overall structure of the bank's operations area and will need to liaise closely with the New York office.

EQUITY SETTLEMENTS ASSISTANT c£14,000

An opportunity exists for a bright ambitious person with experience in Equity Settlements and other types of financial instruments. This represents an opportunity to move up the career and salary scale rapidly in a fast growing organisation.

Interested candidates should contact Jonathan Holmes on 01-606 1706 (lines open until 7.00 pm on Wednesday 1st October) or write enclosing a detailed Curriculum Vitae to the address below. All applications treated in strictest confidence.

*Anderson, Squires Ltd
Bank Recruitment Specialists,
127 Cheapside, London EC2V 6RN*

Anderson, Squires

CJA

RECRUITMENT CONSULTANTS
35 New Broad Street, London EC2M 1NH
Tel: 01-588 3588 or 01-588 3576
Telex No. 887374 Fax No. 01-256 8501

CORPORATE FINANCE - EURO-EQUITY PRODUCT SPECIALIST

NEGOTIABLE SALARY +
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THE LONDON INVESTMENT BANKING ARM OF A MAJOR EUROPEAN BANK

We invite applications from seasoned Corporate Finance professionals who must have spent at least four years engaged in Corporate Finance with strong equity product orientation with either a UK or Continental Merchant Bank or a US Investment Bank with a proven record in euro-equity distribution. Securities sales experience combined with fluency in one or more European languages will be a definite advantage. The successful candidate, who will work closely with Corporate Finance Department Account Managers in all phases of marketing and execution of euro-equity products, will assume immediate responsibility for taking an effective and leading role in the development, pricing and presentation of euro-equity product ideas to prospective issuers, as well as playing a constructive advisory role in the execution of mandates using understanding of appropriate procedural, legal and mechanical aspects of euro-equity offerings. Initial salary negotiable + performance related bonus, company car + full range of banking benefits. Applications in strict confidence, under reference CF18301/FT, to the Managing Director:

CAMPBELL-JOHNSON RECRUITMENT ADVERTISING LIMITED, 35 NEW BROAD STREET, LONDON EC2M 1NH.

Deputy Director

Scale £26,099 - £29,567

The Institute exists to encourage the development of the arts of film and television. It embraces the National Film Theatre, the National Film Archive and - currently under construction - the Museum of the Moving Image. Other activities include production, distribution and exhibition, preservation, education and grant-aiding. There are over 400 staff and the operating budget is about £14 million p.a. The Deputy Director's responsibilities span all the central resource and administrative functions including finance, funding and development, personnel and the general management of the Institute. The postholder also deputies for and gives substantial support to the Director in the formulation of the cultural policies of the Institute.

This is a broad based post operating in a complex, changing environment. Applicants should therefore possess a commensurate range of administrative skills and experience in either the public or private sector.

Further details and application form from

Director, British Film Institute,
127 Charing Cross Road,
London WC2H 0EA. Tel: 01-437 4355.
CLOSING DATE 21st October 1986.
We are an equal opportunities employer.



Fund Manager U.K. Equities

Our client is a major London-based insurance group with a well-established and successful unit trust business. It is also marketing a growing range of related investment and financial services to personal and institutional clients.

To meet the rapid expansion of funds under management our client seeks to strengthen its investment team by appointing a person to manage selected UK equity portfolios. The successful candidate will be a graduate, aged about 25, with at least two years research and management experience in a similar organisation.

The remuneration package will be a competitive one and will include a car and a subsidised mortgage arrangement.

Please send full cv - in confidence - stating current salary to D. Austin ref. B 7005.

HAY-MSL Selection and Advertising Limited,
52 Grosvenor Gardens, London SW1W 0AW.

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Move into Fund Management

This is an opportunity for a young professional with a minimum of two years' experience in the analysis of fixed income securities to move into Fund Management. The Company is a well-respected specialist Investment Management firm and is part of a global network with offices in all the key financial markets of the world.

Working in the London Investment Department, you will enjoy the advantages of excellent in-house training which will lead to early responsibility for the management of your own portfolio. You will be working with the Fund Manager who runs five funds totalling over £20 million including Sterling, US Dollars and Yen Fixed Interest Securities.

The Company is recognised for its superior products and services, for its innovative computerised technology and fine research capabilities. As a result of its standing in the market place, it is able to attract professionals and clients of the highest calibre.

You are likely to be a graduate in your mid 20s who is seeking rapid career development in Fund Management within a stimulating environment. The compensation package offered is highly attractive.

To apply, please write with CV to John Sears, Cavendish Court, 11/15 Wigmore Street, London W1H 9LS or telephone 01-629 3532.

John Sears

Banking and Leasing Executive

Central London

This is an important position within the headquarters of one of the UK's most prestigious financial groups. It is a developing role in a changing environment with excellent prospects.

Working closely with the central banking and leasing manager you will be involved in all aspects of leasing including negotiations with lessors, advising on lease/purchase decisions, management reporting and the financial and accounting aspects of legal agreements. Additional responsibility for providing a full accounting service for the group's leasing subsidiary could also be included for those applicants with the

£18-22,000 + mortgage etc

appropriate experience and qualification.

Projects on the banking side will include reviewing the group's banking arrangements and investigating and discussing with major finance houses the provision of new services to support the group's operations and finance new products.

Preferably aged under 35, applicants should have leasing and/or banking experience. A financial or accounting qualification would be an advantage.

Please write with full career details or telephone David Tod BSc FCA on 01-405 3499 quoting reference D/468/RF.

**Lloyd
Management**

125 High Holborn London WC1V 6QA Selection Consultants 01-405 3499

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FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER
LONDON - FRANKFURT - NEW YORK



GOVERNMENT OF ONTARIO

COMMERCIAL COUNSELLOR

£14,000+

The challenge is to develop new business for Ontario. The job is to promote industrial growth through the export of Ontario products to the U.K.

The successful applicant will have a minimum of five years experience in responsible marketing positions in U.K. industry or commerce in the general consumer products area. A background of business experience in Canada or with a Canadian business entity in U.K. or Europe is preferred.

To apply - please send written resume, by October 10th, 1986, including an outline of educational background and work experience in complete confidence to:

Director - Business Development
Government of Ontario
Ontario House, 12 Charles II Street,
London SW1Y 4QS

CAPITAL OPPORTUNITIES FOR YOUNG TRADERS AND EQUITY ANALYSTS

Our clients, a leading securities and investment house, are seeking to expand their equities sales team by the addition of two young traders with not less than two years' experience in European, US or Japanese institutional equity sales.

We further seek young analysts to develop innovative in-house support systems for the sale of equities, gilts and bonds. Please write enclosing full curriculum vitae to:

Box A0284, Financial Times
10 Cannon Street, London EC4P 4BY

A challenging corporate planning role for an experienced young energy analyst **PLANNING ANALYST**

West End

Total Oil Marine is a prestigious energy company and has already made a significant impact upon the economy as a key supplier of the UK's natural gas resources. We are currently developing an important new North Sea oil and gas field which will provide a substantial contribution to Britain's energy requirements in the mid-1990s.

Based in the West End HQ the Corporate Finance Division plays an important role in the management and commercial development of the company. Increased operational requirements within the UK have now resulted in the need for a planning analyst whose role will encompass:

- * Long-term corporate planning in liaison with the group Head Office in Paris.
- * Appraisal of potential acquisitions of UK oil producing acreage and/or companies.
- * Short-term planning undertaken to optimise after-tax returns.

This important appointment is likely to attract an economics graduate who has already gained 2/3 years analytical exposure to the UK energy sector either within the oil industry or a city environment. You will be able to demonstrate complete familiarity with economic appraisal techniques and a mature and professional approach together with well developed communications skills.

There will be excellent opportunities for career development and you will receive the benefits normally associated with a

£15,000-£17,500

leading energy group. Above all, you will have the opportunity to contribute to the continuing success of an expanding and progressive oil company. For a detailed and confidential discussion contact Paul Goodman on 01-382 5400 (ext 242) or write to him at: Financial Selection Services, Drayton House, Gordon Street, London WC1H 0AN.

Total Oil Marine
Bringing energy ashore

CJA

Opportunity to embark upon Corporate Finance career with early prospects of increased responsibility and earnings.



CORPORATE FINANCE EXECUTIVE - BANKING

CITY

FAST DEVELOPING MERCHANT BANKING ARM OF SUBSTANTIAL INTERNATIONAL FINANCIAL SERVICES GROUP

For this demanding new appointment, the result of expansion, we seek Chartered Accountants or Solicitors, aged 23-27, recently qualified or with one year's post qualification experience. A broad professional training in a leading international firm specialising in the corporate field is essential and experience which relates to corporate finance activities or investigations will be a definite asset. Working within the Corporate Finance Group, the successful candidate will be involved immediately in all aspects of the work of a busy department, including, inter-alia, take-overs, mergers, acquisitions and new issues and will be encouraged, at an early stage to play an increasing role with growing responsibilities. Total commitment is necessary together with communication skills, financial judgement plus the ability to make a full contribution with the minimum of direction and supervision in a fast-moving, high pressure environment. Initial salary negotiable £16,000 - £20,000, mortgage subsidy, non-contributory pension, free life assurance and private health benefits. Applications in strict confidence under reference CFE 4441/86/FT to the Managing Director:

CAMPBELL-JOHNSON ASSOCIATES (MANAGEMENT RECRUITMENT CONSULTANTS) LIMITED, 35 NEW BROAD STREET, LONDON EC2M 1NH.
TELEPHONE: 01-588 3588 OR 01-588 3576, TELEX: 887374, FAX NO. 01-256 8501

£16,000 - £20,000

SECURITIES AND INVESTMENTS BOARD Authorisation of Collective Investment Schemes

The Board is seeking a person with substantial experience of operating unit trust and other collective investment schemes to join its staff at a senior level.

The tasks involved are:

- formulation of policy, in consultation with the industry and the Department of Trade & Industry, on the criteria for authorisation of schemes and the regulations which the Board expects to make to govern the operation of schemes;
- processing of applications for authorisation of schemes;
- processing of applications for recognition of overseas schemes;
- assisting the Authorisation Division in processing any applications by scheme

The person chosen will ideally have worked either for a unit trust manager or a trustee. Knowledge of the management and operation of unit trusts is essential; marketing experience is desirable. Familiarity with off-shore funds and the main off-shore locations for fund operations is also desirable.

The person chosen will have analytical capacity and good oral and written skills. Minimum contact with unit trust managers and trustees will be involved as well as with Government Departments and the staff of other regulating organisations. He or she will be a member of the SIB's senior management team, with a full part in the operation of the new regulatory regime generally. He or she is likely to be directly responsible for a small team and to be able to call on the specialist legal and accounting resources of the SIB.

Salary Circa £30,000



Applications, with comprehensive CV including current salary, should be sent to J.L. Clark, The Securities and Investments Board Ltd, 3 Royal Exchange Buildings, London, EC3V 3NL.

ASSISTANT DIRECTOR CORPORATE FINANCE

Manchester

The Manchester Office of County Limited, the finance and advisory subsidiary of NatWest Investment Bank, is further developing its advisory activities in the North West.

We seek to appoint an Assistant Director with a brief to support and expand the Bank's client base in this area. He/she will report to the Regional Director but will have the direct support and commitment of the Bank in London. Candidates must have advisory experience gained in a merchant bank or stockbroker; a knowledge of the North West would be an advantage.

This is a senior appointment that will appeal to experienced executives with a proven track record, together with the confidence and ability to make an immediate contribution in a company which recognises and rewards commitment and achievement.

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City

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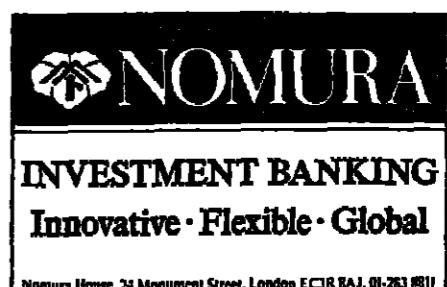
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SECTION II - COMPANIES AND MARKETS

FINANCIAL TIMES

Wednesday October 1 1986



Dome chief warns creditors of loan losses and legal delays

BY JOHN WICKS IN ZURICH

CREDITORS of Dome Petroleum, the struggling Canadian energy producer, face protracted legal proceedings and are likely to recover less than half the value of the loans if the company is put into liquidation, Mr Howard Macdonald, chairman, indicated in Zurich yesterday.

At a meeting called to secure the agreement of public debenture holders to waive interest and principal payments, Mr Macdonald also warned that Dome was "getting close to the level where we cannot run a company of this size".

Mr Macdonald said that in the case of any future liquidation the company assumed a liquidation value of about C\$2.75bn (US\$1.88bn) against total debt of C\$3.5bn. However, any liquidation payments would be subject to legal proceedings, which could take seven to 10 years to resolve.

Earnings boost expected at Alsthom

By Paul Bettis in Paris

ALSTHOM, the French heavy engineering company controlled by the nationalised Compagnie Générale d'Électricité (CGE) group, expects to report this year a small increase in consolidated group profits, Mr Jean-Pierre Desgeorges, the company's chairman, indicated yesterday.

Alsthom reported consolidated net earnings of FF 426.9m (\$84.3m) last year. Profits this year are expected to increase by an amount equivalent to the prevailing French annual inflation rate. This is likely to be around 2.3 per cent.

The engineering group also reported yesterday an increase in first-half parent company net profits to FF 137.7m compared with net earnings of FF 126.9m in the first half of last year.

The company was in Switzerland to ask holders of a total of SFr 300m (\$183m) worth of bonds and notes to agree to waive interest and redemption payments. Approval is required by October 24 in respect of 70 per cent of the value of each of the three Swiss-franc debts.

Holders of five Eurodollar notes and debentures are to meet in London today and tomorrow to vote on waiver proposals calling for 50 per cent approval.

With regard to the Swiss-franc debt, Mr George Watson, vice-president of finance, said: "70 per cent had been chosen as representing a 'significant response'."

Should the 70 per cent figure not be reached, he added, that this would heighten the risk of liquidation. Although any bond or note holder could still take legal action against the company, he thought that would be unlikely if the re-

quired majority were reached and interest paid up to October 28.

In the case of the SFr 100m of notes due to mature at the end of October, there would be a 30-day grace period before default, followed by a further 30 days to rectify default. Mr Macdonald said he regarded November 30 as the "eleventh hour" for Dome.

As yet, no organised opposition to the proposals has emerged in Switzerland. Yesterday, bond and note holders complained at the initial meeting of English rather than German for the presentation and discussion and what was felt to be a delay in the dissemination of information by Dome and the banks.

At present, an oil price of close to US\$30 would be necessary for the company to break even. This compares with a price of around \$15 at present.

PKbanken lifts profits by 81% to SKr 1.74bn

BY KEVIN DONE, NORDIC CORRESPONDENT, IN STOCKHOLM

INTEREST earnings rose by 27 per cent to SKr 2.4bn, and commission income rose by 40 per cent to SKr 645m. Total earnings rose by 42 per cent to SKr 3.55bn while total costs rose by 18 per cent to SKr 1.95bn.

The PKbanken group achieved a 22.5 per cent return on equity compared with 13.8 per cent in the corresponding period of 1985.

The bank said that the rate of increase in profits was expected to slow in the final months of the year, partly because of a lower level of capital gains from bond sales.

In the first eight months of the year it had made capital gains of SKr 400m on bond sales as it had profited from the higher bond prices that resulted from falling interest rates.

Market rates have fallen sharply in Sweden this year.

Merrill plans \$500m disposal

By William Hall in New York

MERRILL LYNCH, the US brokerage firm, has announced a major retrenchment of its activities and disclosed that it is planning to sell its property operations for over \$500m and reinvest the proceeds in its core investment banking and Wall Street brokerage businesses.

Merrill's decision to withdraw from the property brokerage business, where it is one of the largest players, is one of the most visible signs to date of the retrenchment under way in the US financial services industry.

Merrill Lynch moved into property in the late 1970s and was one of several companies, including Sears Roebuck, Citicorp and Prudential Insurance, which seemed intent on becoming a "financial supermarket" - providing customers with all the financial services they need under one roof.

However, the combination of the growing capital needs of its international investment banking operations plus a few years of poor earnings has forced Merrill Lynch to rethink its strategy and it announced that it was seeking buyers for Merrill Lynch Realty Associates, Merrill Lynch Relocation Management and Merrill Lynch Mortgage Corporation.

Merrill Lynch Realty is the second-biggest firm in the property brokerage industry with 14,000 sales agents and offices in 26 states. Merrill Lynch Relocation Management is a leader in helping companies relocate staff across the US, and the group has a sizable mortgage banking business.

The three businesses accounted for \$325m, or 7.4 per cent, of Merrill's 1985 revenues of \$3.1bn. Although they are not particularly capital intensive, their sale should help boost the group's shareholder funds which at the end of 1985 totalled \$2.3bn.

Market rates have fallen sharply in Sweden this year.

GRANDMET TRIES AGAIN TO DISPOSE OF ITS CIGARETTE BUSINESS

Buyer sought to light up Liggett

BY CHARLES BATCHELOR IN LONDON AND WILLIAM HALL IN NEW YORK

IF EVER a company appeared to be selling the goose that laid the golden eggs, it was Grand Metropolitan, the British hotels and brewing group, when it tried to dispose of the cigarette business of Liggett, its US subsidiary, in May 1984.

Cigarettes were Liggett's most profitable division, contributing \$80.5m to US profits of \$148.4m in the year ended September 1983, rising from last year's lows, but their vulnerability had been exposed.

"GrandMet missed the market literally by days last time," said one UK analyst. "A year ago they would have won praise if they had been able to give Liggett away."

GrandMet now appears to be taking advantage of the recent improvement in Liggett's fortunes to sell it on with some in-built recovery.

Analysis estimate that each market share point is worth between \$150m and \$180m, depending on the price of the cigarette. Consequently, Liggett's generic cigarettes were quickly seen as one of the few growth areas.

Three years ago, Brown & Williamson, BAT Industries' US cigarette manufacturing arm, jumped into the generic and private label market and soon began to compete head to head with its smaller rival, R.J. Reynolds, the number two US cigarette giant, was one of the next to follow and relaunched one of its weaker brands, Doral, as a branded generic.

Now, 2½ years later, GrandMet is once again negotiating the sale of

Liggett cigarette business although this time UK brokers' analysts believe the British group will be lucky to get a price of \$150m. Cigarette profits appear set to recover from last year's lows, but their vulnerability has been exposed.

"GrandMet missed the market literally by days last time," said one UK analyst. "A year ago they would have won praise if they had been able to give Liggett away."

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While Liggett's profits have been under a cloud recently, Wall Street analysts believe the company could make an attractive acquisition for somebody, especially if the fortunes of the company's old established brands could be revived.

The other majors also began to attack Liggett's pioneering initiative by developing the value-added segment of the market, where packets of 25 cigarettes are sold for the same price as a pack of 20, as an alternative to Liggett's cut-price generic products.

The new competition took a serious toll of Liggett's market share and its profits. Figures compiled by Mr John Maxwell, a leading industry analyst with the New York brokers, Furman, Selz, Dietz, Mager and Birney, show that over the last year Liggett has suffered the biggest drop in market share of any US tobacco company.

In the second quarter of 1986 it had 4.3 per cent of the US market compared with 5.4 per cent a year ago. By contrast, Philip Morris, R.J. Reynolds, Brown and Williamson and Lorillard, which account for the vast bulk of the market, increased their share.

While Liggett's profits have been under a cloud recently, Wall Street analysts believe the company could make an attractive acquisition for somebody, especially if the fortunes of the company's old established brands could be revived.

Dayton Hudson and Kroger plan sell-offs

BY OUR NEW YORK STAFF

DAYTON HUDSON Corporation and the Kroger Company, two big US retailers based in the mid-west, said yesterday that they planned to sell large parts of their businesses. The moves are the latest sign of the rapid restructuring under way among many of America's biggest retailing firms.

Dayton Hudson, one of the top six US store groups, said it intended to sell its B. Dalton bookseller division, one of the biggest book store chains in the US. Kroger said it intended to sell its retail drug business, which has annual sales of

over \$1bn and 891 stores.

Dayton Hudson's decision to sell its TTT-store B. Dalton chain comes only a year after Dalton precipitated a price war in the \$1bn a year US book retailing business by slashing prices on many of its books - a move which caused considerable problems for some smaller retailing firms.

The group said yesterday that, although the price war had had a negative impact on Dalton's earnings over the last year, it was not the reason why the company had been put up for sale.

Dalton, which had 1985 revenues of \$325m, is different from Dayton Hudson's other operating companies which include Target, Mervyn's and the group's department stores.

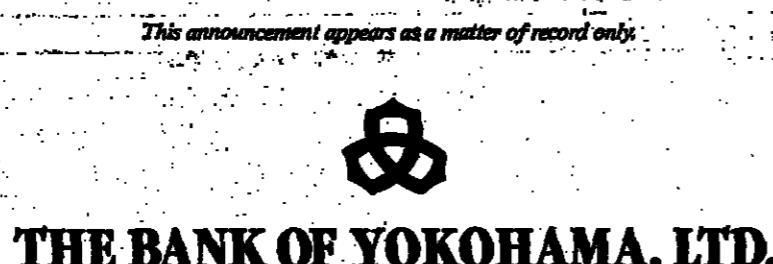
Dayton Hudson said that Dalton stores tended to require different types of management skills from its other operations, which made it more difficult to switch middle-line managers within the group.

Dayton Hudson has retained Goldman Sachs to advise the company.

Meanwhile, Kroger, the second-biggest US food retailer, said that it was developing plans to sell its retail drug business through a series of private transactions. One of the transactions being considered is the formation of a private company that would include the majority of the current assets of SuperK drug stores and Hook Drugs.

Kroger said it was hopeful that the transactions would be completed shortly. The drug store operations had operating profits of \$44m on sales of \$1.1bn last year.

Dayton Hudson's shares rose by 5% to \$33.50 early yesterday, and Kroger shares rose 5% to \$62.50.



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INTERNATIONAL COMPANIES and FINANCE

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Second Mandatory Redemption Due 15th November, 1986, Of Kuwaiti Dinars 900,000
Exercise Of Call Option By Credit National On 15th November, 1986, Of Remaining
Balance, Kuwaiti Dinars 5,200,000

NOTICE IS HEREBY GIVEN that, pursuant to condition 5 (A) of the above mentioned Bonds, Kuwait Investment Company (S.A.K.), as Fiscal Agent, has drawn by lot, for redemption on 15th November, 1986, at 100% of the principal amount thereof, through operation of the Sinking Fund, Kuwaiti Dinars 900,000 principal amount of said 10% Bonds due 15th November, 1991, bearing the following distinctive numbers:

00101-00138	01987-02024	03777-03814	05432-05469
00363-00400	02159-02196	04009-04046	05776-05815
00692-00729	02432-02469	04233-04270	05981-06018
00996-01033	02888-02925	04546-04583	06267-06404
01497-01534	03111-03148	04830-04867	06685-06722
01714-01751	03364-03401	05039-05076	06952-06977

Furthermore, pursuant to condition 5 (B) in the terms and conditions of the Bonds, Credit National has elected to prepay all other outstanding Bonds bearing serial numbers other than those listed above in the aggregate amount of Kuwaiti Dinars 5,200,000 at a redemption price of 101 1/2% of the principal amount thereof on 15th November, 1986.

All Bonds will become due and payable in Kuwaiti Dinars at the Offices of Kuwait Investment Company (S.A.K.), Mubarak Al-Khalid Street, Kuwait City, State of Kuwait, or, at the option of the bearer, but subject to applicable laws and regulations, at the main offices of Banque de Paris et des Pays-Bas pour le Grand-Duché de Luxembourg S.A., in Luxembourg, Citibank, N.A., in London and Morgan Guaranty Trust Company of New York in Brussels by cheque drawn on a Kuwaiti Dinar account with, or by a transfer to a Kuwaiti Dinar account maintained by the payee with, a bank in Kuwait.

Bonds should be surrendered for payment together with all unmatured coupons appertaining thereto, failing which the face value of the missing unmatured coupons will be deducted from the principal amount.

From, and after, 15th November, 1986, interest on all the Bonds of the above mentioned issue will cease to accrue.

KUWAIT INVESTMENT COMPANY (S.A.K.) on behalf of
CREDIT NATIONAL

Dated: 1st October, 1986

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September 1986

**Harmstorf
group
units go
bankrupt**

By Andrew Fisher in Frankfurt

THREE SHIPYARDS and nine other subsidiaries of the Harmstorf group have finally gone bankrupt after the failure of efforts to seek protection from creditors over the past 12 weeks.

However, Harmstorf AG, the parent holding company, is still continuing with efforts to ward off bankruptcy under Germany's Vergleich (composition) proceedings. Shares in Harmstorf were suspended in July.

The failure of efforts to resolve the financial problems of the operating companies stems from the depressed status of the world shipbuilding industry.

Despite a wave of rationalisation moves and amalgamations in German shipbuilding, orders are still scarce. The sharp rise in the D-Mark has hindered the efforts of German yards to find more work although the Japanese industry has also been hit by the surge in the yen.

Harmstorf's three yards are Flensburger Schiffbauergesellschaft, Schlichting-Weft and Büscher-Weft. Harmstorf entered into Vergleich proceedings in July for its subsidiaries in order to save as many as possible of the 3,300 jobs in the group.

Annual sales of Harmstorf have been running at around DM 500m (\$250m). The company's home state of Schleswig-Holstein provided DM 31m of funds in March to help towards a rehabilitation programme for the company, but the efforts proved ineffective.

The federal Government in Bonn has proved reluctant to step in and help ailing enterprises.

L'Oréal profits up

By David Housego in Paris
L'ORÉAL, the French hair and beauty products group, yesterday reported a 16 per cent increase in first-half net consolidated profits to FF 472m (\$71m).

Turnover rose by 12.2 per cent to FF 9.3bn during the first six months of the year compared with the same period in 1985 on the basis of comparable structure and exchange rates.

CGE raises ITT venture funds

By PAUL BETTS IN PARIS

COMPAGNIE Générale d'Électricité (CGE), the state-owned French electronics and engineering group, has completed the funding of its part of the financing of its telecommunications venture with ITT of the US.

The company has just raised \$100m through a Eurobond issue issued by Nomura of Japan to be over the \$300m payment it must make to ITT by the end of the year under the terms of the deal with the US group.

CGE, which will finance the bulk of its \$300m payment from internal funds, regards the terms of the Eurobond issue as favourable to the company. The five-year issue was offered at a yield of 7.048 per cent.

The French group also appears confident of the commitment of its two other European partners in the venture, which will produce the world's second-largest telecommunications equipment.

ITT will have a 37 per cent stake in the new telecommunications venture with a European consortium, in which CGE will have a majority

stake, holding 63 per cent.

Although the details of the deal are being finalised, CGE is confident that there is a "95 per cent chance" that it will be clinched.

Despite the French conservative Government's replacement of Mr Georges Pebernard, the CGE chairman who negotiated the ITT deal, with Mr Pierre Suard, the vice president of CGE's Alcatel telecommunications subsidiary, this summer, the French Administration has continued to support the ambitious telecommunications venture.

The \$100m Eurobond issue follows the approval granted to the French group by its shareholders this summer to raise up to FF 550m (\$757m) in bond issues. But the company never intended to raise the full amount authorised.

ITT will have a 37 per cent stake in the new telecommunications venture with a European consortium, in which CGE will have a majority

**German
packager
predicts
profits rise**

By Our Frankfurt Staff

SCHMALBACH-LUBECA, the West German packaging company which is the largest in Western Europe, expects higher turnover and profits this year after a flat sales performance in 1985.

The company, controlled by Continental Group of the US but with 35 per cent of its share capital traded on the German stock market, said turnover was moving ahead after showing little change last year at DM 1.55bn (\$765m). Profits were showing a slight increase up to July of this year, with the rise in German purchasing power - the D-Mark has risen sharply against foreign currencies, and inflation is at a virtual standstill - contributing to Schmalbach's progress.

Last year, the company saw pre-tax profits fall from DM 76m to DM 72m although net profits were up from DM 36m to DM 35m after a lower tax charge. It paid a DM 7.5m dividend on the quoted shares.

Schmalbach said in London earlier this year that it was looking for a major European acquisition. Yesterday, it said it was still on the search for a suitable candidate. Cash reserves are around DM 130m.

**HK bank takes
US bond stake**

By David Lascles in London

THE HONGKONG and Shanghai Banking Corporation is to take a direct stake in a US Treasury bond dealing business belonging to Marine Midland Bank, its 51 per cent-owned US affiliate.

The Hong Kong bank will assume a 51 per cent interest in Carroll McMcbee and McGinley, one of the 35 primary dealers in government securities recognised by the Federal Reserve Bank of New York. The dealership was acquired by Marine Midland in 1983 and has an equity capital base of more than \$115m.

The new structure is intended to enable CM & M to increase its activities, particularly abroad where it recently began operations in London, Tokyo and Singapore. It will also strengthen the Hong Kong bank's capital markets capabilities.

Solvay earnings advance by 21%

BY OUR FINANCIAL STAFF

SOLVAY, the Belgian chemicals group, reported a strong rise in profits for the first half of 1986 and said further good progress could be expected over the rest of the year.

Despite a decline in sales for the six months, group net profits have risen by 21 per cent to FF 450m (\$75m). Turnover and earnings in the human and animal health divisions were also up, but in alkali volume sales, prices and results were slightly lower than a year ago.

Solvay said the fall in oil and oil-product prices had reduced raw materials costs in the six months.

However, the group had also had to cut its selling prices on several ma-

jer product lines, and this had pushed down turnover.

In volume terms, sales of plastic resins were higher and profit margins better than the unsatisfactory level of a year earlier. Turnover and earnings in the human and animal health divisions were also up, but in alkali volume sales, prices and results were slightly lower than a year ago.

Solvay said the fall in oil and oil-product prices had reduced raw materials costs in the six months.

However, the group had also had to cut its selling prices on several ma-

**US health care
group lifts profit**

By David Owen in New York

NATIONAL MEDICAL Enterprises, a leading US health care company, yesterday announced marginally improved first-quarter net profits of \$36.1m, or 45 cents a share, on sales of \$1bn.

The company announced in August that it planned to buy back 10m common shares. Some 13 per cent of the total outstanding funds for the buyback, then valued at approximately \$215m, are to come from the sale of a number of facilities, including nine acute-care hospitals, announced in June.

Alfred last week rejected an inadequate Campeau's previous offer of \$38 a share for 64 per cent of its common shares. It was studying several options, including the sale of some of its assets, a buy-back of shares or a recapitalisation.

Under the new terms the Canadian company, which the market sus-

pects wants Allied for its property assets, said it would buy up to 40,75m Allied shares, equal to about 85 per cent of the total outstanding.

It would then merge the two companies, offering for each remaining Allied share a unit consisting of \$29.70 face value 16 per cent ex-changeable redeemable cumulative preferred stock of the surviving company and \$36.30 face value of an equity purchase right entitling the holder to buy shares in Cam-

peau.

Solvay's activities have traditionally centred on basic plastic and petrochemical production, but in recent years it has pushed for a far greater value-added sales content.

**Campeau raises bid for
Allied to \$66 a share**

BY OUR NEW YORK STAFF

CAMPEAU, the Canadian property developer, has raised its offer for Allied Stores, the fourth-largest US department store group, to \$66 a share, valuing the group at \$3bn.

Allied last week rejected an inadequate Campeau's previous offer of \$38 a share for 64 per cent of its common shares. It was studying several options, including the sale of some of its assets, a buy-back of shares or a recapitalisation.

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peau.

This announcement appears as a matter of record only.

U.S.\$73,200,000

Polymer Acquisition Corporation

U.S.\$20,000,000

Senior Revolving Credit Facility

U.S.\$35,000,000

Senior Subordinated Notes Due 1996

U.S.\$3,200,000

Junior Subordinated Notes Due 1997

U.S.\$15,000,000

Series A Preferred Stock

The undersigned arranged the private placement of these securities with institutional investors

Quadrex Securities

London

New York

September 1986

New York

September 1986

London

September 1986

INTERNATIONAL CAPITAL MARKETS and COMPANIES

Sheikh Salem takes over at Kuwait's central bank

BY ANDREW GOWERS AND MICHAEL FIELD IN KUWAIT

SHEIKH SALEM al-Abdel Aziz al-Sabah, a member of the Kuwaiti ruling family, has taken over as governor of the country's central bank following the controversial resignation from the post two weeks ago of Mr Abdul-Wahab Tammar.

The appointment of Sheikh Salem, formerly deputy governor, coincides with intensive efforts by the Kuwait government to solve the country's four-year-long financial crisis by injecting funds into the stock market and banking system.

Mr Tammar resigned in mid-September amid reports of friction between him and Mr Jassim Khorai, the Kuwaiti finance minister, over a range of issues including bank regulation and the handling of bad debts stemming from the collapse of the Souk al-Manakh, the unofficial stock market in 1982.

Much admired in some quarters of the financial community for his tough approach, Mr Tammar is also believed to have made some powerful enemies by insisting that banks improve

their financial reporting and stiffen their provisions against bad debts. He also intervened in the selection of board directors to veto people he regarded as unsatisfactory. Mr Tammar lost valuable political allies in recent months, following the dissolution of the Kuwaiti National Assembly, the state's parliament, in July.

Bankers believe Sheikh Salem is likely to adopt a more conciliatory approach. His immediate task is to help oversee the Government's attempt to resolve the Souk al-Manakh crisis once and for all by the end of this year.

The collapse of the market under an avalanche of more than \$300m worth of post-dated cheques left behind bad debts variously estimated at between Kd 120m (\$440m) and Kd 200m, and has virtually paralysed financial activity in the capital over the last four years. Official efforts have hitherto been piecemeal, and often encountered heavy criticism in the National Assembly.

Since the assembly was dis-

Eurobond investors stay on sidelines

By Clare Pearson

THE EUROBOND market traded thinly yesterday with retail investors sidelined. The announcement of a lower-than-expected \$11.32m August US trade deficit, which led to an improvement in the US Treasury bond market, failed to inspire Eurobond dealers. At the close, prices of dollar Eurobonds were only about 1 point higher than the day before.

Intervened to buy shares on the stock market in a bid to stabilise prices, some were doubled in value in July and are still above the levels prevailing before the intervention.

● Bought up in private investors' shares in private closed shareholding companies.

● Moved to bring its payments for purchases of land up to date. It plans to issue bonds to citizens from whom it has bought land, which can be discounted at banks.

INTERNATIONAL BONDS

timed to keep away from the market yesterday.

New issuing activity continued very low. The dollar market saw only two new deals, both led by Nomura International.

The first was an equity warrant bond for NHK Spring, the Japanese manufacturer of springs for cars. The five-year bond, designed to appeal to investors seeking a high current yield, has a 9 per cent coupon and issue price of 107%.

A \$20m bond for Procter & Gamble, launched late on Monday, was quoted yesterday at a 10 per cent price of 101, against an issue price of 101, by the lead manager, Daiwa Securities. This was outside the level of its total fees. Bid prices at lower levels were reported elsewhere in the market.

Yesterday morning prices of D-Mark bonds moved down by up to 1 point as some selling pressure emerged. Prices improved when the US Treasury bond market opened higher, but still ended slightly lower on the day.

The new Federal bond, which should commence tomorrow, is expected to amount to \$100m. The bond is expected to have a 10-year life and a 9 per cent coupon.

In the Swiss franc market prices moved down slightly in low volume. A SF 100m 10-year 5% per cent issue for Texas Eastern Corporation closed its first day's trading yesterday at 104, compared with a 100.1 issue price.

Union Bank of Switzerland issued a SF 60m 5% year convertible bond for V.E. Data. The issue has an indicated semi-annual coupon of 1 per cent and the conversion premium is expected to be set at 5 per cent. Terms will be fixed on October 6. The bond was quoted at 108 at 106 and in 1090 at 103, and then at 1095, reflecting a 1 per cent semi-annual.

Chemical New York Capital Market Corporation has changed the structure of an eighty-year issue for American Eagle Petroleum, which had been due to be priced yesterday. The convertible issue, for a maximum SF 300m, was expected to be restricted to Canadian dollars. Chemical New York has removed this feature and said yesterday that the indicated coupon is now 6% per cent. Final terms will be fixed on October 2.

Banque Guttmiller Kurn Bungen is expected to launch shortly a SF 20m to SF 30m convertible bond for International Hydro, guaranteed by National Paint.

Continental Bank Canada in bid talks

By Robert Gibbons in Montreal

CONTINENTAL BANK of Canada, recovering from a deposit withdrawal crisis in the wake of last year's Alberta bank failures, says it is in "near agreement" with another financial institution which would be in the best interests of customers, shareholders and employees.

Continental, which is 28 per cent owned by a holding company of the Peter and Edward Bronfman interests of Toronto, asked the Toronto Stock Exchange to halt trading in its stock and promised further news tomorrow.

Analysts expect a merger with another bank or a financing deal with another Bronfman company. In the nine months ended July 31, Continental earned C\$14.4m or \$1 cents a share on assets worth almost C\$60m.

Mitsubishi Trust signs CD facility

MITSUBISHI Trust and Banking Corporation has signed a \$500m certificate of deposit facility, the second of this record size to be announced this week, our Euromarkets staff writes.

S. G. Warburg is arranging the deal, and additional dealers are Gerard & National, Lloyds Merchant Bank and Samuel Montagu.

Fiat deal indigestion raises many questions

BY ALEXANDER NICOLL

DIFFICULTIES encountered in the placing of \$2.1bn worth of Fiat stock now under way have underlined the fragility of the international equity market and the extent to which it is still in the early stages of development.

Perhaps most importantly the deal—in which the relevant share prices have slumped and large amounts remain unplaced—has suggested that, whatever securities houses say about the development of a global market in shares, the domestic market remains the essential backbone of trading.

But Eurosterling bonds posted greater price gains of around 10 per cent following central bank intervention to support the pound. Dealers say, however, that closing prices mostly reflected defensive professional mark-ups and that end investors con-

dits for the speed and panache with which it bought the deal and put together the syndicate of co-leads, which each agreed to underwrite \$100m worth against Deutsche's \$600m and Mediobanca's \$500m. Commitments from co-leads were based on simple outlines of the deal.

The

advantages of domestic

constraints

have

been

highlighted

by widespread concern

among securities firms and institutional investors about settlement arrangements for the shares. Italy's settlement system has been notorious for its delays, though attempts have been made to improve it recently.

Deutsche Bank

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INTERNATIONAL COMPANIES and FINANCE

NOTICE OF REDEMPTION TO HOLDERS OF
INTERNATIONAL BANK FOR
RECONSTRUCTION AND DEVELOPMENT

Kuwaiti Dinars 30,000,000

10 per cent. Bonds Due 1991

—Third Mandatory Redemption Due 15th November 1986, Of Kuwaiti Dinars 3,750,000

NOTICE IS HEREBY GIVEN that, pursuant to the provisions of the Bonds of the above mentioned issue, Kuwait Investment Company (S.A.K.), as Fiscal Agent, has drawn by lot, for redemption on 15th November, 1986, at 100% of the principal amount thereof, through operation of the Sinking Fund, Kuwaiti Dinars 3,750,000 principal amount of 10% Bonds due 15th November, 1991, bearing the following distinctive numbers:

00072-00087	01099-01114	02199-02214
00240-00255	01228-01243	02327-02342
00405-00420	01351-01366	02463-02478
00514-00529	01483-01498	02655-02670
00633-00648	01637-01652	02774-02789
00731-00746	01856-01871	02816-02831
00857-00872	01945-01960	02878-02893
00976-00991	02010-02025	02974-02980

The Bonds specified above will become due and payable in Kuwaiti Dinars at the Offices of Kuwait Investment Company (S.A.K.), Mubarik Al-Kabeer Street, Kuwait City, State of Kuwait, by cheque drawn on a Kuwaiti Dinar account with, or by a transfer to a Kuwaiti Dinar account maintained by the payee with, a bank in Kuwait. From, and after, 15th November, 1986, interest on the above mentioned Bonds will cease to accrue.

Bonds should be surrendered for payment together with all unmatured coupons appertaining thereto, failing which the face value of the missing unmatured coupons will be deducted from the principal amount.

The aggregate principal amount of Bonds remaining outstanding after 15th November, 1986, will be Kuwaiti Dinars 18,750,000.

KUWAIT INVESTMENT COMPANY (S.A.K.) on behalf of
INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT

Dated: 1st October, 1986

REPUBLIC OF FINLAND

U.S.\$100,000,000 Floating Rate Notes Due 1990
Notice is hereby given that the interest payable on the interest Payment Date, October 31, 1986, for the period April 30, 1986 to October 31, 1986 against Coupon No. 4 in respect of U.S.\$10,000 nominal of the Notes will be U.S.\$38.52.

October 1, 1986, London
By: Citibank, N.A. (CSSI Dept.), Agent Bank

CITIBANK

The Princess Alice
Hospice

We care for the terminally ill and
dying. We support their families
and provide respite care for
those who are terminally ill.
The Princess Alice Hospice
100-102 Gloucester Road
Telephone: 01-5811

Steep rise
in IEL's
full-year
earnings

By Robert Kennedy in Sydney
INDUSTRIAL EQUITY, Mr
Ron Brierley's Australian
holding company, yesterday
reported an increase of 183
per cent in its annual profit
to A\$145.27m (US\$89.3m)
from A\$51.17m (US\$31.3m)

The company is making a
one-for-five rights issue at
A\$3 a share and a one-for-five
bonus issue after a second
half performance that
resulted in a profit jump from
A\$83.8m to A\$16.62m. IEL
shares closed yesterday at
A\$7.50.

IEL also reported cash and
working capital facilities in
place of A\$1bn.

The result firmly consolidated
IEL's position as the fourth
largest quoted Australian
company, with capitalisation
of about A\$15bn, and puts it within
sight of News Corporation and CRA,
though well behind BHP.
That compares with IEL's
capitalisation of A\$11.6m
when it floated in 1964. Mr
Brierley was control of the
company about two years
later.

The tone of Mr Brierley's
comments yesterday and the
recent efforts of Mr Rodney
Price, the new managing
director, in putting together
significant holdings in compa-
nies like Herald and
Weekly Times, Woolworths,
AGC and Jemaine, indicate
that IEL plans an active role.

African Cables
back in profit

By Jim Jones in Johannesburg
AFRICAN CABLES, the
South African offset of
BECC of the UK, returned to
profits in the year to July
1986, principally because of
increased turnover in the
company's profitable sections.
Turnover rose to R91.3m
(\$41.3m) from R86.3m and
operating profit before inter-
est and tax was R4.6m against a
R682,000 deficit. Pre-tax
profits were R7.1m against a
pre-tax loss of R1.6m.

A total dividend of 12 cents

has been declared from per
share earnings of 15.93 cents.

No dividend was paid in the
previous year and the attri-
butable loss amounted to 4.67

cents a share.

Stefan Wagstyl and Bernard Simon on CP's sale of a lossmaker
Why Cominco found ready buyers

THE PURCHASE by a West
German-Australian-Canadian
consortium of the controlling
stake in Cominco, the hard-
pressed Vancouver base metals
group, is the latest and one of the
largest moves in a far-reaching
restructuring of the world
mining industry.

By buying the bulk of Cana-
dian Pacific's stake in Cominco,
MIM and Metallgesellschaft

have joined in Minim's exploration
programmes.

For MIM the agreements
guarantee sales for some of its
output, including lead and zinc
from the huge Broken Hill
complex in New South Wales.

Metallgesellschaft is assured of
supplies for its smelting plants.

Cominco is a far greater pro-
position, with interests in
chemicals and fertilisers as well
as metals, including zinc, lead,
and copper. It has incurred
losses in three of the past four
years, including C\$67.2m net

last year.

But despite its financial diffi-
culties, Cominco fits the Bill,

the MIM and Metallgesellschaft

boards believe. MIM will be

particularly interested in Red

Dog, Cominco's very rich lead/zinc

deposit in Alaska which is

in the earliest stages of de-
velopment but is eventually ex-
pected to undercut Broken Hill

in the market. Metallgesell-
schaft's secure another source of

supplies for its smelters.

Both groups have struggled

to counter the effects of low

metallic prices in the 1980s.

Metallgesellschaft and MIM will buy

2m Cominco shares out of a

total public offering of 14.2m.

For Metallgesellschaft and

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UK COMPANY NEWS

Pearson expands Penguin interests with US deal

BY MARTIN DICKSON IN LONDON AND ANDREW FISHER IN FRANKFURT

Pearson, the publishing company owned by the Pearson group, yesterday announced a major expansion of its US interests with an agreement to buy New American Library (NAL)—a leading paperback house—from a group of investors.

Pearson—which also owns the Financial Times—declined to put a value on the deal last night, but NAL had sales last year of about \$100m. The vendors are led by Odyssey Partners, a venture capital house, and NAL's own management, which are thought to have acquired the company three years ago for about \$50m.

Penguin has owned the American Viking house—largely a paperback imprint—since the mid-1970s and the acquisition of NAL would give it a major paperback presence in the US for the first time.

"It's a terrific thing for Penguin," said a source. "We have always sought to be a significant player in the US."

Penguin's turnover last year was \$120m, of which the US contributed about \$50m. The NAL deal would create a balance

This, in turn, should increase its ability to retain authors under its own imprint, rather than subcontracting out paperback rights. NAL is said to be among the top five US paperback houses.

Mr Peter Mayer, chief executive of Penguin, said at the Frankfurt book fair that the combined group would be able to compete more effectively in an increasingly international publishing industry.

The door would be open wider for Penguin in the US while NAL would have the opportunity for a major expansion into international markets.

"It's a terrific thing for Penguin," said a source. "We have

always sought to be a significant player in the US."

Penguin's turnover last year was \$120m, of which the US contributed about \$50m. The NAL deal would create a balance

Amari falls 15% to £3.5m

BY TERRY POVEY

Amari, the UK's largest independent stockholder of alloy, minimum and stainless steel, yesterday announced a 15 per cent fall in pre-tax profits on sales static at £93.5m for the six months to June 30.

Ms Nicola Brookes, Amari's finance director, said flat demand in the UK and North America, a small loss at the recently acquired Ontario Metals Supply and the absence of the modest contribution from Centra Aluminum were the main reasons for the drop in profits.

Centra sold last year for £700,000 made profits of around £70,000 in 1985.

Pre-tax profits for Amari in the six months were £3.67m against £3.67m in the same period in 1985. Taxes paid were £1.3m (£1.47m) leaving profits attributable to shareholders of

£2.1m (£2.13m) after payments of minorities of £20,000.

Earnings per share on the capital weighted for the issue of 500,000 shares as part of the CJA Stainless Steels acquisition is calculated by the company as 7.1p (7.4p). An unchanged interim dividend of 5p is to be paid.

Mr Michael Ward Thomas, the chairman, said that the most important event in the recent period had been the raising of £10.4m net in July through the issue of convertible preference shares. Conversion can only be in 1990.

As a result of the Century disposal and the rights issue, Amari has succeeded in reducing its net debt.

Amari is in discussions to acquire the Charles Devies

metal trading arm of Boustead. While discussions over this plan are "modest," said Ms Brookes, "we have not yet been finalised."

Amari has approached the London Metal Exchange in order to see if there were any objections to it owning the Davis seat.

Mr Michael Ward Thomas, the chairman, said that the most important event in the recent period had been the raising of £10.4m net in July through the issue of convertible preference shares. Conversion can only be in 1990.

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Amari is in discussions to acquire the Charles Devies

DIVIDENDS ANNOUNCED

Arbuthnott Dir'l 1st int	2.5	Nov 14	3	12
Arbuthnott Dir'l 1st int	0.25	Nov 21	0.25	0.25
Laura Ashley 1st int	0.75	Jan 2	—	1
Ballistic Giftd	0.4	Dec 5	0.6	0.6
Cassius Property 1st	2.6	Nov 28	2.4	6
Davidson Pearse 1st	1.2	Nov 22	1	1.5
Falcone Industries 1st	NH	—	0.5	0.5
KCA Drilling 1st	NH	—	1.5	1.5
Lathe Properties 1st	3.5	Nov 21	3	7
RE Morley 1st	1.75	—	1.5	1.5
RE Morley 1st	1.75	Jan 2	1.55	3.25
Shawmills 1st	3	—	4.25	—
Timbermarts Secured	3.25	Nov 18	2.75	3.75
Thurber Barber 1st	0.8	Nov 7	0.2	0.6
Worcester GPT 1st	2.2	Nov 14	—	—
Amari 1st	3	Nov 14	3	6.2

Dividends shown in pence per share net except where otherwise stated. *Equivalent after allowing for scrip issues. †On capital increased by rights and/or acquisition issues. ‡USM stock. §Unquoted stock. ¶Gross throughout. £US cents.

Write down in Denmark hits Poregen

Struck after an exceptional write-down of the Danish property and abortive merger costs totalling US\$1.65m (£1.14m), Poregen Petroleums suffered losses of £1.9m (£1.31m) for the year ended February 28 1986, against a previous \$86.509.

Included in expenses was \$287,604 related to the costs attributed to attempted mergers and acquisitions, the directors pointed out.

In each of three instances, after detailed evaluation, it was determined by the directors that each planned acquisition was not in the best interests of the company's shareholders.

To ensure the group's continued viability, the directors, at meetings in March and May of this year, adopted a series of cost-cutting measures. In addition to the elimination of the president's salary, accomplished by his waiver of all rights under his employment agreement, directors determined greatly to reduce other administrative expenses, including those associated with the UK office.

In Nebraska, the group and several of its working interests have entered into a 21-year farmout programme resulting in a further testing of the leases without any additional capital outlay. The directors said that these reductions and arrangements should enable the group to attain a positive cash flow.

Memcom holders shun rights

Memcom International, the troubled electronic filing systems maker quoted on the USM, reported that less than 5 per cent of its £2.3m rescue rights issue had been taken up. The rest will go to the underwriters.

Of the 1.03m new ordinary shares and £2.16m of 10 per cent convertible secured loan stock issued on offer, some 49,351 ordinary and 250,515 of the loan stock were taken up by shareholders.

I.G. INDEX
FT for October
1,232-1,239 (+18)
Tel: 01-828 5699

GA merges N Zealand operations with Pru

By Nick Bunker

TWO OF THE UK's biggest insurance groups, General Accident and the Prudential Corporation, are to join forces for the first time in a merger of their New Zealand life and general insurance operations.

The move comes at a time

when Pearson itself is the subject of takeover speculation, earlier this month Hutchinson Whampoa, the Hong Kong trading company, revealed that it had built up a 4.6 per cent stake in Pearson and wanted to discuss the creation of commercial links between the two.

NAL publishes mass market paperbacks under the Signet, Onyx and Mentor imprints and also hardcover and trade paperback books. Last year it acquired E. P. Dutton, which publishes adult and children's hardcover and paperback books.

The joint venture with the Prudential involves a partnership between General Accident Insurance Company New Zealand, and the local branch of the Prudential Assurance Company.

The merged life operation

will be managed by

Prudential Assurance Company of New Zealand, owned 80 per cent by Prudential and 20 per cent by

GA.

Prudential's fire, general and marine insurance portfolio will be merged with GA New Zealand, in which the Prudential will take a 20 per cent shareholding.

In a joint statement, the two companies said the merger was a specific response to the New Zealand market. The country produces less than 1 per cent of GA's worldwide general insurance premiums, and a similar proportion of Prudential's life business.

The move will take the merged operation into the five insurance groups in New Zealand.

Mr Frank Holland, the former chairman of C. E. Heath, the local broking group, has resigned from the group's board. He had been a non-executive director.

Capital & Counties expansion in US

BY PAUL CHEESERIGHT PROPERTY CORRESPONDENT

Capital and Counties, the London property company, is substantially increasing its US interests with the purchase for \$45.3m of the 76.83 per cent of Westamerica Properties it does not already own.

The sellers are Prudential Assurance and Equity and Law Life Assurance, each with a 26.88 per cent stake in Westamerica, and Fleming Mercantile Investment Trust with 23.17 per cent.

The move comes at a time when Pearson itself is the subject of takeover speculation, earlier this month Hutchinson Whampoa, the Hong Kong trading company, revealed that it had built up a 4.6 per cent stake in Pearson and wanted to discuss the creation of commercial links between the two.

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Mr Frank Holland, the former chairman of C. E. Heath, the local broking group, has resigned from the group's board. He had been a non-executive director.

Mr Dennis Marler, the Capital and Counties chairman, explained yesterday that the move reached its target of owning more than 25 per cent of its assets overseas. The most significant parts of its foreign portfolio are in the US and Australia.

Capital and Counties is paying \$33 a share to buy out the joint venturers. This is a discount of 23 per cent on Westamerica's net asset value per share. This involves a payment of \$32.75m.

At the same time Capital and Counties is redeeming loan stock issued by a Westamerica subsidiary at a cost of \$13.5m, thereby bringing its total payment to \$46.3m.

The Capital and Counties share price remained unchanged yesterday at 235p. The company is 91 per cent owned by Transatlantic Assurance Holdings, 50 per cent owned by Liberty Life of South Africa.

For Fleming Mercantile, the sale comes at a convenient time. Under relatively new management, the sale, combined

BANCO PINTO & SOTTO MAYOR
(incorporated with Banco Pinto in Portugal)
Mexico Branch

US \$40,000,000

Negotiable Floating Rate Dollar

Certificates of Deposit due 1989

In accordance with the provisions of the Certificates, notice is hereby given that the rate of interest for the period from 26th September, 1986 to 26th March, 1987 has been established at 6% per cent per annum.

The interest payment date will be 26th March, 1987. Payment, which will amount to US \$8,013.02 per US \$25,000 Certificate, will be made upon presentation of the relative Certificate.

Agent Bank

Bank of America International Limited

GRANVILLE

Granville & Co. Limited Telephone 01-621 1212
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High	Low	Company	Price	Change	Gross Yield	Price div. (p) %	Fully
146	118	Ass. Brit. Ind. Ord.	133	-1	7.3	5.5	8.1
151	123	Ass. Brit. Ind. Ord. C.L.	122	-1	10.0	7.5	5.5
125	93	Aspinning Group	92	-2	7.8	5.1	5.5
125	93	Amstel and Rhodes	92nd	+1	4.2	11.7	5.0
145	124	Barclay Hill	121	-1	4.6	2.4	12.5
51	21	Bateman	21	-1	5.1	3.1	5.0
201	75	CCL Ordinary	89	-1	2.9	3.3	6.3
152	82	CCL 10% Conv. Pref.	88	-1	15.7	17.8	12.5
24	16	Carboneum 7.5pc P.	24	-1	10.7	11.4	12.5
135	46	Deborah Services	133	-1	7.0	6.0	14.5
32	26	Frederick Parker Group	23	-2	3.8	2.6	3.5
125	72	Globe Ind. Holdings	70	-2	10.3	20.3	17.0
77	20						

UK COMPANY NEWS

Acquisitions and organic growth lift Shandwick

ALTHOUGH THE 1985-86 results from the Shandwick group were boosted by acquisitions, the original company which was floated on the USM a year ago, showed strong organic growth.

The group, one of the UK's largest public relations undertakings, produced a pre-tax profit for the 12 months ended July 31 1986 of £1.27m, against an adjusted £650,000. Acquisitions included were: Publicity Plus Group, Leslie Bishop Group, John Fowler and Partners, and Vernon East and Public Relations.

Mr Peter Gummer, chairman, said acquisitions had clearly boosted profits, operating income and earnings per share. But the original group grew strongly, with its operating income ahead from £2.9m to £4.1m.

The profit was struck after exceptional debits of £281,000 (£285,000), including reorganisation costs and non-recurring management remuneration incurred prior to flotation and acquisition.

Group turnover rose from £8.26m to £10.97m and the operating profit from £5.9m to

£7.15m. After tax £539,000 (£297,000) the net profit came to £776,000 (£562,000) for earnings of 17.5p (10.3p) per 2p share. The final dividend is 3p —against 2.45p forecast—for a net total of £4.225p.

Since the year-end the consultancy services "continued to be in great demand," the chairman stated. The company had completed the acquisition of Business Image, the high-tech PR consultancy, and continued to assess a number of opportunities to expand its UK and international capabilities.

Polymark recovery under way

Polymark International, the laundry, agricultural equipment and technographics group which has survived a tough few years, achieved substantially higher interim pre-tax profits of £15.000, against £6,000.

Mr Len Weaver, chairman, was confident the overall performance for 1986 would confirm Polymark's recovery from the major setbacks of recent years. "Prospects are better than they have been for several

years," he said.

But the company has again deferred payment of its "A" shares, due on December 31, 1986, until it has "achieved the profit stability necessary to sustain continued dividend payments."

Polymark showed a full-year profit of £3.000 in 1985 for the first time in three years, after a substantial restructuring and product rationalisation programme.

BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official notifications are not available as to whether these meetings are interim or final and the sub-divisions shown below are based mainly on last year's timetable.

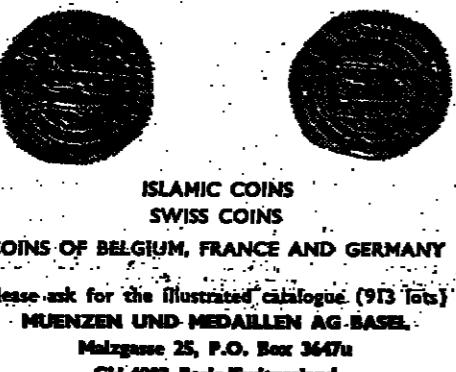
TODAY

Interiors: Barker and Dobson, Blue Isolates, BSC International, Foseco International, Kestrel Benson, (Guernsey) MV Holdings.

Flame: Abingworth, Amstrad Consumer Electronics, A. Beckman, Kleinwort Development Fund, Synapse Computer Services.

PUBLIC SALE 69

OCTOBER 20 and 21, 1986



Davidson Pearce at £1.3m in first half

FIRST HALF profits from the Davidson Pearce Group of advertising agents have risen by 14 per cent, from £1.14m to £1.3m.

And for the full year the company was expecting a satisfactory improvement over 1985, when the profit came to £2.26m.

Mr Christopher Hawes, said:

"The company continued to be committed to the long term development of a widely based communications group, and was active in considering a number of suitable opportunities."

The directors reported that the group had made a good start to 1986, with billings ahead 8 per cent to £40m and turnover up 11 per cent to £30.74m. The group's shares were offered for sale a year ago.

The Davidson Pearce agency had been assigned further new product development projects from existing clients and recently added four major gains to its portfolio. New business interest in the agency continued at a high level.

The three other companies were progressing satisfactorily. The direct marketing company, Davidson Pearce and Goocce Direct, added new clients and worked jointly with the agency on a number of accounts.

Both Artefact, the art studio acquired in April, and Davidson Pearce Frontline, in the same month, were developing well.

The technographics division turned a loss of £281,000 for the full year will be affected by start-up costs for developing a computerised garment control system.

Increasing sales of a new product range have meant further investment in printing machinery at the division's new embroidery plant.

The laundry division boosted profits to £267,000 from £215,000 after continuing to make headway in export markets and in increasing its share of UK laundry dry equipment sales.

After tax £511,000 (£483,000) and minority credits of £8,000 (£5,000 debits), earnings for the half year came out at 6.12p (5.05p). An interim dividend of 1.2p is declared.

The shares rose 2.5p to 16.5p.

CH BAILEY, ship repairer and engineer, reported pre-tax profits of £2,465,000 (£2,035,741) for the year ended March 31, 1986, after exceptional credits of £15,922 (£301,148) being rates refund for prior years. There is again no dividend. Turnover was £6.17m (£5.87m). Earnings per share 0.303p (0.402p).

Davidson, the USM quoted property development and investment group based in East Anglia, increased pre-tax profits by 10 per cent to £740,000 in the first half of 1986, despite higher interest charges of £1.30m (£1.17m). Turnover was up by £596,000 to £8.53m. Earnings per share were 3.5p (5.1p).

The board said it expected the year-end profit to show a significant improvement on the £1.2m.

In his statement the chairman, Mr John Laurence said that lettings continued to be encouraging with the majority of properties being let before or on completion.

Rental income has increased

by 25 per cent due to rent reviews and new properties becoming available. The industrial estate at Harlow referred to in the year-end statement had been completed and was fully let.

Four schemes were scheduled for completion by the end of 1986 and out of these two were pre-let, one was the subject of a firm inquiry and 11 of 15 units had been let in the fourth.

In order to improve the portfolio, the sale of several smaller properties had been agreed and general building contracting was still being scaled down. This will continue until it becomes profitable.

Over 250 houses were erected by the end of the year.

Two additional sheltered

housing sites had been

acquired and the terms for two

more agreed. Steady improve-

ment was shown by the builders

merchandising side of the

business.

Record orders put Quest in profit

Quest Automation made good progress during the six months to August 31 1986, and for the period returned profits of £1.25m pre-tax compared with losses last time of £241,000.

The directors of this computer products supplier said yesterday that the return to profit was a result of entering the year with record levels of

orders and record levels of

orders advanced from

£7.07p to 8.33p per 10p share.

There was again no tax charge.

The directors said the pro-

posed arrangements with

preferential shareholders to

exchange their shares for

to £8.95m and gross profits

worked through at £3.85m, com-

pared with a previous £2.88m.

Pre-tax profits were struck

after taking account of

technical and development

expenses amounting to £233,000

(£375,000), interest charges of

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of £28,000 share of related

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UK COMPANY NEWS

Thurgar Bardex calls for £1.89m

By NIKKI TAIT

Thurgar Bardex, the plastic extrusions and PVC window frames group, is celebrating a sevenfold increase in first half pre-tax profits at £704,000 before tax with a one-for-four rights issue to raise £1.89m.

In the six months to end-June, Thurgar made virtually the same profit as it did in the last full year — a sharp increase in the £101,000 scored in the first half of 1985. Sales were up 26 per cent higher at £5.4m.

Part of the increase reflects the acquisition of plastic window frame supplier N and P, which contributed around £300,000 to the pre-tax total. Business here is "very buoyant," say the directors, and it is currently carrying a 10-12 week order book.

But the strength of demand at N and P — Thurgar's largest customer prior to its acquisition

a year ago — has also had a knock-on effect on existing operations. Moreover, these have benefited from an £850,000 investment in modern extrusion lines made over the past couple of years.

The directors say they are confident that current sales levels can be maintained and that a successful year is in view. The interim dividend is being raised from 6.2p to 6.6p.

It is to take advantage of the sales upturn for PVC windows that the company is asking shareholders to put up £1.89m. The cash call involves the issue of 4.63m new shares at 50p, on a one-for-four basis. The issue has been underwritten by Barclays de Zoete Wedd.

The bulk of the money will go towards a new automated PVC window fabrication unit at

Hitchin and four new extrusion lines. A bulk handling system is also planned for Kettering, plus some investment in new tooling and dies for both existing and new products. Once the new investment is in place, the company says its capacity should be around 40 per cent.

Initially, Thurgar will use the proceeds to cut borrowings.

These have risen following the firm purchase of two freeholds in October 1985 and last January, pushing interest charges in the first half up from £12,000 to £17,500.

Yesterday shares took more notice of the buoyant trading picture than the cash call — rising 1p to 63p.

Merrett's satellite buyer

Merrett Holdings, one of the biggest insurance underwriting groups at Lloyd's of London, has found a buyer for Westar 6, the second of two satellites resold from space in 1984 by US astronauts.

Johnson Geneva, a New York-based communications services

company, has agreed to purchase the satellite for about \$20m (£13.8m). The satellite, which was insured for \$105m (£73m), was owned by a group of insurers who financed the rescue mission — by the space shuttle Discovery.

Laing Properties ahead at six months

Laing Properties, Watford-based property investment company, benefited from lower interest charges in the first half of 1986 and for the period saw its profits before tax rise from £7.4m to £8.2m.

As a further move to reduce disparity, the interim dividend is being stepped up from 3p to 3.5p net per 20p share.

The contribution to profits from the company's activities in North America suffered a reduction when converted to sterling. The effect was to reduce income by some £0.8m.

After making allowances for a similar currency adjustment in the second half the directors still expected the outcome for the full year to show a reasonable improvement over 1985.

First half investment income was little changed at £14.4m (£14.5m) but trading income fell from £2m to £1.2m. Interest charges were cut by £1m to £5.5m. Overheads accounted for £2m (£2.7m).

Tax for the year is expected to average around 25 per cent of pre-tax profits.

NOTICE OF REDEMPTION

To the Holders of

International Standard Electric Corporation

6 1/4% Convertible Sinking Fund Debentures due 1989

(Convertible on and after May 15, 1970 into Common Stock of ITT Corporation)

NOTICE IS HEREBY GIVEN, that pursuant to the terms of the Indenture dated as of November 1, 1969 (the "Indenture"), between International Standard Electric Corporation (the "Company") and Bankers Trust Company, as Trustee (the "Trustee") of \$1,250,000 principal amount of the Company's 6 1/4% Convertible Sinking Fund Debentures Due 1989 (the "Debentures") have been called for redemption through the operation of the mandatory Sinking Fund on November 1, 1986 pursuant to Section 3.02 of the Indenture at 100% of the principal amount thereof (the "Redemption Price"), and (ii) an additional \$1,250,000 principal amount of the Debentures have been called for redemption through the operation of the optional Sinking Fund on November 1, 1986 pursuant to Section 3.02 of the Indenture, also at 100% of the principal amount thereof (the "Redemption Price").

On November 1, 1986, the Redemption Price will become due and payable upon all Debentures, payment of regular interest on the coupons will be made in the usual manner and all future interest thereon shall cease to accrue on and after said date. All Debentures, together with all coupons appertaining thereto maturing after November 1, 1986, are to be surrendered for payment of the redemption price at the main offices of any one of (1) Bankers Trust Company in London, (2) Bankers Trust Company in Paris, (3) Hollandsche Bank Unie, N.V. in Amsterdam, (4) Societe Generale de Banque S.A. in Brussels, (5) Dresdner Bank Aktiengesellschaft in Frankfurt, (6) Banque Generale du Luxembourg S.A. in Luxembourg, (7) Banca Nazionale del Lavoro in Milan, and (8) The Corporate Trust Office of Bankers Trust Company in the Borough of Manhattan, The City of New York, provided, however, that if Debentures are surrendered in the City of New York, certain certifications or information may be required in order to obtain relief or exemption from U.S. withholding taxes.

The following certificate numbers of Debentures are to be redeemed in whole for \$1,000 principal amount:

9	555	1101	1531	1867	2195	2577	4320	4645	5228	5556	6460	8100	9813	10218	10675	10919	11462	12418	15078	17258	17676	18380	18767	19658
10	556	1102	1532	1868	2196	2578	4321	4646	5229	5557	6461	8101	9814	10219	10676	10920	11463	12419	15079	17259	17677	18381	18768	19659
11	557	1103	1533	1869	2197	2579	4322	4647	5230	5558	6462	8102	9815	10220	10677	10921	11464	12420	15080	17260	17678	18382	18769	19660
12	558	1104	1544	1870	2198	2580	4323	4648	5231	5559	6463	8103	9816	10221	10678	10922	11465	12421	15081	17261	17679	18383	18770	19661
13	563	1116	1546	1874	2199	2585	4324	4649	5245	5560	6465	8107	9821	10225	10687	10925	11469	12425	15085	17265	17680	18387	18774	19665
14	572	1119	1548	1875	2197	2589	4405	4655	5247	5569	6469	8121	9823	10227	10688	10926	11470	12426	15095	17268	17683	18393	18777	19667
15	573	1120	1549	1876	2198	2590	4406	4656	5248	5570	6470	8122	9824	10228	10689	10927	11471	12427	15096	17269	17684	18394	18778	19668
21	575	1125	1552	1876	2190	2610	4408	4657	5252	5571	6471	8123	9825	10231	10695	10928	11472	12428	15097	17270	17685	18395	18779	19669
22	606	1137	1554	1877	2191	2614	4418	4659	5253	5577	6474	8124	9826	10232	10697	10929	11473	12429	15098	17271	17686	18396	18780	19670
24	611	1140	1559	1878	2192	2615	4422	4657	5254	5578	6475	8125	9827	10233	10698	10930	11474	12430	15099	17272	17687	18397	18781	19671
25	614	1151	1561	1879	2193	2616	4423	4658	5255	5579	6476	8126	9828	10234	10699	10931	11475	12431	15100	17273	17688	18398	18782	19672
27	637	1162	1567	1883	2194	2617	4424	4659	5256	5580	6477	8127	9829	10235	10700	10932	11476	12432	15101	17274	17689	18399	18783	19673
30	638	1167	1568	1882	2195	2618	4424	4659	5257	5581	6478	8128	9830	10236	10701	10933	11477	12433	15102	17275	17690	18400	18784	19674
31	649	1169	1570	1883	2196	2619	4425	4660	5258	5582	6479	8129	9831	10237	10702	10934	11478	12434	15103	17276	17691	18401	18785	19675
41	652	1179	1574	1884	2197	2620	4426	4661	5259	5583	6480	8130	9832	10238	10703	10935	11479	12435	15104	17277	17692	18402	18786	19676
42	663	1180	1577	1891	2193	2621	4426	4662	5260	5584	6481	8131	9833	10239	10704	10936	11480	12436	15105	17278	17693	18403	18787	19677
43	669	1182	1585	1891	2194	2622	4426	4663	5261	5585	6482	8132	9834	10240	10705	10937	11481	12437	15106	17279	17694	18404	18788	19678
44	688	1183	1584	1892	2195	2623	4427	4664	5262	5586	6483	8133	9835	10241	10706	10938	11482	12438	15107	17280	17695	18405	18789	19679
51	705	1187	1585	1892	2196	2624	4427	4664	5263	5587	6484	8134	9836	10242	10707	10939	11483	12439	15108	17281	17696	18406	18790	19680
52	708	1188	1588	1893	2197	2625	4428	4665	5264	5588	6485	8135	9837	10243	10708	10940	11484	12440	15109	17				

FINANCIAL TIMES SURVEY

Wednesday October 1st 1986

London Docklands

More than 8 sq miles of semi-dereliction, long ignored as London's "backyard", is being transformed by £1.5bn of investment into a desirable place to live and work

Regeneration surges as barriers break down

FIVE YEARS AGO a drive east from Tower Bridge into London's dockland was a deeply depressing experience. Changing trade patterns, technical advances and high labour costs had led to the docks' progressive closure, beginning with the old East India dock in 1967 and ending in 1981 when the last ship sailed from the Royal.

Throughout the 1970s dockland slid into a seemingly irreversible decline. There were no jobs, so people moved away; the infrastructure deteriorated and the task of rejuvenating the area appeared hopeless.

A similar journey now, however, through the old Surrey Docks south of the Thames and through Wapping and the Isle of Dogs on the north bank is a remarkable experience. The regeneration of dockland is surging ahead.

In part it looks like one huge construction site, with contractors' equipment replacing the long dismantled wharfside cranes. Sprawling, lifeless wharves and abandoned warehouses stand incongruously near luxury riverside apartments.

Elsewhere, development has been virtually completed and new communities, residential and commercial, have taken shape.

The position of dockland, covering over 8 sq miles imme-

By Richard Evans

diately east of the City looks ideal now, given the purpose-built new buildings needed to meet the challenges of the deregulation of the securities market—the so-called Big Bang.

This is a recent phenomenon.

Historically and physically, the docks have been cut off from the mainstream of London life, isolated by entrenched attitudes and inadequate public transport.

Attempts were made through the 1970s by the Government, the Greater London Council, the dockland boroughs and by local communities to grapple with the immense task of rejuvenating the area, but the machinery and cash were inadequate.

The Conservative Government stepped in and in 1981 set up the London Docklands Development Corporation with Sir Nigel Brookes of Trafalgar House as chairman in a controversial attempt to force through re-development.

There is little doubt that in commercial terms it has been a considerable success. About 10,000 businesses are now based in the area, including over 400 new ones, and 8,000 jobs have been created that did not exist in 1981.

It has been at a high cost, according to some local residents and community groups. Local authorities lose all planning powers when a development corporation is designated. Instead, control passes to the government-appointed body, which is supplied with state funds to carry out its task.

The local councils in dockland, Southwark, Tower Hamlets and Newham, resent the loss of their power and influence, and community groups like the Docklands Forum claim that their views and wishes were overridden by the corporation in its rush to re-develop.

The LDDC started off with big advantages including proximity to the City and full support from the Government backed by generous grants and loans for land purchase and building works.

There was still, however, the entrenched view of dockland as London's backyard plus the pressure for development to continue to head west rather than east.

The LDDC agreed to the development of a 30 acre site by four private sector house-builders. These sold well, and more than 8,000 new homes, 5,000 of them on corporation-owned sites, have now been built, or are under construction.

"It is easy in retrospect to identify the critical factors that affected development, but at the time they were often random and incoherent. We had no master plan... it was basically all market led," says Mr Ward.

Not least of the random initiatives was the creation in 1982 of an enterprise zone around the redundant West India, Millwall and East India Docks.

With the advantages of the enterprise zone, including a 10 year holiday from rates, exemption from land development tax and relaxation of planning controls, the area helped to break the psychological resistance to investing east of the Tower of London.

The next major problem to be overcome in the area as a whole was housing. East London was regarded as a public sector housing ghetto with 96 per cent of the population living on council estates. Only two houses had been built for private occupation in the previous five years.

The LDDC agreed to the development of a 30 acre site by four private sector house-builders. These sold well, and more than 8,000 new homes, 5,000 of them on corporation-owned sites, have now been built, or are under construction.

Housing has in fact continued to be a problem because of the soaring cost of land. Land values have been pushed above the £1.5m per acre mark, compared with the first sale of £70,000 an acre in 1982. Rents are currently running at £12 to £15 a square foot for office space and the first £1m penthouse is now for sale in Wapping.

One of the major criticisms of local community groups is that local simply cannot afford to live in the area any more.

The LDDC has attempted to overcome this by insisting that a proportion of houses and flats built on its land must sell for £40,000 or less.

But too many buyers were unwilling immediately at a high profit, and last year a resale constraint policy was introduced.

Then came the problem of the infrastructure, particularly road and rail communication.

Although close to the City, the roads are notoriously congested and public transport services poor.

This major drawback was overturned at a stroke with the Government's commitment late in 1982 to build the docklands light railway, the critical piece of development infrastructure that gave further investment credibility to the area.

The first phase of the railway, linking the Isle of Dogs with stations at Tower Hill and Stratford, is due to open next July and a Bill seeking an extension to Bank station—opposed by the City of London Corporation—is currently before Parliament.

Phase II of the development will take the railway further east into the Royal Docks, still largely undeveloped and potentially the most exciting prospect of all.

The railway will not only give wide public access to docklands for the first time, but will provide London with a major new tourist route linking the Tower with Greenwich.

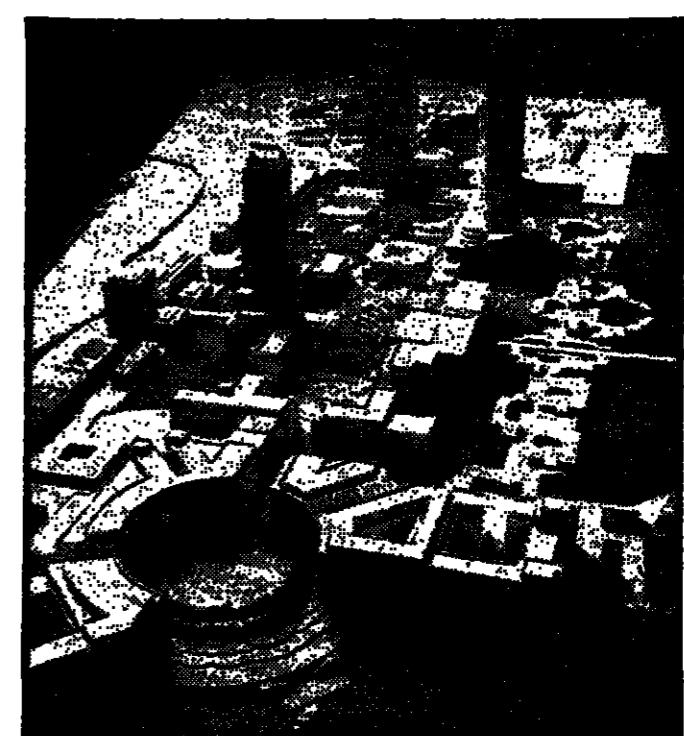
The Royal are regarded by the corporation as the most important urban redevelopment site in Europe. They cover 867 acres, including 237 acres of water, and lie only five miles from the centre of London.

Prospects for this most easterly end of docklands previously regarded as hopelessly inaccessible, are being transformed not only by the light railway but by the London City airport now being financed and built by John Mowlem, the civil engineers.

The Stolport, being constructed on land alongside the old King George V dock, is intended for flights to UK and Europe.

Local authorities have objected on the grounds that transport services will be overloaded.

That few of the anticipated



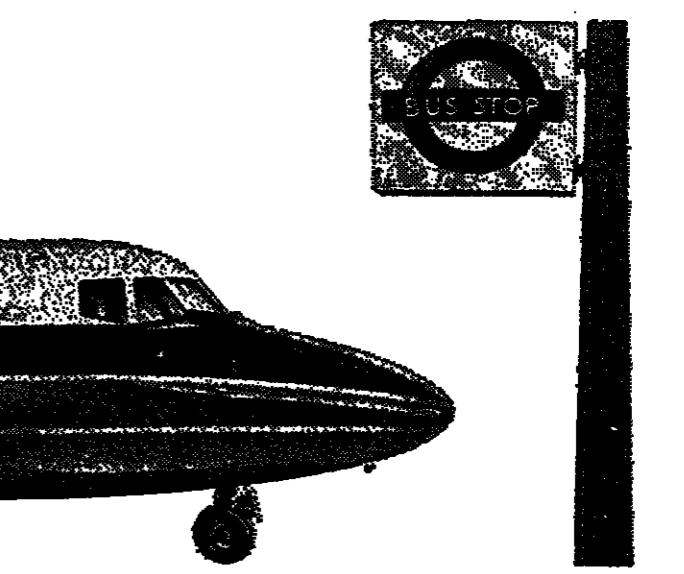
Canary Wharf, proposed by a US banking consortium, could extend London's financial centre into docklands

European cities by aircraft capable both of short take-offs and landings, and of conforming to strict noise regulations.

The shape and scale of the first major projects for the Royals will be decided shortly by the LDDC, which is considering schemes by three consortia involving a total investment of £2bn.

So far, the Government's investment of £250m in dockland through the LDDC has generated investment of £1.5bn from the private sector. The approaching transformation of the Royals and the Canary Wharf scheme emphasise the escalating scale of the regeneration.

It is now possible to visualise what appeared to be a bizarre flight of fancy five years ago: the creation of a new city within a city.



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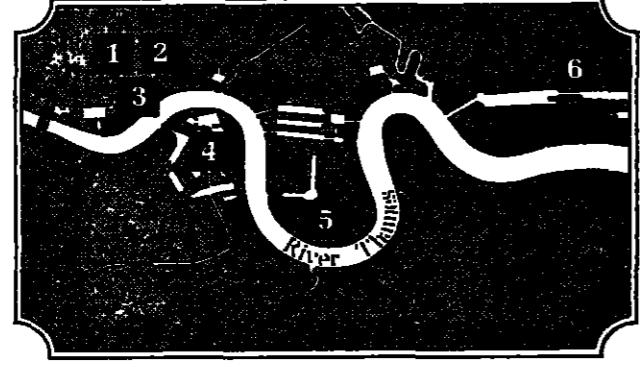
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Surrey Docks

Quality did not come cheaply

TWO YEARS ago, there were 250 acres of mainly undeveloped land in the Surrey Docks. They had been the first to close, leaving isolated pockets of residents sandwiched between river wharves and declining industry.

The LDCC, resolved 15 years of debate about the future of Hay's Wharf, directly opposite the City, when it pushed through permission for an office development now called London Bridge City, one of the single most important city centre developments in Europe.

Further east, however, the process of development, perhaps, has not been as spectacular. "The key was to establish basic infrastructure, but with an emphasis on quality," says Mr. Chris Farrow, the corporation's area director.

"It did not come cheap, but with no single catalyst such as an enterprise zone, we have created the image of an environment of quality." The corporation expects to spend £35m in a decade in Surrey Docks, most of it on infrastructure.

By 1981, much of the docks had already disappeared, but the areas of water that remained have proved important for development, such as the canal system linking Canada Water and Surrey Water. Around Greenway Dock, the LDCC has spent £15m on improvements, expected to bring 2,000 jobs, 1,000 homes and a pier. Land which sold for £250,000 per acre two years ago now fetches £1m.

But the prospects for development of business units had looked, until one year ago, far from promising. There was already 2m sq ft of industrial space in Southwark, much of it around the Surrey Docks, available for let at £150 a sq ft. So it was made a condition that developers provide industrial units as well as housing.

"New technology firms from the leafy suburbs of Bromley now say this is where they have to be to serve future markets," Mr. Farrow says.

The low-rent units are now filled, and new ones ranging from 10,000 sq ft downwards are letting well.

The next development underpinning employment prospects

is 300,000 sq ft of retail space, with Tesco as the anchor store. A further 15 acres remain and the LDCC plans to create 16,000 additional jobs in the area.

A higher standard of design is also emerging. "In our first three years, the quality of new housing was competent and popular, but it was not creating a new wave. Now, particularly at Greenland Dock with the development of 148 homes by ISLEF of Denmark, we are moving into high-quality architecture."

No such accolades for local authority blocks, perhaps, but they have not been forgotten. The corporation was left with 770 inter-war municipal units which residents no longer sought to live in. These it has sought to upgrade for sale and rent, working with Southwark Council.

Last September, it reached an agreement with the council to buy 550 homes. The most ambitious scheme is the conversion of 133 former municipal flats by Barratts and the South London and Crystal Palace Housing Association, 50 per cent of them now let.

The money the council received is helping to finance the refurbishment of the remaining 220 flats. Southwark also receives 50 per cent of any profit on the 550 units over £1m.

"We have also done our best to give local people a chance to buy," Mr. Farrow says. When a property comes onto the market, tenants living in Southwark are given first choice to buy for two weeks, then the children of the district, and then the children of useful buildings. Many of the large wharves and warehouses which give Wapping's riverfront so much character, had been flattened in the Second World War.

General cargo boats had

Alastair Guild

Royal Docks

A latecomer to revival

DEVELOPMENT has come late to the eastern end of London's docklands, the Royal Docks, the largest enclosed dock system in the world, covering an area that would stretch from Hyde Park Corner to Tower Bridge.

The delay could be made up for in size: four of the grandest schemes seen so far in docklands are planned following the LDCC's purchase of 500 acres of the Royals from the Port of London Authority, increasing the amount of land and water it controls by over 30 per cent. Together with vacant Gas Board and other land to the north east, they provide 280 hectares of land and 96 hectares of water for development.

Construction of London City Airport is well underway on the quay between the Royal Albert and King George V docks. The other three developments, costing a total of more than £150m, and likely to take 10 years to complete, could be decided on before the end of the year.

The LDCC has already had talks with Newham Council and community groups about the social impact of the three development proposals. The corporation has committed itself to making "a reasonable proportion" of the 5,000 or so homes proposed available either for rent or for sale at prices "which Newham people can afford."

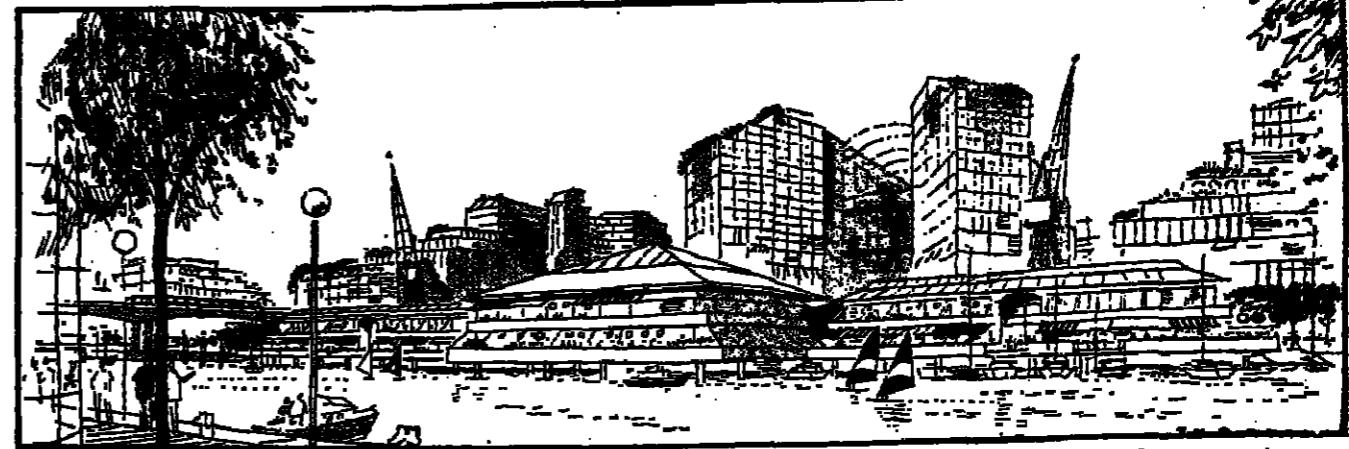
In 1981, houses built at Beckton, in the Royals, marked the start of the CTC programme. Since then there have been few other signs of progress. "People here were getting quite depressed wondering when their area would receive attention," says Ms Dru Vesty, director of the area team.

So the corporation spent money on projects that would give the area "a bit of a boost." For example, £700,000 turned this disused Silvertown Tramway into a landscaped footpath and cycleway running for over half a mile along the north of the River Lea industrial zone.

Work is now underway on a £27m programme of improvements to the area's landscape, transport and services, though it is anticipated that the development of the three major schemes will provide the accompanying infrastructure. Contracts have been let for the first three phases of a £35m

London Docklands 2

Surrey Docks



A new £7m warehouse will be demolished to make way for Harbour Exchange, an office scheme tapping enterprise zone allowances

Isle of Dogs

Sadness dispelled by enterprise

COMPARED with its three neighbours, the Isle of Dogs had a relatively easy start in life. Though the name chosen might not have the same ring to it as say The Royals, some important silver spoons were provided in its mouth to compensate.

Part of the derelict land was declared an enterprise zone, with all the advantages for incoming companies, such as 10 years free of paying local authority rates. The docklands light railway was planned to run through the middle and much of the docks area remained intact, with 128 acres of water providing a focus for development and opportunities for recreation.

Yet Mr Mike Wilson, director of the area team, felt an "almost overwhelming sense of sadness, dereliction and despair" when he visited the area in 1980. The roads were in disrepair, the docks were surrounded by high walls and isolated from the rest of the district. And there were few useful buildings. Many of the large wharves and warehouses which give Wapping's riverfront so much character, had been flattened in the Second World War.

General cargo boats had

Alastair Guild

ceased using the docks in the mid 1970s, though timber came in from Russia until three years ago.

Most of the derelict land was owned by the Port of London Authority, British Rail and the GLC and Tower Hamlets had holdings on the land with direct access to the railway. A large part of this land was transferred to the LDCC. It was decided to keep the docks, which the earlier London Dock Strategic Plan had envisaged having filled in, as a mouth to compensate.

Part of the area was declared an enterprise zone, with all the advantages for incoming companies, such as 10 years free of paying local authority rates. The docklands light railway was planned to run through the middle and much of the docks area remained intact, with 128 acres of water providing a focus for development and opportunities for recreation.

General cargo boats had

ceased using the docks in the mid 1970s, though timber came in from Russia until three years ago.

Most of the housing developments in the Isle of Dogs have been new build, with little opportunity for warehouse conversions seen elsewhere. Almost the entire 1981 population of 18,000 were living in municipal housing. By 1981, the population is expected to double with 50 per cent of accommodation likely to be owner occupied.

The LDCC is paying for community centres and the restoration of historic churches in the area. There are proposals to restore St Matthias, the oldest surviving building in docklands, to its 17th century appearance and to convert the Georgian chaplain's house into a centre for early music and drama. A clubhouse for water sports, costing £400,000, is being funded jointly by the corporation and the Sports Council.

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London Docklands 3

Industry

Small-timers sign up and nestle in

OUTSIDE the Canary Wharf entrance to London's docklands, off the East India Dock Road, is a board which points the way to Limehouse Studios and the British Telecom business centre. In the background, a heavy contractor's bulldozer is making short work of demolishing the wall of one of the old dockside buildings that still populate much of the area.

Across the road are the Cannon Workshops, restored buildings on the enterprise zone full of companies like Formula Print, Hayes Spain Group, Watkins Repro, Stich Design and Deimos.

These are names that are hardly familiar in the industrial sector, though they are representative of what has happened in docklands. An area once dominated by dockside activities and associated big companies it has become a home for little known small businesses nesting close to the City and, in the case of the enterprise zone, taking advantage of the better holiday and costal grants offered by a government anxious to develop run-down inner-city areas.

There are still some famous names in docklands. Tate and Lyle, the Canaries Electricity Generating Board, British Rail Alstom and Hutchinson — but on the whole the big operators have gone. The character of the area has changed and will change even further.

London's docklands was never an area of heavy manufacturing industry in the way that the Clyde in Glasgow or the Tyne in Newcastle were. There was never shipbuilding and its attendant heavy engineering. London's dockside activities were essentially about servicing the port and export of goods.

There was, however, a considerable amount of associated "heavy" activity to complement its main economic base, as the port cranes made obvious. Most new industry coming in today also has a high service content, but it is a different sort of service industry. Some is geared to the financial world;



Mixed-use buildings such as the Skyline professional business park have replaced heavy older industry and warehouses

much of it associated with the high technology world of information gathering and retrieval. It is largely assembly work, undertaken by small concerns of the sort found in the Cannon Workshops.

This is what the Docklands Development Corporation wants.

"We wanted to create a new docklands in terms of new activities," says Mr Peter Turlik, the director of business development. "We saw no return in dealing in declining industries associated with shipping."

"We wanted to create space for growth activities as well as to make a visual impact."

"At the same time there was a need to get away from the negative land values in an area associated with an activity that had gone."

The result is that 70 per cent of all industry within docklands is now involved in services. The figure is even more startling for new entrants; 78 per cent are in services.

"Industry is not a word we use," Mr Turlik says. "We have moved 'industry' place right from the start."

The change in docklands over 20 to 25 years has been startling. When the area was one

island of the greatest ports in the enterprise zone, which has been built, some 30,000 people were employed. Now the Port of London Authority alone, a decade ago the population in the area was no more than 55,000 and by 1981 it had slipped to 40,000.

One problem was that as the local authorities in the docks moved people out, housing them in tower blocks, work went too.

Then as the docks began to close and move down river to Tilbury, ancillary trades went as well. Eventually all the port-side activities disappeared, the Royals being the last to close in November 1981.

There are some vestiges of port activity remaining, a few wharf-side activities and some food processing, but it is all relatively unimportant in the total. It has been replaced by small businesses with a high growth potential and an average of only 12 staff.

Within a short time the multi-million project for an extension of the City, based on Canary Wharf, will begin to take shape.

That will be the city of the 1st century. What will happen, docklands will have a very different structure.

The Canary Wharf development is taking place within the

Wapping

Living in the shadow of the past

WAPPING provides many reminders of the heyday of London docklands. Its historic wharves and warehouses, some dating back to the early 1800s and in semi-industrial use into the 1980s, and its narrow, winding streets, give it a character almost unique in the East End. In 1881, there were already three important conservation areas and the LDDC designated a further two. But Wapping had lost some of its dockside character with the disappearance of the Western and Eastern Docks. The corporation resolved that no more docks should be filled and brought water back to the Western Dock with a canal connecting Hermitage Basin and Shadwell Basin.

According to Mr Howard Sheppard, director of the LDDC area team: "In the early days, landscaping and environmental improvements along The Highway and around the Shadwell Basin helped instill confidence in the people of the area that our plans were possible and provided developers with examples of the regeneration that was taking place."

Over five years, the LDDC has spent £16m in Wapping on improvements of the area, with a further £10m on land acquisitions. It is now seeing £5m of private investment for every £1 of public money.

"Wapping is not an area that is conducive to traditional industry which might need access for heavy vehicles. Little of the previous industry in Wapping remains.

Land values have increased from £120,000 per acre three years ago to more than £2m prompting small businesses to sell up and relocate, while much of the older traditional industry has closed for good.

With a recent increase in traffic, the corporation encouraged Tower Hamlets to downgrade its road proposals. "We are encouraging instead cleaner industry which can sit happily next to retail or residential development," Mr Sheppard says.

There has been emphasis also on attracting small businesses, such as design studios, and computer software companies to developments like Metropolitan Wharf, with its small workshops and studios, and similar conversions in the Old Spice Mill and Black Eagle Wharf along the High Street.

But there have been larger developments: the London Commodity Exchange, a major complex of housing, offices and shops at Free Trade Wharf and the News International Printing complex. Some 1m sq ft of commercial space has been completed and an additional 1.5m sq ft has planning permission.

One of the largest areas undeveloped is at Thomas Moore Street, where the LDCC envisages an office scheme of more than 800,000 sq ft, though no specific proposals have yet been presented.

Further east, the corporation is negotiating with Tower Hamlets for the release of its land for a mixed development.

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Thomas Moore Street

Moving with the action

London Docklands Development Corporation is seeking to let a new 5-storey office building on its Thomas Moore Street site.

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 No. 1 Deckland Agent**Transport****Balancing act
 for a catalyst**

THE transport network taking
 shape in and around London
 Docklands is proving the single
 most important catalyst to de-
 velopment. Links of a standard
 that helped promote industry in
 west London in the 19th century
 are in the relatively in-
 accessible East End.

These include new roads, a
 new airport and a light rail sys-
 tem.

A balance has been sought be-
 tween public and private trans-
 port. "Any employer will want
 his staff to have a choice of
 transport," says Mr Howard
 Potter, LDDC's transport plan-
 ner and engineer.

Some £500m is earmarked for
 new or improved roads feeding
 into the dockland area. There will
 link with new or improved
 trunk roads giving better access to
 the national motorway net-
 work.

Without a new highway net-
 work, the investment for re-
 generation, especially of the
 Royal, would not come in fast
 enough to sustain the present
 momentum.

Traffic in docklands is ex-
 pected to double, but the im-
 pact of new roads on the land-
 scape will be minimised by a
 "cut and cover" decking plan for
 the bridging. Signposting and
 time setting on signal junctions
 might later be considered to
 give priority to local traffic.

The problem of heavy goods
 vehicles, which cause holdups
 as they trundle through narrow,
 winding streets is, in any case,

likely to fall.

"The Hackney-M11 link and
 the east London river crossing,
 when built, will take a lot more
 of the heavy goods vehicle
 traffic away from Docklands,"
 says Mr Potter. "The route of
 the Canning Town area along
 the A13 is a regular traffic
 blackspot. All of our road
 schemes, and those of the De-
 partment of Transport, are
 aimed at getting rid of that
 problem."

He does not anticipate large
 numbers of warehousing and
 distribution companies moving into
 docklands to take advantage of
 the new road network, generat-
 ing heavy goods traffic but rela-
 tively few jobs. These will still
 prefer locations around the M25
 or further down the river, he
 says.

The LDDC is defining the land
 needed for road proposals, be-
 fore serving compulsory pur-
 chase orders, this autumn.

Construction of the Lower Lea
 River Crossing—an important
 transitional point between re-
 development on the Isle of Dogs
 and opportunities in the Royal
 Docks—is a priority. So are the
 improvements of feeder roads to
 the Isle of Dogs from the A13
 and additional access to the
 Canary Wharf and Heron Quays
 developments in the Dogs, both
 to be paid for by developers.

In Wapping, a series of distri-
 butor roads is virtually complete.
 In Surrey Docks, a new distri-
 butor road network linking with
 the A200 is already in use, while

additional schemes are shortly
 under construction to serve
 major retail, industrial and
 commercial developments such
 as the proposed Tesco super-

store.

Pressure for regeneration of
 areas to the east such as the
 Royal Docks is likely to increase
 if the East London River Crossing
 is given the go-ahead after the
 public inquiry. It has been
 broadly welcomed, by the LDDC
 and London Regional Transport
 and Greenwich on the south of
 the river, is opposed to the crossing.
 The Thames, in the dock-
 lands section, has about one
 quarter of the equivalent section
 in West London. The East
 London River Crossing, with the
 proposed link to the M11, will

be a very important element in
 attempts to redress the balance
 between east and west," Mr
 Potter says.

Another part of the transport
 revolution is the Docklands
 Light Railway, which even be-
 fore completion has played a
 prominent part in boosting re-
 generation. The LDDC and
 London Regional Transport are
 preparing a Parliamentary Bill
 to extend the line, and its influ-
 ence, eastwards into the Royals.

A Bill for a link westwards
 ultimately link with the London
 City Airport, now well
 advanced on the old quay
 between the Royal Albert and
 King George V docks.

The Civil Aviation Authority
 is expected to start hearing sub-
 missions from airlines. The
 confidence of Mowlem, the
 developer and owner, seems to
 have been borne out by the
 number of applications re-
 ceived, including proposals

from Brymon, British Air Fer-
 ries and Endrange, which has
 British Midland as a principal
 shareholder. There has also
 been interest from continental
 operators.

Up to 13m passengers a year
 could be carried by the short
 take-off and landing aircraft, in

particular the 50-seater Dash 7
 using the airport.

A high-speed river bus is the
 final piece in this transport jigsaw,
 possibly running from as
 far west as Chelsea down river
 as far east as Southend and
 carrying as many as 5m passen-
 gers a year by 1990. The service,
 expected to be running by the
 middle of 1987, would carry
 commuters, tourists, business-
 men and commercial users.

There will be room for more
 than one service, with perhaps
 a long haul from Medway to
 Tilbury, Greenwich, the Isle of
 Dogs, Tower, Charing Cross and
 Westminster, and a short haul
 between Chelsea and Greenwich.

Experiments are being pro-
 vided at London Bridge, City,
 Butler's Wharf, St Katherine's
 and Greenland Docks and
 Chelsea Harbour.

The consortium planning the
 Canary Wharf financial centre
 has included a pier, and there
 are outline plans for a jetty
 close to the Thames Barrier to
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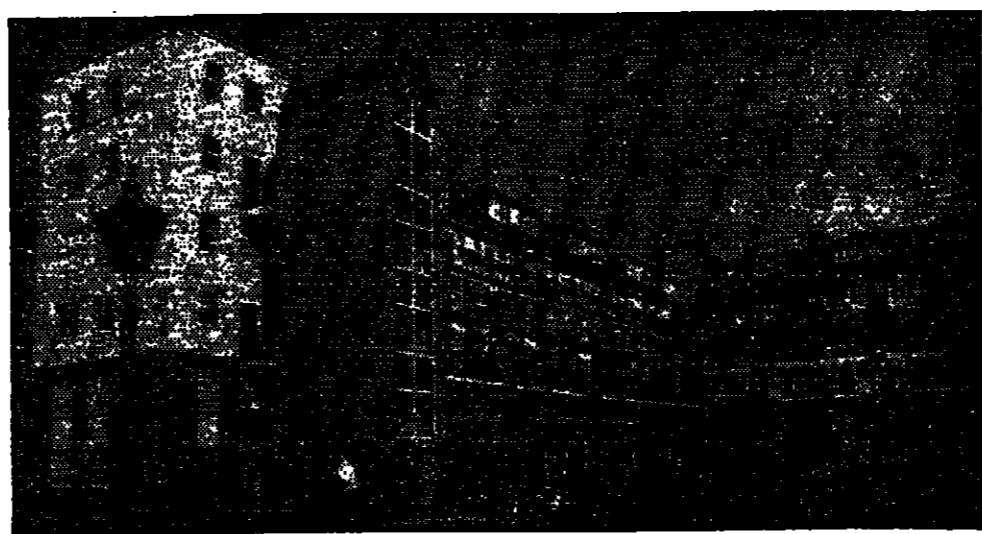
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London Docklands 5



New housing at Lavender Dock in Southwark (left) and riverside mansions, the Wapping conversion which proved that derelict blocks could be revived



Housing

Waters bring on crazy urges

THESE IS a type of desert rat that is said to go crazy when it is put near open water, for having seen such a thing in its life. Some newcomers to London's docklands have the same impulses as far as the bemused locals are concerned. Show one a flat for sale next to open water, and it suddenly gets crazy urges to cough up as much as £50,000.

"We spent most of our time trying to get away from the water in our homes," said one old Rotherhithe cynic, over his pint in a "Thameside pub." Mind you, it was coming in the roof and up the walls."

Everyone seems to talk in such extremes about housing in

docklands. It is difficult not to when millionaires' penthouses jostle with near-derelict blocks in municipal flats around the river bank. In the docklands, locals have not taken kindly to looking out of sub-standard homes at the expensive housing rising on land which once provided jobs, or was earmarked for local authority estates.

The persistent hostility of community groups is depressing for LDDC housing officers, who gamely continue to point out that more than half the 8,000 homes built on the corporation's land have been sold at controlled "affordable" prices of £40,000 or less. And about 40 per cent have gone to locals.

They are achieving what the Government demanded — that they give local people an alternative to council houses and waiting lists and attract more middle-class people to stimulate the local economy.

For all the talk of gold-plated riverside prices, the bulk of activity, apart from "affordable" homes, involves prices ranging from £85,000 for a one-bedroom flat away from the water, to £165,000 for a two-bedroom conversion overlooking the Thames, according to agents Savills — which is not so different from the rest of London.

Much of the local criticism springs from the fact that the corporation is tied down by the

same government spending controls that reduced municipal flats to near dereliction. It is difficult to convert houses and waiting lists and attract more middle-class people to stimulate the local economy.

This year's corporate plan points out that enough land for 1,800 rented homes was offered to local councils, but that only 600 could be started. It wants to arrange more partnerships with builders to get around the problems. In Surrey Docks, for instance, Barratt will renovate more than 130 local authority flats bought by the LDDC, selling half and handing the rest

to its housing association partners. The local authority can use the purchase price to modernise another 200 or so.

Conversions are almost as important to docklands housing as new building. Regent Properties showed a typical private sector two years ago, that even derelict hulks could be revived at a profit, when it took on Riverside Mansions in Wapping, which had been condemned by Tower Hamlets Council before being sold to the LDDC for £500,000.

After paying the corporation £1.5m for the block, £3m for modernisation work, and being restricted to charging £26,500 for 30 per cent of the 164 flats and £29,000 for the rest, the company still came out well ahead. Savills queued up 15 a week before the launch.

The lesson was not lost on builders, who have been snapping up similar chances ever since. Barratt caused the same sort of ripples further up the market with its Gun Wharf conversion, overlooking the river. This was aimed at a rising tide of richer newcomers, by offering small flats for an average of about £70,000.

"We had staff in at 7 am and at weekends to handle the queues of buyers," according to Mr Richard Reynolds, Barratt East London managing director.

The company was proving a point for the second time. It had also been one of the group of builders which put up the first houses on LDDC land at Beckton, showing that such development was feasible. Now it is involved in almost every type of residential development in the area.

The market was already starting to go crazy around the time of Gun Wharf. Salaries began to climb in the nearby City, bringing a tide of prospective buyers into docklands with a lot of money to spend.

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David Lawson

The Daily Telegraph's £75m plant on Millwall Dock

Newspapers/Cable

Fleet Street sails down the river

THE FIRST thing you see of the Daily Telegraph's new £75m printing plant at the edge of Millwall Dock on the Isle of Dogs is two enormous cranes. What's remarkable, they stand as silent symbols of the area's past. The planners asked for them to be included in the design of the plant, which is supposed to resemble a ship.

The cranes now mark the entrance to one of the largest printing halls in Europe, 38,700 sq ft in area and 82 ft high, capable of producing more than 1m copies of the Daily Telegraph every night.

Last month the first new newspapers came off the

presses. By next April the plant will be producing all the copies now printed in the cramped conditions and old presses of Fleet Street.

The modern lines of the new plant are a powerful indication of the dramatic changes sweeping the newspaper industry.

Fleet Street, traditional centre of the newspaper industry for centuries, will soon be dead as a centre for printing national newspapers.

It has been uprooted and replanted in docklands. The process became well known with Mr Rupert Murdoch's sudden move to Wapping, the cause of a social, political and tech-

nological cataclysm in Fleet Street.

The Guardian's printing operation is also moving to a new plant, next door to the Telegraph on the Isle of Dogs, providing incidentally, a boat for Wimpy Construction, which built them all.

Last month planning permission was granted for a new printing plant in the Surrey Docks for Mail Newspapers. Site work has begun and the Daily Mail, Mail on Sunday, and London Standard plant to leave their maze of buildings of Fleet Street during 1988.

The Financial Times is also choosing between a site at Beckton and one closer to the Daily Telegraph, Guardian and Mail in East India Docks.

A combination of factors has led Fleet Street to begin recreating itself in docklands. Perhaps the most important is need for space that allows the total printing process to be carried out in a straight line. But plants must also be close to the major London railway stations which still carry most national newspapers to their destinations around the country.

For some there have also been the financial incentives.

The Guardian and the Telegraph which are within the Docklands Enterprise Zone will have a rates holiday until 1992 and tax relief on capital investment.

A further reason for national newspapers to huddle in docklands — is the need to keep options open on distribution methods. The Financial Times was considering building its plant west of London between Heathrow Airport and Slough but decided the weight of numbers in Docklands had become irresistible. If national newspapers were to move, road distribution, as Mr Murdoch has done with The Times, Sunday Times, Sun and News of the World, Docklands would be the main pick-up point.

United Newspapers, publishers of the Daily and Sunday Express is the only major group not to announce plans to move, although the company could yet follow the rest to Docklands.

As one of the oldest parts of the communications industry re-inventors, one of the newest has also moved into docklands.

East London Telecommunications (ELT) is planning to cable 145,000 households in Tower Hamlets under the first Cable Authority franchise. Last month it announced that it had raised the £18m needed for the project.

The General Electric Company (GEC) has been awarded a contract potentially worth £25m to build the network over the next eight years, the sophisticated network is designed for a wide range of services such as home banking and home shopping as well as up to 30 channels of television.

But the East London franchise will also be one of the first cable companies to use its network to offer, through Mercury Communications, a local telephone and data service in competition with British Telecom.

"ELT is the first cable system to have negotiated detailed arrangements to bring the full range of Mercury voice and data communications to business and domestic users," said Mr Ian Hinton, the chairman.

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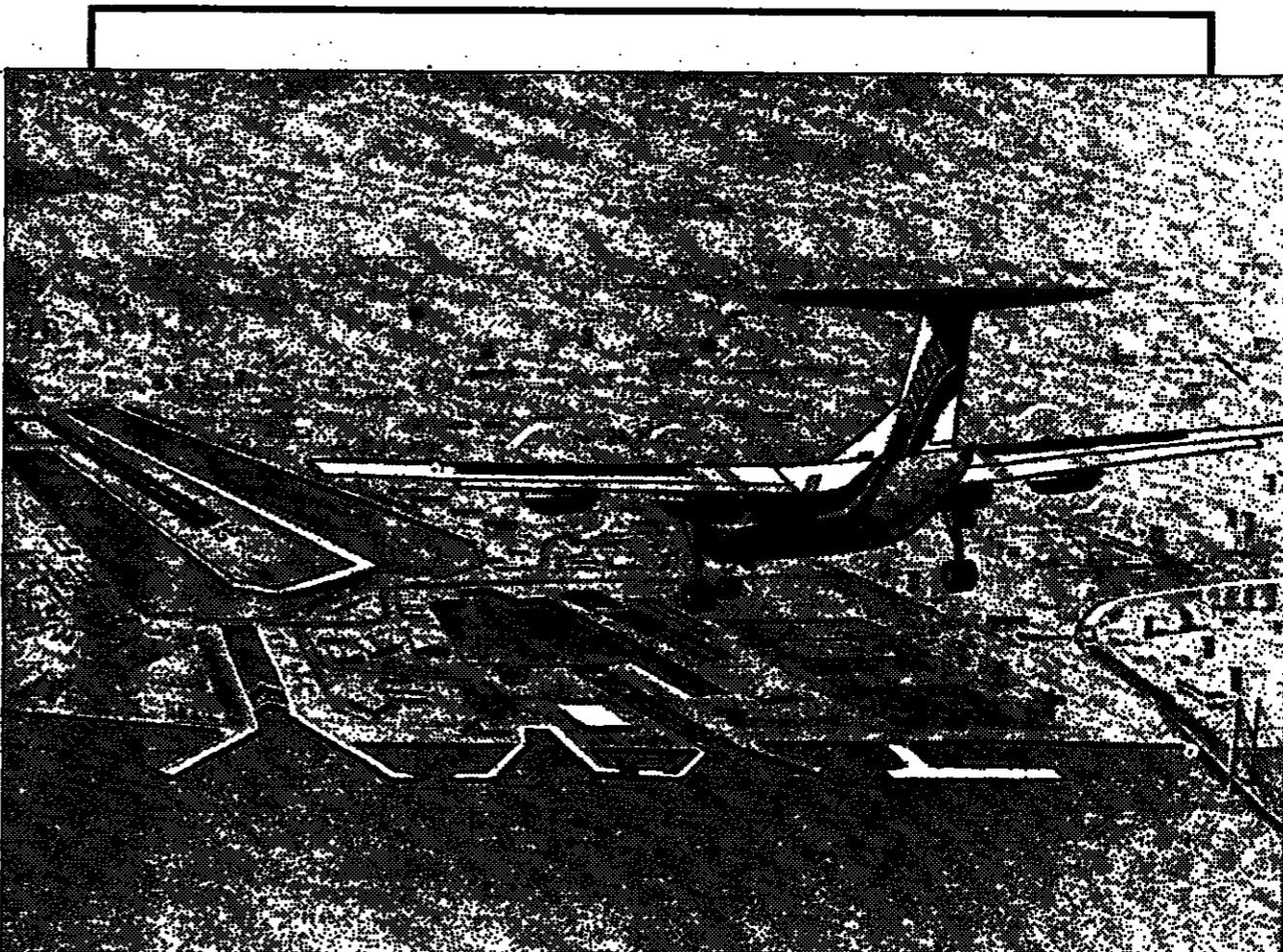
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MANAGEMENT

Optimising R and D

Why RCA slipped a disc

Terry Dodsworth reports on the US group's failure to anticipate consumer demand

AT ONE time it was universally recognised as one of the most brilliantly successful research-driven companies in the world. It played a leading role in the development of mass-market radio, blazed the trail into black-and-white and colour television, and created NBC, one of the US's premier broadcasting channels. Yet RCA's most recent consumer electronics project, the videodisc, was an enormous flop, hastening the decline of the company and its final, humiliating takeover by General Electric.

How could a company with such a glittering record of innovation make such an appalling error? The videodisc, launched in 1981 after almost 20 years of research, was an abysmal fiasco from the moment of its razzmatazz launch.

Sales never remotely approached lift-off, despite desperate attempts to stimulate interest through swingeing price cuts. By the time the project was abandoned three years later, RCA had sold only around 550,000 units against an installed worldwide base of video cassette recorders (VCRs) by the same date of around 20m. It eventually cost the group around \$550m to get out of a project which at one time was forecast to generate up to 50 per cent of corporate sales by 1990.

Margaret Graham, a former Harvard researcher who now teaches the management of technology at the Boston University School of Management, had a bird's eye view of this story of corporate disaster. In 1975, when the videodisc project was well under way and still promising great things for RCA, she started work on a paper on innovation in the company, which eventually grew into a book. What emerges is a detailed study of the stresses and strains of organising research in a large corporation, particularly one which has been institutionalised after the reign of a dominating entrepreneur.

Several post facto arguments are commonly advanced for the failure of the RCA video disc. The product was too inflexible, it is said, with none of the recording and "time shift" characteristics of VCRs, which allowed customers to record from television and thus watch broadcast programmes when they wanted to. The product failed.



was also launched, it is suggested, with insufficient programmes on disc; and it came too late, when the rival VCR technology was already well

Graham shows that most of these arguments were tossed around and exhaustively discussed by RCA not once but many times during the laborious process of bringing the videodisc programme to fruition. The company did plenty of market research. It even developed its own VCR, a project which was vigorously supported by the group's consumer electronics division before being scrapped.

In the end, RCA chose the videodisc because it was the best idea of the moment. The company underestimated the idea of a mass market product at a mass market price. Technology with such universal appeal lay at the heart of the RCA culture, and the group eventually decided that the video disc represented the cheapest and simplest option for sale to the man in the street.

In fact, Graham indicates, this judgment was wrong on at least three counts. First, the cheapness of the disc player made it less attractive to dealers, who were receiving higher margins from their VCRs. Second, the company entirely underestimated the American public's willingness to accept rented programmes and even hardware. RCA thought it could sensibly draw on the historical pre-eminence of Americans, always wanted to buy. Third, it did not appreciate the speed at which the price of VCRs could be re-

Back in the 1960s and early 1970s, however, it was not easy to spot these flaws in the company's thinking. By 1977, when the VCR was first being introduced, they were selling for around \$1,300, and six years later, when the RCA videodisc came along, they had dropped to \$900 a player. By contrast, RCA had a firm objective of a price of \$500 a player — a target which it achieved for the launch.

RCA also felt that the protective cocoon in which the labs had worked went also. The scientists were left to make a case for themselves, often with executives who were sceptical about their utility and unwilling to make the effort to grasp the technical issues of what they were up to. In this atmosphere, there was probably a tendency for the scientists to over-reach themselves to produce a blockbuster project that would justify their existence — particularly after the defeat in the computer market.

Because research departments pull away in their own direction, so easily, says Graham, it is extremely important for top management to be thoroughly involved in them. In a research-driven company, the laboratories contain the key of future strategy. Clearly, if top management keeps its distance it is also abrogating its control over the future — and delivering it into the hands of a department which has little direct contact with market needs.

RCA and the Videodisc: The business of research. Margaret Graham, Cambridge University Press. £25 (\$19.95). ISBN: 0 521 32383 0.

divisions, and by a series of management upheavals that led to changes in strategy and consequent upsets in the labs. The abandonment of the computer division in a \$250m write-off in 1971, for instance, delivered a body-blow to the cult of the invincible scientific corporation.

The constant chopping and changing of policy contrasted sharply with RCA's glory days under the 40-year leadership of David Sarnoff, the entrepreneurial Russian emigre who ran the group from the 1920s. Sarnoff was a marketing genius, a man with a feel for the needs of the common man combined with a flair for appreciating the possibilities of technological development.

Under his leadership, the research effort at RCA was created, expanded and totally protected. He was constant visitor to the labs, probing, prodding and encouraging all the time. Sarnoff acted as a sort of lightning conductor between the demands of the market and the skills of the researchers.

When Sarnoff went, some of the protective cocoon in which the labs had worked went also. The scientists were left to make a case for themselves, often with executives who were sceptical about their utility and unwilling to make the effort to grasp the technical issues of what they were up to. In this atmosphere, there was probably a tendency for the scientists to over-reach themselves to produce a blockbuster project that would justify their existence — particularly after the defeat in the computer market.

The company's attempt to woo the protective cocoon in which the labs had worked went also. The scientists were left to make a case for themselves, often with executives who were sceptical about their utility and unwilling to make the effort to grasp the technical issues of what they were up to. In this atmosphere, there was probably a tendency for the scientists to over-reach themselves to produce a blockbuster project that would justify their existence — particularly after the defeat in the computer market.

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THE COLOURED spotlights flashed, the music swelled, the clinking of glasses stopped and on to the podium ran Nicholas Wills, the compact, extrovert chief executive of BET, the UK publishing, cleaning and transport conglomerate.

Wills, clearly in his element before a crowd of more than 1,000 BET shareholders, took the microphone to conduct the prize draw — top prize a weekend in Toronto, Canada. The draw was the climax of an evening of fun and instruction for the company's small shareholders, dubbed "The BET experience".

Investor relations — BET style — had come to Crawley, West Sussex on a warm Thursday evening in September. The venue was two large marquises on the sports ground of BET's electronics subsidiary, Redifusion, on the edge of town. BET is engaged in a campaign, unusual if not unprecedented, for a British company to get to know its shareholders. For a staid operator such as BET — it only dropped its quaint full title of British Electric Traction as recently as September 1985 — the transformation is remarkable.

Many companies turn their annual meetings into attractions for their shareholders. London, the international trading group, puts on quite a show in the grand ballroom of the Grosvenor House Hotel each year. Shell arranged special shareholder presentations a few years ago but no one currently goes to the trouble of arranging a separate event on the anniversary of the meeting.

The shareholder evening was the culmination of two days of presentations to local VIPs, schools and colleges, customers and employees and their families.

The company's attempt to woo its 45,000 small shareholders — accounting for 30 per cent of its shares — is a small part of a grand strategy embarked upon 34 years ago to reduce its vulnerability to a hostile takeover bid. Small shareholders are usually more loyal to their company than the hard-faced institution.

The company's self-defence programme has involved a hectic programme of disposals and acquisitions, all designed to give a shape and a structure to a fairly haphazard collection of businesses.

The culmination of the latest acquisition, of painting, cleaning and scaffolding group HAT, coincided with the day of the BET September "experience".

Fortunately for Wills he was able to announce that the bid had succeeded. BET had been casting around for some time to find a way of reaching out to its small shareholders and employee share option holders, says Neil Ryder, head of corporate communications. "We thought of linking this event to our annual

BET investor relations

Putting on a show for shareholders

BY CHARLES BATCHELOR



Nicholas Wills: enjoying the razzmatazz of "The BET experience".

meeting but there are so many legal formalities to be gone through at it and an agm really has to be held in central London so we would not have the space. We aim to give all our small shareholders a chance to meet us over a five-year period."

The company also wanted to get closer to its shareholders in the provinces who would normally never make the trip to London. The first BET experience was held in Leeds last January and the company plans a programme of two a year — one in the London area, the other elsewhere in the country.

The Leeds event, which coincided with a blizzard, was successfully acquiring unquoted companies. London, November 11-12. Fee: \$445.50; \$471.50 after October 28. Details from Miss J. K. Van Wyck, Seminar Division, Crown Eagle Communications, Vernon House, St. Martin's Avenue, London WC1A 2EP. Tel: 01-522 4111. Telex: 888870. Details from IM

Marketing Training, Moor Hall, Cookham, Maidenhead, Berks SL6 9QE. Tel: 0628 24222 ext 29.

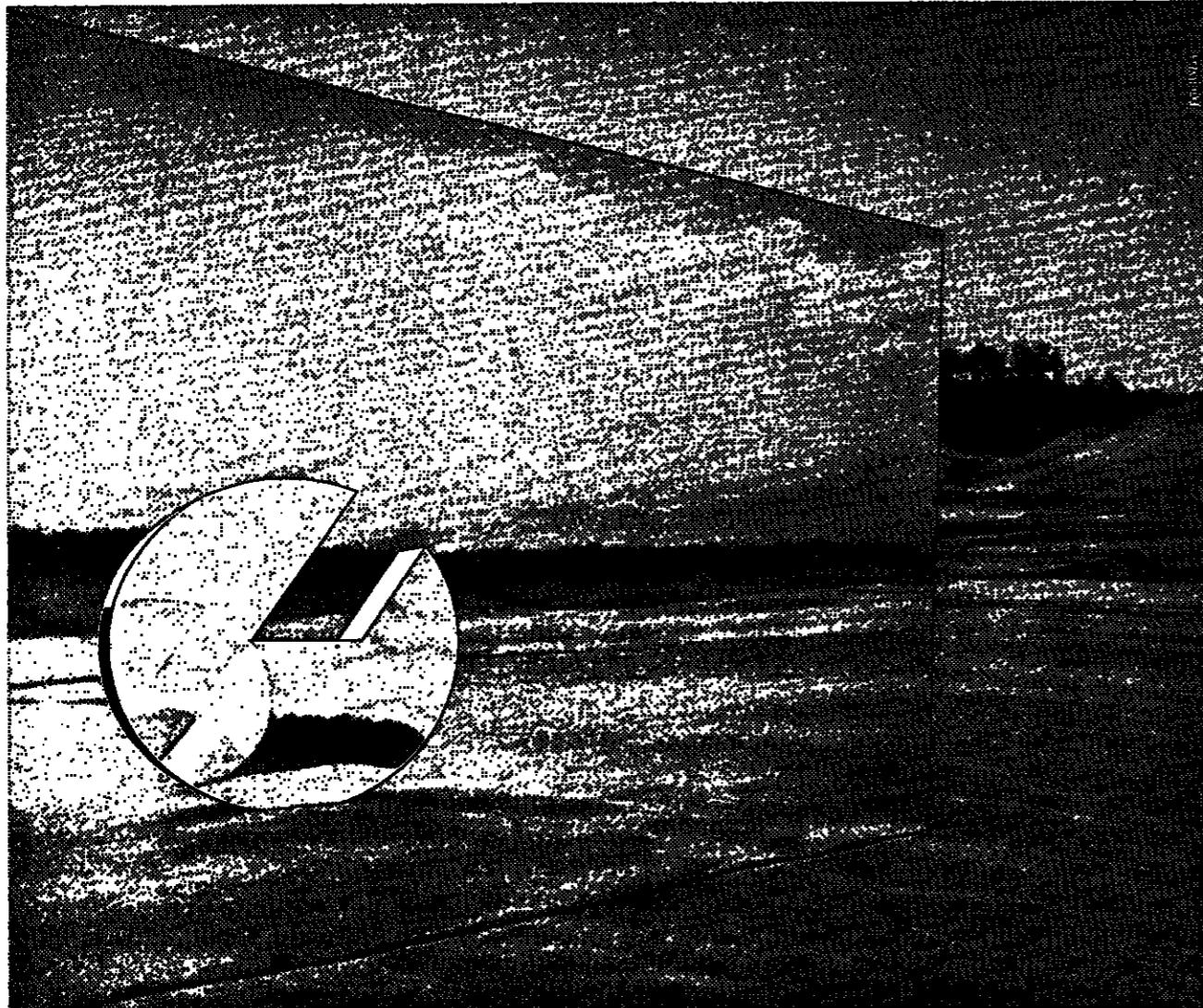
Computers in integrated manufacturing, London, October 27. Fee: £175 + VAT. Details from Cherry Hugmore, BIS Applied Services, 20 Upper Ground, London SE1 9TQ. Tel: 01-261 9237. Telex: 919642.

Loans to companies — terms, security and legal requirements. London, October 28. Fee: £207. Details from Legal Studies & Services, IBC House, Canada Road, Bideford, Devon, EX3 4JL. Tel: 0832 55242.

Darth Vader figures took part in an evening which appeared to catch the imagination of most of those attending.

"It's terrific," said one, who had put on a display of a golden Darth Vader into equities, some of them BETs. "It helps give a face to an anonymous conglomerate."

As share ownership widens with every privatisation issue other companies might be tempted to copy the BET experience as a way of keeping in touch.



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28 October, 1986

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Lord Young of Graffham, Secretary of State for Employment, will give the Opening Address and the conference will feature a number of presentations by established Cambridge based companies as well as leading British venture capitalists and financial institutions. A special feature of the meeting will be the 'Open Market Place' when investors will be given a unique opportunity to meet a significant number of emerging growth businesses.

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Price	Paid	Date	High	Low	Price	Chg	Div.	Yield	Stock	Price	Chg	Chg	Div.	Yield	Stock
100	F.P.	29/9	59	49	Standard St. Gp. 10p	-9	-1	11.3	22	3.2	20.2	-1	-1	11.3	22
110	F.P.	27/9	152	123	Creighton Bros. 10p	-20	-1	15.7	22	2.5	20.2	-1	-1	15.7	22
120	F.P.	24/9	145	123	Euro Honey Products Sp	-12	-1	14.2	22	2.5	20.2	-1	-1	14.2	22
130	F.P.	24/9	222	192	Exim. & Inv. 10p	-24	-1	14.7	22	2.5	20.2	-1	-1	14.7	22
140	F.P.	15/9	151	124	Group Developm.	-27	-1	12.2	22	2.5	20.2	-1	-1	12.2	22
150	F.P.	15/9	156	124	Harrowell Ind.	-157	-1	11.0	22	2.5	20.2	-1	-1	11.0	22
160	F.P.	15/9	165	124	India Fund	-109	-1	11.0	22	2.5	20.2	-1	-1	11.0	22
170	F.P.	15/9	175	124	Ind. & Inv. 10p	-157	-1	11.0	22	2.5	20.2	-1	-1	11.0	22
180	F.P.	29/9	79	73	Intercorp. Trst 10p	-73	-1	11.0	22	2.5	20.2	-1	-1	11.0	22
190	F.P.	29/9	144	125	Int. & Inv. 10p	-157	-1	11.0	22	2.5	20.2	-1	-1	11.0	22
200	F.P.	29/9	175	137	Inv. & Inv. 10p	-137	-1	11.0	22	2.5	20.2	-1	-1	11.0	22
210	F.P.	29/9	185	137	Inv. & Inv. 10p	-137	-1	11.0	22	2.5	20.2	-1	-1	11.0	22
220	F.P.	15/9	186	136	Wells Int. Inv. Trst 10p	-136	-1	11.0	22	2.5	20.2	-1	-1	11.0	22
230	F.P.	15/9	186	136	Wells Int. Inv. Trst 10p	-136	-1	11.0	22	2.5	20.2	-1	-1	11.0	22

FIXED INTEREST STOCKS

Issue	Amount	Latest	1986	Stock	Closing	+ or	Net.	Yield	Stock	Closing	+ or	Net.	Yield	Stock	
Price	Paid	Date	High	Low	Price	Chg	Div.	Yield	Stock	Price	Chg	Chg	Div.	Stock	
100	F.P.	29/9	100%	91.6	Brewer's & Dist. Wt. 10p	-91.6	-1	91.6	91.6	2.4	20.2	-1	-1	91.6	91.6
110	F.P.	29/9	96%	91.6	Brewer's & Dist. Wt. 10p	-91.6	-1	91.6	91.6	2.4	20.2	-1	-1	91.6	91.6
120	F.P.	29/9	100%	91.6	Brewer's & Dist. Wt. 10p	-91.6	-1	91.6	91.6	2.4	20.2	-1	-1	91.6	91.6
130	F.P.	29/9	100%	91.6	Brewer's & Dist. Wt. 10p	-91.6	-1	91.6	91.6	2.4	20.2	-1	-1	91.6	91.6
140	F.P.	29/9	100%	91.6	Brewer's & Dist. Wt. 10p	-91.6	-1	91.6	91.6	2.4	20.2	-1	-1	91.6	91.6
150	F.P.	29/9	100%	91.6	Brewer's & Dist. Wt. 10p	-91.6	-1	91.6	91.6	2.4	20.2	-1	-1	91.6	91.6
160	F.P.	29/9	100%	91.6	Brewer's & Dist. Wt. 10p	-91.6	-1	91.6	91.6	2.4	20.2	-1	-1	91.6	91.6
170	F.P.	29/9	100%	91.6	Brewer's & Dist. Wt. 10p	-91.6	-1	91.6	91.6	2.4	20.2	-1	-1	91.6	91.6
180	F.P.	29/9	100%	91.6	Brewer's & Dist. Wt. 10p	-91.6	-1	91.6	91.6	2.4	20.2	-1	-1	91.6	91.6
190	F.P.	29/9	100%	91.6	Brewer's & Dist. Wt. 10p	-91.6	-1	91.6	91.6	2.4	20.2	-1	-1	91.6	91.6
200	F.P.	29/9	100%	91.6	Brewer's & Dist. Wt. 10p	-91.6	-1	91.6	91.6	2.4	20.2	-1	-1	91.6	91.6
210	F.P.	29/9	100%	91.6	Brewer's & Dist. Wt. 10p	-91.6	-1	91.6	91.6	2.4	20.2	-1	-1	91.6	91.6
220	F.P.	29/9	100%	91.6	Brewer's & Dist. Wt. 10p	-91.6	-1	91.6	91.6	2.4	20.2	-1	-1	91.6	91.6
230	F.P.	29/9	100%	91.6	Brewer's & Dist. Wt. 10p	-91.6	-1	91.6	91.6	2.4	20.2	-1	-1	91.6	91.6
240	F.P.	29/9	100%	91.6	Brewer's & Dist. Wt. 10p	-91.6	-1	91.6	91.6	2.4	20.2	-1	-1	91.6	91.6
250	F.P.	29/9	100%	91.6	Brewer's & Dist. Wt. 10p	-91.6	-1	91.6	91.6	2.4	20.2	-1	-1	91.6	91.6
260	F.P.	29/9	100%	91.6	Brewer's & Dist. Wt. 10p	-91.6	-1	91.6	91.6	2.4	20.2	-1	-1	91.6	91.6
270	F.P.	29/9	100%	91.6	Brewer's & Dist. Wt. 10p	-91.6	-1	91.6	91.6	2.4	20.2	-1	-1	91.6	91.6
280	F.P.	29/9	100%	91.6	Brewer's & Dist. Wt. 10p	-91.6	-1	91.6	91.6	2.4	20.2	-1	-1	91.6	91.6
290	F.P.	29/9	100%	91.6	Brewer's & Dist. Wt. 10p	-91.6	-1	91.6	91.6	2.4	20.2	-1	-1	91.6	91.6
300	F.P.	29/9	100%	91.6	Brewer's & Dist. Wt. 10p	-91.6	-1	91.6	91.6	2.4	20.2	-1	-1	91.6	91.6
310	F.P.	29/9	100%	91.6	Brewer's & Dist. Wt. 10p	-91.6	-1	91.6	91.6	2.4	20.2	-1	-1	91.6	91.6
320	F.P.	29/9	100%	91.6	Brewer's & Dist. Wt. 10p	-91.6	-1	91.6	91.6	2.4	20.2	-1	-1	91.6	91.6
330	F.P.	29/9	100%	91.6	Brewer's & Dist. Wt. 10p	-91.6	-1	91.6	91.6	2.4	20.2	-1	-1	91.6	91.6
340	F.P.	29/9	100%	91.6	Brewer's & Dist. Wt. 10p	-91.6	-1	91.6	91.6	2.4	20.2	-1	-1	91.6	91.6
350	F.P.	29/9	100%	91.6	Brewer's & Dist. Wt. 10p	-91.6	-1	91.6	91.6	2.4	20.2	-1	-1	91.6	91.6
360	F.P.	29/9	100%	91.6	Brewer's & Dist. Wt. 10p	-91.6	-1	91.6	91.6	2.4	20.2	-1	-1	91.6	91.6
370	F.P.	29/9	100%	91.6	Brewer's & Dist. Wt. 10p	-91.6	-1	91.6	91.6	2.4	20.2	-1	-1	91.6	91.6
380	F.P.	29/9	100%	91.6	Brewer's & Dist. Wt. 10p	-91.6	-1	91.6	91.6	2.4	20.2	-1	-1	91.6	91.6
390	F.P.	29/9	100%	91.6	Brewer's & Dist. Wt. 10p	-91.6	-1	91.6	91.6	2.4	20.2	-1	-1	91.6	91.6
400	F.P.	29/9	100%	91.6	Brewer's & Dist. Wt. 10p	-91.6	-1	91.6	91.6	2.4	20.2	-1	-1	91.6	91.6
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INSURANCE, OVERSEAS & MONEY FUNDS

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COMMODITIES AND AGRICULTURE

EEC commission seeking further milk quota cut

BY TIM DICKSON IN CUMBRIA

MR FRANS ANDRIESSEN, the EEC Farm Commissioner, yesterday dropped a clear hint that he is considering proposals for a further cut in milk quotas.

The move would be highly controversial because Community Farm Ministers have already agreed this year that they will implement cuts of 2 per cent in April 1987 followed by a further 1 per cent reduction in April 1988.

Dairy surpluses, however, currently represent the European Commission's biggest agricultural headache with milk production now exceeding consumption by about 5m tonnes and butter (particularly) and skimmed milk powder pouring into EEC intervention stores at an alarming rate.

Officials in Brussels are seriously concerned about the impact on the Community's budget of the butter "mountain," which reached record 1.35m to 1.4m tonnes last month.

Asked about the dairy problem at a Press briefing following an informal meeting of EEC Farm Ministers in the German town of Wiedenbrueck in the English Lake District, Mr AndriesSEN observed that milk quotas were still "too high" and that the system, introduced in 1984, is not working as well as had been hoped. He added: "I don't exclude that circumstances will oblige me to come



Mr. Frans AndriesSEN, the EEC's Agricultural Commissioner

up with other proposals besides those already agreed for the next two years."

Such a move—which would probably form part of the Commission's overall farm price plans for 1987 due to be unveiled by the end of this year—would be the major test for the new mood of realism which the favoured "set aside" principle such a scheme should on no account be accompanied by price reductions. Farm incomes had already suffered enough, he claimed.

Mr. Francois Guillaume, the French Minister, warned of the dangers of agreeing to cut back cereal production in Europe only for other world producers to step into the gap in traditional European export markets.

Swiss group to cut aluminium output again

By John Wicks in Zurich

THE ALUSUISSE group has announced a further reduction in its European primary-aluminium capacity. By the end of next year capacity of the Rheinfelden smelter in Germany is to have been gradually cut back from 60,000 to 40,000 annual tonnes.

This move, necessitated by continuing low prices for raw aluminium and high energy costs, will be accompanied by an expansion of the plant's secondary-aluminium capacity for the processing of scrap metal and scrap. Investments will also be made in Rheinfelden in the field of liquid metal

Time runs out for US wheat offer to Soviets

By Nancy Dunne in Washington

THE SOVIET UNION looked last night to have walked away from President Reagan's offer of subsidised wheat, which provoked furious protests in the US and in competing grain-exporting countries when it was made in the summer.

The deadline for accepting the offer of 8.8m tonnes to be paid under the US-USSR long-term grain agreement, was to expire at midnight in Washington.

However, the Soviet Union had never shown much interest in the US offer and last week bought 1m tonnes of subsidised European wheat from the EEC

at \$1 a tonne cheaper than the American grain.

President Reagan's offer had been hotly criticised by Australia, Canada and Argentina who objected to the US use of subsidies in the competitive grain market. In the US, hard-line conservatives accused the administration of "giving Moscow cheap wheat."

US farmers' leaders said the wheat had not been cheap enough and added that legislators representing farming states were "ready to consider measures to force the administration to sell grain 'really competitively.'

S Africa sees higher minerals earnings

By Jim Jones in Johannesburg

SOUTH AFRICA's unprocessed mineral exports are officially expected to rise to \$1.152bn this year from last year's \$1.053bn, according to the Minerals Bureau of the Department and Energy Affairs.

The major part of the growth will be due to higher gold prices which are estimated to life the value of gold production to \$265m, from 8.78m carats, worth \$187.5m. The most significant development in the diamond market, the Bureau said, has been the restoration of the diamond market conditions after five years of depression.

The value of other mineral exports is expected to grow more slowly to \$3.86bn from \$3.65bn. Coal sales, the Minerals Bureau says, are likely to drop to 42.5m tonnes, worth

\$1.18bn from 1985's record level of 44.81m tonnes, worth \$1.39bn. The Bureau does not quantify the expected market loss due to sanctions but points out that sales to Europe were curtailed by the Danish boycott.

Diamond sales are forecast to rise to 9.83m carats, worth \$265m, from 8.78m carats, worth \$187.5m. The most significant development in the diamond market, the Bureau said, has been the restoration of the diamond market conditions after five years of depression.

However, the Bureau cautions that price and value increases are likely to be at lower rates next year if stocks are reduced in cutting centres,

as in 1985 from \$1bn this year from \$837m in 1985.

Sour aspects of a bumper US sugar crop

THE BUMPER 1981 sugar beet crop is remembered in Billings, Montana, with the same air of misty-eyed reverence reserved by port drinkers for the 1948 vintage. Initial indications suggest that the 1986 harvest, currently getting under way in the beet fields of the mid-West, may be almost as good.

This is excellent news for local growers like Mr. Randy Robertson, since sugar beet is one of the very few crops on which they can realistically expect to make a profit this year. It's good news too for refiners, such as the Denver-based Western Sugar Company (acquired last year by Tate & Lyle), which professes itself "happy" with the 18 cents a lb loan rate guaranteed under the 1983 Food Security Act (Farm Bill). It is exceptionally bad news, however, for Department of Agriculture (USDA) administrators. They are faced with the prospect of extra loan funds, since the market is below the nominal 21.50 cents a lb Market Stabilisation Price. (The MSP is calculated as the loan rate plus accrued interest, transportation and handling costs and an incentive factor.)

As it is, nearby prices on the relevant futures markets—the New York-based Coffee, Sugar and Cocoa Exchange's number 14 contract—have fallen below the nominal 21.50 cents a lb

market since the last quarter of 1984, sinking to an average of as low as 19.15 cents a lb in the October-December 1985 quarter. While they have since recovered to average 20.81 cents in the second quarter of 1986, the upswing was too little and too late to prevent defaults. In August Washington moved to empty warehouses with the controversial market of 145,850 tonnes of forfeited raw cane sugar to China at an estimated \$45m loss. This made a mockery of the directive that the sugar programme be administered "at no cost to the Federal Government."

In the past the powers that be have resorted to the politico-embargoing expedient of reducing import quotas to restrict the damage if the controlled market were not embarrassed enough to an Administration which preached free trade. The market has recently been sustained, for example, by the April 30

import quota is again reduced in 1987 supply factors will, for the first time be the principal cause. Even though the decline in per capita sugar consumption appears to be levelling off with EFCs generally reckoned to have achieved near maximum penetration, under this scenario, foreign sugar suppliers would still be forced

to tighten their belts yet another notch.

While sugar may be the only farm commodity of which the US is a net importer, there is no stated official intention to move towards self-sufficiency. Indeed, the USDA's view is that the Act is likely to ensure relatively stable domestic sugar production. The view of David Carter, US Beet Sugar Association president, "no-one is going to put up \$100m to build a new processing plant." A big 1986 crop may therefore be construed as a flash in the pan. Nonetheless, as Mr. Bill O'Neill, director of research at New York-based Eiders Futures points out, "there is more than adequate US refining capacity for both beet and cane." Capacity which would have few problems accommodating the expected bumper beet crop.

So for 1987 at least prospects for hospital offshore sugar suppliers look grim even if they do use their limited political clout to maintain quotas above what would strictly be needed to keep the market in balance, as they have in the past.

Meanwhile in California, traditionally a surplus sugar producer, a three-month strike at the huge C & H refinery near San Francisco, which boosted locally refined sugar prices and distorted supply patterns, recently ended. The plant remains cane sugar grown by the 18 Hawaiian producers which own it. C & H's reentry into the refined market may likewise be expected to hit local prices.

"We are about to find out whether we have lost market share (during the stoppage) or not," says the company's director of marketing Mr. Fred Sammis.

David Owen explains why the prospects of a big US beet harvest are not greeted with universal approval

Pipeline work to slow flow of Iraqi crude

By Richard Johns

MR JOPLING claimed that there was "a widespread feeling that something needs to be done urgently."

Asked whether he shared this optimism, Mr. AndriesSEN pointed out that "the problem in the Community is that everybody agrees with the analysis," but that the same cannot be said about practical solutions.

Yesterday's discussion on the British-inspired ideas, which would involve paying farmers between 60 and 80 Ecu per hectare per year to remove an average of 10 per cent of cereal land in the Community from production will be most accounts a case study of this comment.

Ministers were divided for example on whether such a scheme should be compulsory — with Denmark, the Netherlands and Belgium, for example in favour and Portugal, Luxembourg and Britain firmly against.

Mr. Ignaz Kiechle, the West German Minister, emphasised that the Sandoz Government, which had already suffered enough, he claimed.

Mr. Francois Guillaume, the French Minister, warned of the dangers of agreeing to cut back cereal production in Europe only for other world producers to step into the gap in traditional European export markets.

LONDON MARKETS

THE BEARS carried all before them on the London coffee futures market yesterday as the November position extended Monday's \$28 fall by another \$103.50 a tonne. The price ended the day at \$2,332.50 a tonne after dipping at one stage to \$2,310, the lowest level for three weeks. The sell-off was signalled by New York's overnight weakness and fuelled by investment fund and technically based dealers who triggered stop-loss orders around the \$2,300 support level. Some dealers maintained, however, that fundamental coffee factors remained bearish, with Brazil still buying to make its own crop shortfall and continuing dry weather threatening the coming Brazilian crop.

"Futures are dominated by funds—they don't reflect the real state of affairs at the moment," commented one trader. Cacao futures were also weak though, like coffee, they finished above the days low.

Iraqi oil exports are expected to be hit first by work on the expansion programme. It had been pumping Basrah Light at a rate of 370,000 b/d through the system which nearly a year ago was connected to its southern fields by a spur line with a capacity of 500,000 b/d.

As yet Baghdad has not told customers how they might be affected. Nor is it clear whether the Sandoz Government will compensate the Iraqi regime, which is squeezed by a drastic shortage of foreign exchange, for the loss of revenue.

Reduced exports by Iraq should fortify efforts by the Organisation of Petroleum Exporting Countries to raise prices by the end of the year by halting back supplies. Iraq is the only member of the OPEC cartel to record a fall in output of the other 13 to 14.8m b/d during September and October.

The production-sharing pact is scheduled to be reviewed by a Ministerial conference scheduled to start on October 6.

Official closing (am): Cash \$22.54-5 (22.7-9), three months \$10.1-2 (10.2-3). Turnover: 31,000.

Official closing (am): Cash \$34.45-5 (34.2-5), three months \$8.98-9 (8.98-9). Turnover: 31,000.

Official closing (am): Cash \$10.05-6 (10.05-6). Turnover: 31,000.

CURRENCIES, MONEY & CAPITAL MARKETS

FOREIGN EXCHANGES

Support helps pound recover

STERLING RECOVERED all the ground lost so far this week in currency markets yesterday, helped by central bank intervention. Both the West German Bundesbank and the Bank of England bought sterling, probably in modest amounts but enough to arrest Monday's slide to record lows. The dollar's relative stability was also a contributory factor.

The pound's exchange rate index opened sharply firmer at 88.7 up from 88.2 on Monday and improved to close at 89.0. Comments by Mr Nigel Lawson, Chancellor of the Exchequer, speaking at the Bank of England, had little effect but did point out that it was not appropriate for sterling's participation in the EMS exchange rate mechanism. Sterling's recovery enabled domestic interest rates to decline but there was still a good degree of uncertainty about the authorities' ability to avoid a rise in clearing bank base rates.

The pound closed up from DM 2.0225 and \$1.4476 compared with DM 2.0235. It was also higher against the yen at Y223.35 from Y220.25 and SF7.3825 from SF7.3825. Against the French franc it rose to FF7.6125 from FF7.5715. Against the dollar, the pound was up from \$1.4500 to \$1.4520. On the basis of today's figures, the dollar's exchange rate index rose from 110.1 to 110.2.

D-MARK—Trading range against the dollar in 1986 is 2.4778 to 1.8800. August average 2.0824. Exchange rate index 103.8 against 103.5 six months ago.

The D-mark traded very quietly during the first half of 1986, recovering ahead of the release of US trade figures. Small intervention in the Far East by the Bundesbank to support the dollar had made speculators wary of trying to push the dollar lower. A deficit of \$13.3bn was below the previous month's figure of a record \$18bn.

The dollar finished slightly firmer overall after better than expected US trade figures. These showed a deficit in August of \$13.5bn while the record \$18bn deficit in July was revised downwards to \$16bn. Most estimates for August figures had been higher than \$13.5bn and although this was not enough to meet the insufficient demand to push it through DM 2.03 for anything more than a brief period. The mood of the market dictated that a satisfactory figure would leave

the dollar unaffected while a bad figure would have provided sufficient incentive for speculators to test central bank resolve.

US leading indicators were also released yesterday but these showed a fall of 0.2 per cent compared with expectations of a 0.3 per cent rise. Against this background and with the Bundesbank clearly willing to support the dollar, trading remained within a fairly narrow range. Against the D-mark the dollar closed at DM 2.0207 compared with DM 2.0250 on Monday and Y154.35 compared with Y153.80. Elsewhere it rose to SF7.6160 from FF7.5715 and FF7.6125 from FF7.5715.

Trading was relatively steady.

YEN—Trading range against the dollar in 1986 is 1.6650 to 1.8800. August average 1.8824.

Exchange rate index 103.8 against 103.5 six months ago.

The Yen traded very quietly during the first half of 1986, recovering ahead of the release of US trade figures. The latter were seen as crucial in influencing market sentiment. The dollar closed at Y153.85 compared with Y153.50 in New York and Y153.65 in Tokyo on Monday. The West German Bundesbank had been supporting the dollar but this failed to produce a rush to cover short positions. The latter is the force behind currencies responding to central bank activity since the volume of intervention is itself proportionately tiny to overall market turnover.

EMS EUROPEAN CURRENCY UNIT RATES

	Ecu	Central rate	% change from previous day	% change adjusted for divergence	Divergence point %
September 30	49.3139	49.3465	+0.54	+0.95	+ 2.06
1 month	49.4812	49.5141	+0.47	+0.85	+ 1.76
3 months	50.5248	50.5578	+0.25	+0.32	+ 0.52
6 months	50.6716	50.6957	+0.40	+0.03	+ 0.03
1 year	50.7274	50.7599	+0.60	+0.23	+ 1.02
2 years	51.4762	51.5087	+0.55	+0.55	+ 0.55
3 years	51.4762	51.5087	+0.55	+0.55	+ 0.55
4 years	51.4762	51.5087	+0.55	+0.55	+ 0.55
5 years	51.4762	51.5087	+0.55	+0.55	+ 0.55
6 years	51.4762	51.5087	+0.55	+0.55	+ 0.55
7 years	51.4762	51.5087	+0.55	+0.55	+ 0.55
8 years	51.4762	51.5087	+0.55	+0.55	+ 0.55
9 years	51.4762	51.5087	+0.55	+0.55	+ 0.55
10 years	51.4762	51.5087	+0.55	+0.55	+ 0.55
11 years	51.4762	51.5087	+0.55	+0.55	+ 0.55
12 years	51.4762	51.5087	+0.55	+0.55	+ 0.55
13 years	51.4762	51.5087	+0.55	+0.55	+ 0.55
14 years	51.4762	51.5087	+0.55	+0.55	+ 0.55
15 years	51.4762	51.5087	+0.55	+0.55	+ 0.55
16 years	51.4762	51.5087	+0.55	+0.55	+ 0.55
17 years	51.4762	51.5087	+0.55	+0.55	+ 0.55
18 years	51.4762	51.5087	+0.55	+0.55	+ 0.55
19 years	51.4762	51.5087	+0.55	+0.55	+ 0.55
20 years	51.4762	51.5087	+0.55	+0.55	+ 0.55
21 years	51.4762	51.5087	+0.55	+0.55	+ 0.55
22 years	51.4762	51.5087	+0.55	+0.55	+ 0.55
23 years	51.4762	51.5087	+0.55	+0.55	+ 0.55
24 years	51.4762	51.5087	+0.55	+0.55	+ 0.55
25 years	51.4762	51.5087	+0.55	+0.55	+ 0.55
26 years	51.4762	51.5087	+0.55	+0.55	+ 0.55
27 years	51.4762	51.5087	+0.55	+0.55	+ 0.55
28 years	51.4762	51.5087	+0.55	+0.55	+ 0.55
29 years	51.4762	51.5087	+0.55	+0.55	+ 0.55
30 years	51.4762	51.5087	+0.55	+0.55	+ 0.55

Changes are for Ecu, therefore positive change denotes a weak currency. Adjustment calculated by Financial Times.

POUND SPOT—FORWARD AGAINST THE POUND

Sept. 30	Day's spot	Close	One month	% p.a.	Three months	% p.a.
Sept.	1.6522	1.6520	1.6505-1.6575			
1 month	1.6548-1.6565	1.6571-1.6579	1.6571-1.6579			
3 months	1.6582-1.6585	1.6571-1.6579	1.6571-1.6579			
6 months	1.6585-1.6587	1.6571-1.6579	1.6571-1.6579			
1 year	1.6585-1.6587	1.6571-1.6579	1.6571-1.6579			
2 years	1.6585-1.6587	1.6571-1.6579	1.6571-1.6579			
3 years	1.6585-1.6587	1.6571-1.6579	1.6571-1.6579			
4 years	1.6585-1.6587	1.6571-1.6579	1.6571-1.6579			
5 years	1.6585-1.6587	1.6571-1.6579	1.6571-1.6579			
6 years	1.6585-1.6587	1.6571-1.6579	1.6571-1.6579			
7 years	1.6585-1.6587	1.6571-1.6579	1.6571-1.6579			
8 years	1.6585-1.6587	1.6571-1.6579	1.6571-1.6579			
9 years	1.6585-1.6587	1.6571-1.6579	1.6571-1.6579			
10 years	1.6585-1.6587	1.6571-1.6579	1.6571-1.6579			
11 years	1.6585-1.6587	1.6571-1.6579	1.6571-1.6579			
12 years	1.6585-1.6587	1.6571-1.6579	1.6571-1.6579			
13 years	1.6585-1.6587	1.6571-1.6579	1.6571-1.6579			
14 years	1.6585-1.6587	1.6571-1.6579	1.6571-1.6579			
15 years	1.6585-1.6587	1.6571-1.6579	1.6571-1.6579			
16 years	1.6585-1.6587	1.6571-1.6579	1.6571-1.6579			
17 years	1.6585-1.6587	1.6571-1.6579	1.6571-1.6579			
18 years	1.6585-1.6587	1.6571-1.6579	1.6571-1.6579			
19 years	1.6585-1.6587	1.6571-1.6579	1.6571-1.6579			
20 years	1.6585-1.6587	1.6571-1.6579	1.6571-1.6579			
21 years	1.6585-1.6587	1.6571-1.6579	1.6571-1.6579			
22 years	1.6585-1.6587	1.6571-1.6579	1.6571-1.6579			
23 years	1.6585-1.6587	1.6571-1.6579	1.6571-1.6579			
24 years	1.6585-1.6587	1.6571-1.6579	1.6571-1.6579			
25 years	1.6585-1.6587	1.6571-1.6579	1.6571-1.6579			
26 years	1.6585-1.6587	1.6571-1.6579	1.6571-1.6579			
27 years	1.6585-1.6587	1.6571-1.6579	1.6571-1.6579			
28 years	1.6585-1.6587	1.6571-1.6579	1.6571-1.6579			
29 years	1.6585-1.6587	1.6571-1.6579	1.6571-1.6579			
30 years	1.6585-1.6587	1.6571-1.6579	1.6571-1.6579			

Forward premiums and discounts apply to the US dollar.

STERLING INDEX

Sept. 30 Sept. 30 Previous

Sept. 30	Day's spot	Close	One month	% p.a.	Three months	% p.a.
Sept.	1.6522	1.6520	1.6505-1.6575			
1 month	1.6548-1.6565	1.6571-1.6579	1.6571-1.6579			
3 months	1.6582-1.6585	1.6571-1.6579	1.6571-1.6579			
6 months	1.6585-1.6587	1.6571-1.6579	1.6			

REGIONAL & IRISH STOCKS

25p	50p	Fr. 15% 9/2/02	£100
see £1	£1.13	Amatis	265 +15

1.5p	470	CPN Nipps	43
2.5p	820	Carpet Inst.	111
	75	Dakin Gas.	30
		Hall (R. & B.)	33
		Henton Hops	29
4.5p	1290	Irish Ropes	52
5.5p	1290	Unicare	231
6.5p	1290		

LONDON STOCK EXCHANGE

Account Dealing Dates	
Option	Last Account
First Declar.	Last Account
Dealing	Dealing
Sept 15	Sept 23
Sept 26	Oct 6
Sept 29	Oct 7
Oct 2	Oct 19
Oct 20	Oct 20
Oct 11	Oct 23
Oct 24	Nov 3

"New-time" dealings may take place from 9.30 am on business days earlier.

The evident determination of the UK authorities to resist the pressures on sterling without recourse to an increase in domestic interest rates inspired a widespread recovery in bond and equity prices in London.

With the pound sharply better and London's three-month interbank rate safely below 11 per cent again, securities markets moved ahead from a firm opening. By the close, Government bonds had put on more than two points, while recovering the day's losses and ending the month with a 1.5 per cent gain. Lloyds hardened a few pence to 415p, while Standard Chartered advanced 8 to 629p.

GME, 7 up at 789p, led a modest rally by Composite Insurances. Commercial Union moved up 3 to 795p, while Sun Alliance hardened a couple of pence to 644p.

After a brief action on the board, Ladbroke-Lyon put on 4 to 300p, while Whitbread A closed a few pence better at 246p. Regional again highlighted Welsh concerns. Buckley's, which attracted further option business and put on 6 more to 124p; J. A. Devenish and Kennedy-Brook were again mentioned as likely suitors.

Blue chip stocks responded to the pound's upturn in the foreign exchange market but ended a shade below the day's peak. The FT-SE 100 index closed 16.6 points up at 1555.8, and the FT Ordinary Share Index 14 up at 1227.4.

While bear closing played a role in the recovery of both markets, there was also some support from investment managers for equities and units from UK institutions. Yields at the end of the gilt market were "just too attractive to miss," as one dealer put it.

Gilts were in good form throughout the morning, showing gains of 24 points at midday when rumours in the Liffe market that EMS entry would be announced soon were followed by news that the Chancellor would make a statement in Washington.

But gains were trimmed by half a point after Mr Nigel Lawson dashed the more speculative hopes by announcing that the UK had no intention of joining the EMS "today" in his choice of vocabulary in announcing the City, which was given similarly-phrased comments on interest rates on Monday from the Governor of the Bank of England.

However, London markets have by no means entirely dismissed the chances of an early entry into the EMS, or of a hike in interest rates by the UK authorities.

A final hour of trading saw gilt-edged stocks moving forward again, helped by firmness in New York following a favourable reception for the latest US trade deficit figures and leading economic indicators.

In the equity market, stock in the UK multinationals had a successful session. Glaxo, Beecham and ICI, which had all suffered recently from US selling pressure, attracted buyers from the home team. ICI, in particular, began to shake off the effects of a "sell" circular from a London broker. Among more speculative issues, Grand Metropolitan remained supported, and Sastech and Sastech began to recover from the recent selling out.

Morgan Grenfell sold

Morgan Grenfell remained friendless ahead of next Monday's

interim results and fell 10 further to a new low of 363p; the shares stand 107 below last July's striking price. Elsewhere in merchant issues, Hawker's attracted modest secondary support in a market short of stock and closed 9 higher at 236p. The clearing banks staged a small technical rally, but failed to hold the best levels of the day. Lloyds hardened a few pence to 415p, while Standard Chartered advanced 8 to 629p.

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Sharp recovery in sterling calms concern over interest rates and inspires good market rally

FINANCIAL TIMES STOCK INDICES											
		Sept 30		Sept 29		Sept 28		Sept 27		Sept 26	
		High	Low	High	Low	High	Low	High	Low	High	Low
Government Secs	82.89	81.75	83.59	83.06	83.35	83.96	84.51	80.39	127.4	49.18	
Fixed Interest	90.18	89.16	90.44	90.68	90.92	90.62	91.45	90.03	102.0	37.07	
Ordinary ♀	1,227.0	1,212.6	1,238.4	1,202.3	1,204.5	1,004.8	1,425.9	1,094.3	1,425.9	49.4	
Gold Mines	319.0	323.8	328.3	330.2	320.2	327.8	357.8	79.7	45.5		
Ord. Div. Yield	4.52	4.56	4.46	4.45	4.38	4.75					
Earnings Yld.%/GDP	10.37	10.47	10.26	10.23	10.07	11.62					
FE Ratio (P/E) *	11.63	11.71	11.95	11.98	12.18	12.18					
Total Gilt/Bonds (Ext)	20,720	21,621	21,438	20,860	21,034	21,426					
Equity Turnover Ext.	552.4	567.2	527.1	487.36	370.0	521.4					
Shares Traded (m)	—	16,903	22,859	18,000	17,914	12,424	121.1	124.6	119.2		

▼ Opening 1215.7 10 a.m. 1222.3 Noon 1226.8 1 p.m. 1231.2 2 p.m. 1232.7 3 p.m. 1228.1 4 p.m. 1217.4

Day's High 1233.2 Day's Low 1215.7

Best 100 Govt Secs 15/10/86, Fixed Int. 19/8/86, Ordinary 1/7/86, Gold Mine 12/9/85, SE Activity 1974 "NH" 11.56

LONDON REPORT AND LATEST SHARE INDEX: TEL 01-246 8026

Yesterdays Active Stocks

Above average activity was noted in the following stocks yesterday

Stock Price Change Stock Price Change

Alfred Lyne 564 +4 ICI 564 +14

Barclays 552 +3 NatWest Bank 512 -1

BBC 500 +13 Quest Automation 40 -

Brown & Root 210 +13 Sears 111 +2

Hawker Siddeley 433 +10 Standard Char 594 +10

Deals in TSB traded options will commence from the first day of trading in the underlying shares, expected to be October 10.

Traditional Options

First Dealings Sept 22 Oct 6 Oct 20

Last Dealings Oct 3 Oct 17 Oct 31

Last Declaration Dec 18 Jan 8 Jan 22

Settlement Dec 29 Jan 19 Feb 2

For rate indications see end of

Unit Trust Service

Call options were taken out in

Wicks, BSH International, Manser

Trust, Prestwich, GEC, Marconi

Resources, St. M

even, Silvertown, Armour

North Kalgoorlie, Crusts, Cooroy

Petroleum, S. G. Gen., Aber

deen Steak Houses, Blue Circle

Trust, Amstrad, Allbone,

Barker, Dobson, Pentland,

Finance, Sound, Dunlop,

Grand Metropolis, Hallif

ace, Edinburgh Oil and Gas,

Abaco Investments, Buckleys

Brewery, Argyle Trust and

Glenfield Lawrence. Puts were

struck in Buckley's, Bre

ry and Fairline Boats, while dou

ble options were transacted in

Abaco, Energy Capital and

Premier Oil.

The Gold Mines index fell 4.8

more to 319.0 a fall of 8.8 since a

week ago.

Traded Options

Proceedings in Traded Options

agreements on the FT-SE 100

index contract which closed

1,031 can and 2,263 puts following

the 10.1 per cent fall in the

index.

Interest also revived for Boots

shares, which contributed 1,269

calls and 436 puts. Total contracts

transacted amounted to 20,056.

Advertising agencies continued

to attract a fair measure of attention.

Sastech and Sastech, an

extremely nervous market of late,

which settled 10 to 380p on the view that a

recession may have fallen sharply during

September.

Buyers also showed a marked

interest in the proposed

acquisition of the

company by

the

outstanding equity.

NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

Continued on Page 4

FINANCIAL TIMES

WORLD STOCK MARKETS

WALL STREET

Encouraged by data on economy

ENCOURAGING trade figures and other economic data prompted a strong upturn in Wall Street bond and stock markets yesterday, writes Roderick Oram in New York.

Trading was brisker than in recent days as investors shook off their disappointment about the stalemates economic summit in Washington last weekend. Profit taking in the last hour, however, eroded gains on stock markets.

The Dow Jones Industrial Average of blue chip stocks closed 12.38 points higher at 1,767.58. The New York Stock Exchange composite index rose 0.83 to 133.44 with 995 issues advancing and 445 unchanged as 125.72m shares changed hands.

The Dow Industrial had been almost 30 points higher by early afternoon before losing ground. Some blue chips closed well down from their intra-day highs. IBM, for example, was up more than \$1 but closed up only \$4 at \$134.44. Alcoa closed 5% higher at \$37. AT&T ended \$4 ahead at \$23 and Minnesota Mining and Manufacturing gained 5% at \$100.

The Dow Jones Transportation index

continued its strong growth closing up 10.62 at 800.25 with air lines joining the advance led by Federal Express on Monday. Delta was ahead 5% to \$43.75, United was up 3% to \$56.75 and American gained 5% to \$55.75.

Federal Express rose another \$1.40 to \$65.75 on top of Monday's 5% to \$63.75 following its withdrawal from its ZapMail facsimile transmission venture.

"Transportation stocks are among the most economically sensitive," said Mr Newton Zinder of E. F. Hutton, so the index rise indicates that the market believes economic activity is picking up.

Syntex was the most actively traded NYSE share falling 5% to \$54.75. The company said a regulatory committee studying its application for marketing approval for Nicardizine, a new angina drug, had asked for more information.

On the takeover front, Allied Stores was unchanged at \$63.75 on heavy trading. Late Monday Campeau raised its offer to \$66 a share.

Ford Motor was among the most active shares gaining 5% to \$53 partly because of growing belief the board will raise the dividend when it meets October 9.

Fieldcrest Cannon, the major textiles group created by a merger in January, was up \$4 at \$66 after it announced a recapitalisation which it hopes will help raise more funds.

The foreign exchange and bond markets took heart from the \$13.3bn US trade deficit in August, down somewhat more than expected from a revised \$16.5bn.

Wal-Mart, a leading retailer, put on \$4 to \$42 following plans to build hypermarkets in partnership with Cullinan

Companies, which jumped 5% to \$22.75 on the over-the-counter market.

Merrill Lynch fell 5% to \$35.75 after Monday's announcement it was selling its real estate operations for about \$500m to concentrate on its core securities business. This was taken by the market as a blow to the concept of "Financial supermarkets" although among other groups attempting the same strategy of broad services American Express rose 5% to \$56.75 and Sears gained 5% to \$39.75.

Southland Financial, which said it was considering a merger or sale of the company, gained 5% to \$28.

Navistar, formerly International Harvester, eased 5% to \$74 after it said fourth quarter profits would be "substantially lower" than the year earlier 21 cents a share.

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The foreign exchange and bond markets took heart from the \$13.3bn US trade deficit in August, down somewhat more than expected from a revised \$16.5bn.

Bond prices rose steadily through the session leaving the benchmark 7.25 per cent Treasury long bond due 2016 ahead one point at 85% yielding 7.61 per cent.

Treasury bill yields fell sharply at the short end with the three month bills down 10 basis points at 5.21 per cent. Six month bills eased four basis points to 5.38 per cent and year bills were down six basis points at 5.50 per cent.

The Federal Reserve arranged overnight system repurchases when the Fed funds rate stood at 7 per cent. It ended the day at 6% per cent.

LONDON
£'s recovery sparks healthy rally

STERLING'S sharp recovery calmed worries over interest rates in London which started a healthy rally.

Blue chips closed showing good gains and the FT-SE 100 index added 1.6 to 1,555.8, while the FT Ordinary share index rose 1.4 to 1,227.0.

Stocks in the UK multinationals had a successful session. Glaxo added 1.5p to 930p and Beecham 7p to 388p after both suffered recently from US selling pressure.

Among more speculative issues, Satachi & Satachi began to recover from a selling bout, adding 10p to 380p.

Government bonds put on more than two points by the close, quickly recovering to the day's best levels after brief disappointment when Chancellor Nigel Lawson dismissed rumours that Britain was about to announce entry into the European Monetary System. The FT Government Securities Index was 1.14 higher at 62.89.

Chief price changes, Page 41; Details, Page 40; Share information service, Pages 38-40

HONG KONG

INSTITUTIONAL BUYING from the US and domestic demand for blue chips lifted Hong Kong to its fifth consecutive peak with the Hang Seng index closing 4.14 up at 2,068.44 in active trading.

Utilities registered some of the few losses of the session with Hongkong Telephone down 10 cents at HK\$12.30, Hongkong Electric 20 cents lower at HK\$10.30 and Hongkong and China Gas 10 cents easier at HK\$16.70. However, China Light added 30 cents to HK\$18.30.

Among banks, East Asia firms 80 cents to HK\$20.10, Hang Seng 50 cents to HK\$35.25 and Hongkong and Shanghai 10 cents to HK\$7.40.

Elsewhere, Hongkong Land gained 30 cents to HK\$7.05, Jardine Matheson and Cheung Kong were unchanged.

SINGAPORE

A SECOND DAY of stop-loss selling and profit-taking again took shares lower amid continuing nervousness over corporate and banking problems in Malaysia.

The Straits Times index was down 8.71 points, almost the same size of fall as on Monday, and ended at 804.26. But turnover rose to 14.5m shares traded from 13.6m.

Some short-covering and bargain-hunting towards the end of the session produced a partial recovery but most stocks still ended lower.

CANADA

ADVANCES in mining and oil shares helped Toronto trade marginally higher. Lac Minerals traded 5% higher at C\$25.25, International Corona improved C\$5 to C\$24.75 and Dome Mines put on C\$5 to C\$35.

Oil stocks made progress with only Texaco Canada resisting with a C\$5 fall to C\$27.75.

Of the industry shares, Canadian Pacific moved up C\$1 to C\$15.75 after announcing an expected extraordinary profit of C\$100m from the sale of its stake in Cominco.

In Montreal, utilities, banks and industrials were largely unchanged.

EUROPE

Brussels hit by row over language

DOMESTIC FACTORS provided the highlights in generally thin European trading still overshadowed by worries about interest and exchange rates. Movements ranged from a market fall in Brussels to technical recoveries in Frankfurt and Amsterdam.

Brussels was dominated by doubts over the IMF meetings in Washington and fears that a regional linguistic row could blossom into a national crisis.

Share prices fell in all sectors, with the main exception of chemical Solvay, up BFr 10 to BFr 7,736 after higher profits.

Blue chip leader Petrofina accelerated Monday's decline, losing BFr 110 to BFr 9,060, and chemicals UCB and Mosane dropped BFr 380 and BFr 30 to BFr 8,020 and BFr 1,070, respectively. Steels and tourism were among other sectors to suffer, with Arbed down BFr 80 to BFr 2,100 and Wagons-Lits dropping BFr 200 to BFr 5,550.

Frankfurt partially recouped Monday's losses. The market was clouded by the lack of direction on interest rates and the dollar, but trading was more active because many investment companies reached the end of their business year.

Carmakers closed firmer, with BMW up DM 5 at DM 612 on hopes of higher parent company earnings this year. Daimler rose DM 19 to DM 1,242, while VW added DM 8 to DM 481. An assembly line fire at VW caused several million D-Marks' worth of damage and lost production.

Stainless steel was mostly firmer, with Hoesch up DM 2.50 to DM 1,345.00 and Klockner edging DM 1 higher to DM 74.

A pay rise has been agreed for about 180,000 steelworkers in North Rhine-Westphalia and Bremen.

Consumer electronics firm Schneider Rundfunkwerke announced a partial flotation, with a public offering of 200,000 ordinary shares at a price of DM 540 for each DM 50 nominal share.

Bonds were mixed at the close of a quiet session. Investors held back in anticipation of a new federal government loan stock issue on Thursday. The Bundesbank sold DM 90.4m worth of paper after buying DM 95.7m on Monday.

Amsterdam managed a moderate rally after Monday's sharp fall, largely due to technical factors.

The bourse was also helped by the higher opening in New York.

Multinational Philips added Fl 1.2 to Fl 53.8 and Unilever rose Fl 6 to Fl 474.5.

Among banks Ned Mid scored a Fl 2.50 rise to Fl 213. Elsewhere, KLM, the airline, rose Fl 2.10 to Fl 46.10.

TOKYO

Institutions aim for quick profits

ISSUES related to land redevelopment on Tokyo Bay were at the centre of attention in Japanese trading. Most other stocks fell on light selling, writes Shigeo Nishitani of *Si* Press.

The Nikkei average ended below the 18,000 mark, falling 253.45 to 17,832.45. Turnover stayed high at 1.37bn shares, up from Monday's 1.23bn, reflecting active trading by institutional investors aimed at quick profits. Declines outnumbered advances by 590 to 228, with 1.35 issues unchanged.

Transactions were concentrated on a small segment of the institutional favourites, with the 10 most active stocks accounting for 68.5 per cent of overall trading volume, compared with 64.6 per cent the previous day.

Buying enthusiasm was dampened by the overnight retreat on Wall Street, but many institutions with surplus funds continued to seek stocks which have been rising fast in recent weeks. Some individuals later chose those issues as well, selling unpopular stocks.

The three major land redevelopment issues stayed in the spotlight. Nippon Kokan topped the active list with 25.63m shares traded and added Y4 to Y336. Ishikawajima-Harima Heavy Industries, with 14.65m shares, climbed Y31 to Y360 and Tokyo Gas, with 10.32m shares, Y50 to Y1,200. Tokyo Electric Power also advanced Y150 to Y1,150.

Other major large-capital stocks slumped, with Mitsubishi Heavy Industries, with 72.60m shares, shedding Y16 to Y639, Kawasaki Steel, with 47.78m shares, Y15 to Y256, and Nippon Steel, with 36.96m shares, Y9 to Y208.

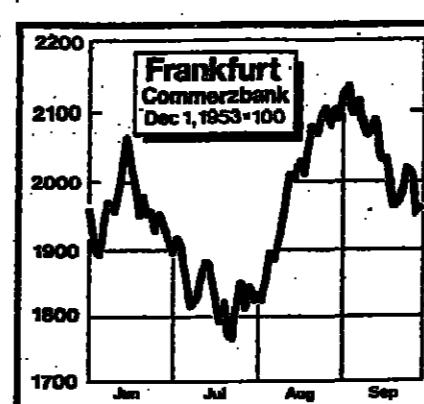
Stocks related to information communications, the main recent gainers, came under selling pressure. Toshiba, with 71.54m shares, dropped Y15 to Y1,020. NEC Y80 to Y2,380 and Matsushita Electric Industrial Y90 to Y1,750. However, Mitsubishi Electric, with 140.17m shares, gained Y26 to Y358 on investor confidence in its space-linked technology.

The popularity of consumer stocks faded. Construction issues, property stocks and electric railways slipped across a broad front.

Chemicals, financial stocks and retailers fell on small amounts of selling.

Bonds fell on speculative selling triggered by rumours about terms for the issuing of government bonds in October. The yield on the benchmark 6.2 per cent government bond falling due in 1995 from 4.720 per cent on the Tokyo Stock Exchange.

The yield tended higher still in inter-broker trading, as dealers were discouraged by the fact that no agreement had been reached on exchange and interest rates at finance meetings of the leading industrial countries and the IMF.



Paris was hit by a bout of late profit-taking which took most sectors lower. Continued uncertainty about currency and interest rates also took its toll.

Banks registered some of the sharpest falls with Bancaire down FFr 46 at FFr 1,104.

Retailers were also lower including Printemps with a FFr 30 fall to FFr 518.

Zurich ended the session mixed and turnover was higher than on Monday.

The banking sector saw bearer shares of Bank Leu down SFr 50 at SFr 3,650, while Union Bank firmed SFr 20 to SFr 5,845 and Swiss Bank SFr 4 to SFr 325.

Milan was dominated by continued selling of Fiat shares which closed L450 lower at L14,800.

Other prices were generally weaker although above their lows for the day.

Montedison lost L70 to L3,470, insurer Generali L800 to L11,700 and Pirelli Spa L20 to L15,000.

Madrid slipped back from the peak reached on Monday while Stockholm closed mixed.

AUSTRALIA

INDUSTRIALS slipped in Sydney following sharp overnight falls on Wall Street and London.

Banks and developers lost ground with ANZ down 12 cents at A\$5.20 and National Australia and Westpac easing 4 cents each to A\$5.20 and A\$4.51 respectively. Land Lease fell 14 cents to A\$1.36.

Media stocks caught the downward pressure with Herald and Weekly Times easing 10 cents to A\$6.90 and News Corp falling A\$1.40 to A\$22.30.

The exception was Woolworths, the retailer, which dominated trading with more than 23.5m shares changing hands. Its shares rose 14 cents to A\$3.00 following speculation that Chase, which holds about 4.25 per cent of Woolworths' issued capital, was the likely buyer.

SOUTH AFRICA

THE LOW bullion price had a mixed effect on gold shares with Vitol Reefs gaining R4 to R352 but Western Deep and Buffelsfontein slipping R2.50 to R180 and R1.50 to R95, respectively.

Industrials closed mixed, reflecting little of the increase in the Associated Chambers of Commerce of South Africa business confidence index for September.

Platinum and most other mining shares declined with Impala dropping R1.25 to R46.25 and diamond shares De Beers falling 15 cents to R31.25.

Dowty congratulate all our customers on a successful Farnborough '86

Panavia - Tornados for Saudi

British Aerospace 146

Rolls-Royce Pegasus Engine

De Havilland Dash 8

Airbus Industrie A320

British Aerospace EAP

Flight Refuelling AV8-B Equipment

Short Brothers 360

British Aerospace ATP

Boeing 747 and 737

Saab SF340

Fokker 50

British Aerospace Jetstream 31

Westland Sea King